
Fairness for Workers Who Pull the Arms: An Index Based Policy for Allocation of Restless Bandit Tasks

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Abstract

1 Motivated by applications such as machine repair, project monitoring, and anti-
2 poaching patrol scheduling, we study intervention planning of stochastic processes
3 under resource constraints. This planning problem has previously been modeled as
4 restless multi-armed bandits (RMAB), where each arm is an intervention-dependent
5 Markov Decision Process. However, the existing literature assumes all intervention
6 resources belong to a single uniform pool, limiting their applicability to real-world
7 settings where interventions are carried out by a set of workers, each with their own
8 costs, budgets, and intervention effects. In this work, we consider a novel RMAB
9 setting, called multi-worker restless bandits (MWRMAB) with heterogeneous
10 workers. The goal is to plan an intervention schedule that maximizes the expected
11 reward while satisfying budget constraints on each worker as well as fairness in
12 terms of the load assigned to each worker. Our contributions are two-fold: (1) we
13 provide a multi-worker extension of the Whittle index to tackle heterogeneous
14 costs and per-worker budget and (2) we develop an index-based scheduling policy
15 to achieve fairness. Further, we evaluate our method on various cost structures and
16 show that our method significantly outperforms other baselines in terms of fairness
17 without sacrificing much in reward accumulated.

18 1 Introduction

19 Restless multi-armed bandits (RMABs) Whittle [1988] have been used for sequential planning, where
20 a planner allocates a limited set of M *intervention resources* across N *independent heterogeneous*
21 *arms* (Markov Decision processes) at each time step in order to maximize the long-term expected
22 reward. The term *restless* denotes that the arms undergo state-transitions even when they are not
23 acted upon (with a different probability than when they are acted upon). RMABs have been receiving
24 increasing attention across a wide range of applications such as maintenance [Abbou and Makis,
25 2019], recommendation systems Meshram *et al.* [2015], anti-poaching patrolling [Qian *et al.*, 2016b],
26 and adherence monitoring [Akbarzadeh and Mahajan, 2019; Mate *et al.*, 2020]. Although, *rangers*
27 in anti-poaching, *healthcare workers* in health intervention planning, and *supervisors* in machine
28 maintenance are all commonly cited examples of human workforce used as intervention resources, the
29 literature has so far ignored one key reality that the human workforce is heterogeneous—each worker
30 has their own workload constraints and needs to commit a dedicated time duration for intervening on
31 an arm. Thus, it is critical to restrict intervention workload for each worker and balance the workload
32 across them, while also ensuring high effectiveness (reward) of the planning policy.

33 RMAB literature does not consider this heterogeneity and mostly focuses on selecting best arms
34 assuming that all intervention resources (workers) are interchangeable, i.e., as from a single pool
35 (homogeneous). However, planning with human workforce requires more expressiveness in the
36 model, including heterogeneity in costs and intervention effects, worker-specific load constraints, and

37 balanced work allocation. One concrete example is *anti-poaching intervention planning* Qian *et al.*
38 [2016a] with N areas in a national park where timely interventions (patrols) are required to detect as
39 many snares as possible across all the areas. These interventions are carried out by a small set of M
40 ranger. The problem of selecting a subset of areas at each time step (say, daily) has been modeled as
41 an RMAB problem. However, each ranger may incur heterogeneous cost (e.g., distance travelled,
42 when assigned to intervene on a particular area) and the total cost incurred by any ranger (e.g., *total*
43 distance traveled) must not exceed a given budget. Additionally, it is important to ensure that tasks
44 are allocated fairly across rangers so that, for e.g., some rangers are not required to walk far greater
45 distances than others. Adding this level of expressiveness to existing RMAB models is non-trivial.

46 To address this, we introduce the *multi-worker restless multi-armed bandits* (MWRMAB) problem.
47 Since MWRMABs are more general than the classical RMABs, they are at least PSPACE hard to
48 solve optimally [Papadimitriou and Tsitsiklis, 1994]. RMABs with k -state arms require solving a
49 combined MDP with k^N states and $|M + 1|^N$ actions constrained by a budget, and thus suffers from
50 the curse of dimensionality. A typical approach is to compute Whittle indices [Whittle, 1988] for
51 each arm and choose M arms with highest index values—an asymptotically optimal solution under
52 the technical condition *indexability* [Weber and Weiss, 1990]. However, this approach is limited to
53 instances a single type of intervention resource incurring one unit cost upon intervention. A few papers
54 on RMABs [Glazebrook *et al.*, 2011; Meshram and Kaza, 2020] study multiple interventions and
55 non-unitary costs but assumes one global budget (instead of per-worker budget). Existing solutions
56 aim at maximizing reward by selecting arms with highest index values that may not guarantee fairness
57 towards the workers who are in charge of providing interventions.

58 To the best of our knowledge, we are the first to introduce and formalize the multi-worker restless
59 multi-armed bandit (MWRMAB) problem and a related worker-centric fairness constraint. We
60 develop a novel framework for solving the MWRMAB problem. Further, we empirically evaluate our
61 algorithm to show that it is fair and scalable across a range of experimental settings.

62 2 Related Work

63 **Multi-Action RMABs and Weakly Coupled MDPs** Glazebrook *et al.* [2011] develop closed-form
64 solutions for multi-action RMABs using Lagrangian relaxation. Meshram and Kaza [2020] build
65 simulation-based policies that rely on monte-carlo estimation of state-action values. However,
66 critically, these approaches rely on actions being constrained by a single budget, failing to capture the
67 heterogeneity of workforce. On the other hand, weakly coupled MDPs (WCMDPs) Hawkins [2003]
68 allow for such multiple budget constraints; this is the baseline we compare against. Other theoretical
69 works Adelman and Mersereau [2008]; Gocgun and Ghatge [2012] have developed solutions in terms
70 of the reward accumulated, but may not scale well with increasing problem size. These papers do not
71 consider fairness, a crucial component of MWRMABs, which our algorithm addresses.

72 **Fairness** in stochastic and contextual multi-armed bandits (MABs) [Patil *et al.*, 2020; Joseph *et al.*,
73 2016; Chen *et al.*, 2020] has been receiving significant attention. However, fairness in RMABs has
74 been less explored. Recent work by Herlihy *et al.* [2021] considered quota-based fairness of RMAB
75 arms assuming that arms correspond to human beneficiaries (for example, patients). However, in our
76 work, we consider an orthogonal problem of satisfying the fairness among intervention resources
77 (workers) instead of arms (tasks).

78 **Fair allocation** of discrete items among a set of agents has been a well studied topic [Brandt *et al.*,
79 2016]. Fairness notions such as envy-freeness up to one item [Budish, 2011] and their budgeted
80 settings [Wu *et al.*, 2021; Biswas and Barman, 2018] align with the fairness notion we consider.
81 However, these papers do not consider non-stationary (MDP) items. Moreover, these papers assume
82 that each agent has a value for every item; both fairness and efficiency are defined with respect to this
83 valuation. In contrast, in MWRMAB, efficiency is defined based on reward accumulated and fairness
84 and budget feasibility are defined based on the cost incurred.

85 3 The Model

86 There are M workers for providing interventions on N independent arms that follow Markov Decision
87 Processes (MDPs). Each MDP $i \in [N]$ is a tuple $\langle S_i, A_i, C_i, P_i, R_i \rangle$, where S_i is a finite set of states.
88 We represent each worker as an action, along with an additional action called *no-intervention*. Thus,

89 action set is $A_i \subseteq [M] \cup \{0\}$. C_i is a vector of costs c_{ij} incurred when an action $j \in [A_i]$ is taken on
 90 an arm $i \in [N]$, and $c_{ij} = 0$ when $j = 0$. $P_{ij}^{ss'}$ is the probability of transitioning from state s to state
 91 s' when arm i is allocated to worker j . $R_i(s)$ is the reward obtained in state $s \in S_i$.

92 The goal (Eq. 1) is to allocate a subset of arms to each worker such that the expected reward is
 93 maximized while ensuring that each worker incurs a cost of at most a fixed value B . Additionally,
 94 the disparity in the costs incurred between any pair of workers does not exceed a *fairness threshold* ϵ
 95 at a given time step. Let us denote a policy $\pi : \times_i S_i \mapsto \times_i A_i$ that maps the current state profile of
 96 arms to an action profile. $x_{ij}^\pi(s) \in \{0, 1\}$ indicates whether worker j intervenes on arm i at state s
 97 under policy π . The total cost incurred by j at a time step t is given by $\bar{C}_j^\pi(t) := \sum_{i \in [N]} c_{ij} x_{ij}^\pi(s_i(t))$,
 98 where $s_i(t)$ is the current state. $\epsilon \geq c^m := \max_{i,j} c_{ij}$ ensures feasibility of the fairness constraints.

$$\begin{aligned}
 & \max_{\pi} \limsup_{T \rightarrow \infty} \frac{1}{T} \sum_{i \in [N]} \mathbb{E} \left[\sum_{t=1}^T R_i(s_i(t)) x_{ij}^\pi(s_i(t)) \right] \\
 & \text{s.t. } \sum_{i \in [N]} x_{ij}^\pi(s_i(t)) c_{ij} \leq B, \quad \forall j \in [M], \forall t \in \{1, 2, \dots\} \\
 & \quad \sum_{j \in A_i} x_{ij}^\pi(s_i(t)) = 1, \quad \forall i \in [N], \forall t \in \{1, 2, \dots\} \\
 & \quad \max_j \bar{C}_j^\pi(t) - \min_j \bar{C}_j^\pi(t) \leq \epsilon, \quad \forall t \in \{1, 2, \dots\} \\
 & \quad x_{ij}^\pi(s_i(t)) \in \{0, 1\}, \quad \forall i, \forall j, \forall t.
 \end{aligned} \tag{1}$$

99 When $M = 1$ and $c_{i1} = 1$, Problem (1) becomes classical RMAB problem (with two actions,
 100 *active* and *passive*) that can be solved via Whittle Index method [Whittle, 1988] by considering a
 101 time-averaged relaxed version of the budget constraint and then decomposing the problem into N
 102 subproblems—each subproblem finds a **charge** $\lambda_i(s)$ on active action that makes passive action as
 103 valuable as the active action at state s . It then selects top B arms according to λ_i values at their
 104 current states. However, the challenges involved in solving a general MWRMAB (Eq. 1) are (i) index
 105 computation becomes non-trivial with $M > 1$ workers and (ii) selecting top arms based on indices
 106 may not satisfy fairness. To tackle these challenges, we propose a framework in the next section.

107 4 Methodology

108 **Step 1:** Decompose the combinatorial MWRMAB problem to $N \times M$ subproblems, and compute
 109 Whittle indices λ_{ij}^* for each subproblem. We tackle this in Sec. 4.1. This step assumes that, for each
 110 arm i , MDPs corresponding to any pair of workers are mutually independent. However, the expected
 111 value of each arm may depend on interventions taken by multiple workers at different timesteps.

112 **Step 2:** Adjust the decoupled indices λ_{ij}^* to create $\lambda_{ij}^{adj,*}$, detailed in Sec. 4.2.

113 **Step 3:** The adjusted indices are used for allocating the arms to workers while ensuring **fairness** and
 114 **per-timestep budget feasibility** among workers, detailed in Sec. 4.3.

115 4.1 Identifying subproblem structure

116 To arrive at a solution strategy, we relax the per-timestep budget constraints of Eq. 1 to time-
 117 averaged constraints, as follows: $\frac{1}{T} \sum_{i \in [N]} \mathbb{E} \sum_{t=1}^T x_{ij}^\pi(s_i(t)) c_{ij} \leq B$, $\forall j \in [M]$. The optimization
 118 problem (1) can be rewritten as:

$$\begin{aligned}
 & \min_{\{\lambda_j \geq 0\}} \max_{\pi} \limsup_{T \rightarrow \infty} \frac{1}{T} \sum_{i \in [N]} \mathbb{E} \left[\sum_{t=1}^T \left(R_i(s_i(t)) x_{ij}^\pi(s_i(t)) + \sum_{j \in [M]} \lambda_j (B - c_{ij} x_{ij}^\pi(s_i(t))) \right) \right] \\
 & \text{s.t. } \sum_{j \in A_i} x_{ij}^\pi(s_i(t)) = 1, \quad \forall i \in [N], t \in \{1, 2, \dots\} \\
 & \quad \max_j \bar{C}_j^\pi(t) - \min_j \bar{C}_j^\pi(t) \leq \epsilon, \quad \forall t \in \{1, 2, \dots\} \\
 & \quad x_{ij}^\pi(s_i(t)) \in \{0, 1\}, \quad \forall i, \forall j, \forall t
 \end{aligned} \tag{2}$$

119 Here, λ_j s are Lagrangian multipliers corresponding to each relaxed budget constraint $j \in [M]$.
 120 Furthermore, as mentioned in Glazebrook *et al.* [2011], if an arm i is *indexable*, then the optimization
 121 objective (2) can be decomposed into N independent subproblems, and separate index functions can
 122 be defined for each arm i . Leveraging this, we decompose our problem to $N \times M$ subproblems, each
 123 finding the minimum λ_{ij} that maximizes the following:

$$\limsup_{T \rightarrow \infty} \frac{1}{T} \mathbb{E} \left[\sum_{t=1}^T (R_i(s_i(t)) - \lambda_{ij} c_{ij}) x_{ij}^\pi(s_i(t)) \right] \quad (3)$$

124 Note that, the maximization subproblem (3) does not have the term $\lambda_{ij} B$ since the term does not
 125 depend on the decision $x_{ij}^\pi(s_i(t))$. Considering a 2-action MDP with action space $\mathcal{A}_{ij} = \{0, j\}$ for
 126 an arm-worker pair, the maximization problem (3) can be solved by dynamic programming methods
 127 using Bellman's equations for each state to decide whether to take an active action ($x_{ij}(s) = 1$) when
 128 the arm is currently at state s :

$$V_{i,j}^t(s, \lambda_{ij}, x_{ij}(t)) = \begin{cases} R_i(s) - \lambda_{ij} c_{ij} + \sum_{s' \in \mathcal{S}_i} P_{ss'}^{ij} V_{i,j}^{t+1}(s', \lambda_{ij}), & \text{if } x_{ij}(t) = 1 \\ R_i(s) + \sum_{s' \in \mathcal{S}_i} P_{ss'}^{i0} V_{i,j}^{t+1}(s', \lambda_{ij}), & \text{if } x_{ij}(t) = 0 \end{cases} \quad (4)$$

$$\lambda_{ij}^*(s) = \arg \min \{ \lambda : V_{i,j}^t(s, \lambda, j) = V_{i,j}^t(s, \lambda, 0) \} \quad (5)$$

130 We compute the Whittle indices λ_{ij}^* (Eq. 5) [Qian *et al.*, 2016b] (the algorithm is in Appendix A).

131 Additionally, we establish that the Whittle indices of multiple workers are related when the costs
 132 and transition probabilities possess certain characteristics, enabling simplification of Whittle Index
 133 computation for multiple workers when there are certain structures in the MWRMAB problem.

134 **Theorem 1.** *For an arm i , and a pair of workers j and j' such that $c_{ij} \neq c_{ij'}$ and $P_{ss'}^{ij} = P_{ss'}^{ij'}$ for
 135 every $s, s' \in \mathcal{S}_i$, then their Whittle Indices are inversely proportional to their costs.*

$$\frac{\lambda_{ij}^*(s)}{\lambda_{ij'}^*(s)} = \frac{c_{ij'}}{c_{ij}} \text{ for each state } s \in \mathcal{S}_i$$

136 *Proof.* Let us consider an arm i and a pair of workers j and j' such that $P_{ss'}^{ij} = P_{ss'}^{ij'}$. By definition
 137 of Whittle Index $\lambda_j(s)$ for a worker j , it is the minimum value at a state s such that,

$$V_{ij}(s, \lambda_j(s), j) - V_{ij}(s, \lambda_j(s), 0) = 0 \quad (6)$$

138 Eq. 6 can be rewritten by expanding the value functions as:

$$\begin{aligned} R_i(s) - \lambda_j(s) c_{ij} + \sum_{s' \in \mathcal{S}_i} P_{ss'}^{ij} V_i(s', \lambda_j(s)) - R_i(s) + \sum_{s' \in \mathcal{S}_i} P_{ss'}^{i0} V_i(s', \lambda_j(s)) &= 0 \\ \implies -\lambda_j(s) c_{ij} + \sum_{s' \in \mathcal{S}_i} P_{ss'}^{ij} V_i(s', \lambda_j(s)) - \sum_{s' \in \mathcal{S}_i} P_{ss'}^{i0} V_i(s', \lambda_j(s)) &= 0 \end{aligned} \quad (7)$$

139 where, $V_i(s', \lambda_j(s')) = \max_{a \in \{0, j\}} R_i(s) - a \lambda_j(s) c_{ij} + \mathbb{E}_{s''} [V_i(s'', \lambda(s))]$.

140 Next, we substitute all $\lambda_j(s)$ terms by $\frac{x}{c_{ij}}$. After substitution, Eq. 7 is a function of x only, i.e., no
 141 $\lambda(s)$ or c_{ij} terms remain after substitution. We can rewrite Eq. 7 as:

$$-x + \sum_{s' \in \mathcal{S}_i} P_{ss'}^{ij} V_i(s', x) - \sum_{s' \in \mathcal{S}_i} P_{ss'}^{i0} V_i(s', x) = 0 \quad (8)$$

142 Note that x^* that minimizes Eq. 8 corresponds to $\lambda_j(s) c_{ij}$ for any j , where $\lambda_j(s)$ is the Whittle index
 143 for worker j . Therefore, for any two workers j and j' with corresponding Whittle Indices as $\lambda_j(s)$
 144 and $\lambda_{j'}(s)$, we obtain $\lambda_j(s) c_{ij} = \lambda_{j'}(s) c_{ij'}$ whenever $P_{ss'}^{ij} = P_{ss'}^{ij'}$. This completes the proof. \square

145 Theorem 1 also implies that, when the costs and effectiveness of two workers are equal, then their
 146 Whittle indices are also equal, stated formally in Corollary 1.

147 **Corollary 1.** *For an arm i , and a pair of workers j and j' such that $c_{ij} = c_{ij'}$ and $P_{ss'}^{ij} = P_{ss'}^{ij'}$ for
 148 every $s, s' \in \mathcal{S}_i$, then their Whittle Indices are the same.*

$$\lambda_{ij}^*(s) = \lambda_{ij'}^*(s) \text{ for each state } s \in \mathcal{S}_i.$$

149 **4.2 Adjusting for interaction effects**

150 The indices obtained using Alg. 3 are not indicative of the true long-term value of taking that action
 151 in the MWRMAB problem. This is because, for a given arm, the value of an intervention by worker j
 152 in general depends on interventions by other workers j' at different timesteps.

153 Consider a 2-worker MWRMAB corresponding to an anti-poaching patrol planning problem, where
 154 each worker is a type of “specialist” with different equipment (detailed in Fig. 1).

155 The first ranger (worker), a_1 , has special equip-
 156 ment for clearing overgrown brush, and the sec-
 157 ond ranger, a_2 , has specialized equipment for
 158 detecting snares, e.g., a metal detector. Assume
 159 3 states for each patrol area i as “overgrown and
 160 snared” ($s = 0$), “clear and snared” ($s = 1$),
 161 and “clear and not snared” ($s = 2$). Assume
 162 that reward is received only for arms in state
 163 $s = 2$, and that snares cannot be cleared from
 164 areas with overgrown brush, i.e., $P_{ij}^{02} = 0 \forall j \in$
 165 $[M]$. If we assume that each worker is a “true”
 166 specialist— so, ranger 1’s equipment is ineff-
 167 ective at detecting snares, i.e., $P_{i1}^{12} = 0$, and
 168 ranger 2’s equipment is ineffective at clearing
 169 overgrown brush, i.e., $P_{i2}^{01} = 0$ — then the opti-
 170 mal policy is for ranger 1 to act on the arm in state “overgrown and snared” and ranger 2 to act on the
 171 arm in state “clear and snared”. However, the fully decoupled index computation for each ranger j
 172 would reason about restricted MDPs that only have passive action and ranger type j available. So
 173 when computing, e.g., the index for ranger 1 in $s = 0$, the restricted MDP would have 0 probability
 174 of reaching state “clear and not snared”, since it does not include ranger 2 in its restricted MDP. This
 175 would correspond to an MDP that always gives 0 reward, and thus would artificially force the index
 176 for ranger 1 to be 0, despite ranger 1 being the optimal action for $s = 0$.

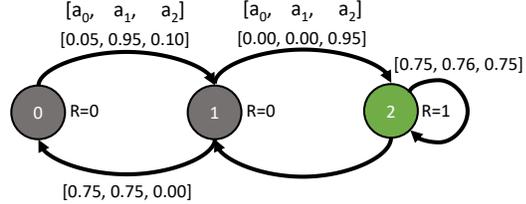


Figure 1: Specialist domain: where specific actions are required in each state to advance to the reward-giving state. Decoupled indices lead to sub-optimal policies, whereas adjusted indices perform well.

177 To address this, we define a new index notion that accounts for such inter-action effects. The key idea
 178 is that, when computing the index for a given worker, we will consider actions of *all other workers*
 179 *in future time steps*. So in our poaching example, the new index value for ranger 1 in $s = 0$ will
 180 *increase* compared to its decoupled index value, because the new index will take into account the
 181 value of ranger 2’s actions when the system progresses to $s = 1$ in the future. Note that the methods
 182 we build generalize to any number of workers M . However, the manner in which we incorporate the
 183 actions of other workers must be done carefully. We propose an approach and provide theoretical
 184 results explaining why. Finally, we give the full algorithm for computing the new indices.

185 **New index notion:** For a given arm, to account for the inter-worker action effects, we define the
 186 new index for an action j as the minimum charge that makes an intervention by j on that arm
 187 as valuable as *any* other worker j' in the combined MDP, with $M + 1$ actions. That is, we seek
 188 the minimum charge for action j that makes us indifferent between taking action j and *not* taking
 189 action j , a multi-worker extension Whittle’s index notion. To capture this, we define an augmented
 190 reward function $R_{\lambda}^{\dagger}(s, j) = R(s) - \lambda_j c_j$. Let λ is the vector of $\{\lambda_j\}_{j \in [M]}$ charges. We define this
 191 **expanded MDP** as $\mathcal{M}_{\lambda}^{\dagger}$ and the corresponding value function as V_{λ}^{\dagger} . We now find adjusted index
 192 $\lambda_{j, \lambda_{-j}}^{adj,*}$ using the following expression:

$$\min_{j' \in [M] \setminus \{j\}} \arg \min_{\lambda_j} \{ \lambda_j: V_{\lambda_{-j}}^{\dagger}(s, \lambda_j, j) = V_{\lambda_{-j}}^{\dagger}(s, \lambda_j, j') \} \quad (9)$$

193 where λ_{-j} is a vector of fixed charges for all $j' \neq j$, and the outer min over j' simply captures the
 194 specific action j' that the optimal planner is indifferent to taking over action j at the new index value.
 195 Note, this is the natural extension of the decoupled two-action index definition, Eq. (5), which defines
 196 the index as the charge on j that makes the planner indifferent between acting and, the only other
 197 option, being passive. Our new *adjusted index algorithm* is given in Alg. 1.

198 We use a binary search procedure to compute the adjusted indices since $V_{\lambda_{-j}}^{\dagger}(s, \lambda_j, j)$ is convex in
 199 λ_j . The most important consideration of the adjusted index computation is how to set the charges
 200 $\lambda_{j'}$ of the other action types j' when computing the index for action j . We show that a reasonable

Algorithm 1 Adjusted Index Computation

Input: An arm: MDP \mathcal{M}^\dagger , costs c_j , state s , and indices $\lambda_j^*(s)$.

- 1: **for** $j = 1$ to M **do**
 - 2: $\lambda_j = \lambda_j^*(s)$ {init λ }
 - 3: **for** $j = 1$ to M **do**
 - 4: Compute $\lambda_{j,\lambda_{-j}}^{adj,*}(s)$ {via binary search on Eq. 9}
 - 5: **return** $\lambda_{j,\lambda_{-j}}^{adj,*}(s)$ for all workers $j \in [M]$
-

201 choice for $\lambda_{j'}$ is the Whittle Indices $\lambda_{j'}^*(s)$ which were pre-computed using Alg. 3. The intuition
 202 is that $\lambda_{j'}^*(s)$ provides a *lower bound* on how valuable the given action j' is, since it was computed
 203 against no-action in the restricted two-action MDP. In Observation 1 and Theorem 2, we describe the
 204 problem’s structure to motivate these choices.

205 The following observation explicitly connects decoupled indices and adjusted indices.

206 **Observation 1.** *For each worker j , when $\lambda_{-j} \rightarrow \infty$, i.e., $\lambda_{j'} \rightarrow \infty \forall j' \neq j$, then the following*
 207 *holds: $\lambda_{j,\lambda_{-j}}^{adj,*} \rightarrow \lambda_j^*$.*

208 This can be seen by considering the rewards $R_\lambda^\dagger(s, j') = R(s) - \lambda_{j'} c_{j'}$ for taking action j' in any
 209 state s . As the charge $\lambda_{j'} \rightarrow \infty$, $R_\lambda^\dagger(s, j') \rightarrow -\infty$, making it undesirable to take action j' in the
 210 optimal policy. Thus, the optimal policy would only consider actions $\{0, j\}$, which reduces to the
 211 restricted MDP of the decoupled index computation.

212 Next we analyze a potential naive choice for λ_{-j} when computing the indices for each j , namely,
 213 $\lambda_{-j} = 0$. Though it may seem a natural heuristic, this corresponds to planning *without considering*
 214 *the costs of other actions*, which we show below can lead to arbitrarily low values of the indices,
 215 which subsequently can lead to poorly performing policies.

216 **Theorem 2.** *As $\lambda_{j'} \rightarrow 0 \forall j' \neq j$, $\lambda_j^{adj,*}$ will monotonically decrease, if (1) $V_{\lambda_{j'}}^\dagger(s, \lambda_j, j') \geq$
 217 $V_{\lambda_{j'}}^\dagger(s, \lambda_j, 0)$ for $0 \leq \lambda_{j'} \leq \epsilon$ and (2) if the average cost of worker j' under the optimal policy
 218 starting with action j' is greater than the average cost of worker j' under the optimal policy starting
 219 with action j .*

220 Thm. 2 (proof in Appendix B) confirms that, although setting $\lambda_{j'} = 0$ for all j' may seem like a
 221 natural option, in many cases it will artificially reduce the index value for action j . This is because
 222 $\lambda_{j'} = 0$ corresponds to planning as if action j' comes with *no charge*. Naturally then, as we try to
 223 determine the *non-zero* charge λ_j we are willing to pay for action j , i.e., the index of action j , *we will*
 224 *be less willing to pay higher charges, since there are free actions j'* . Note that conditions (1) and (2)
 225 of the above proof are not restrictive. The first is a common epsilon-neighborhood condition, which
 226 requires that value functions do not change in arbitrarily non-smooth ways with λ values near 0. The
 227 second requires that a policy’s accumulated costs of action j' are greater when starting with action j' ,
 228 than starting from any other action—this is same as assuming that the MDPs do not have arbitrarily
 229 long mixing times. That is to say that Thm. 2 applies to a wide range of problems that we care about.

230 The key question then is: what are reasonable values of charges for other actions λ_{-j} , when
 231 computing the index for action j ? We propose that a good choice is to set each $\lambda_{j'} \in \lambda_{-j}$ to its
 232 corresponding decoupled index value for the current state, i.e., $\lambda_{j'}^*(s)$. The reason relies on the
 233 following key idea: we know that at charge $\lambda_{j'}^*(s)$, the optimal policy is indifferent between choosing
 234 that action j' and the passive action, at least when j' is the only action available. Now, assume we are
 235 computing the new adjusted index for action j , when combined in planning with the aforementioned
 236 action j' at charge $\lambda_{j'}^*(s)$. Since the charge for j' is already set at a level that makes the planner
 237 indifferent between j' and being passive, if adding j' to the planning space with j does not provide
 238 any additional benefit over the passive action, *then the new adjusted index for j will be the same*
 239 *as the decoupled index for j , which only planned with j and the passive action*. This avoids the
 240 undesirable effect of getting artificially reduced indices due to under-charging for other actions j' , i.e.,
 241 Thm. 2. The ideas follow similarly for whether the adjusted index for j should increase or decrease
 242 relative to its decoupled index value. I.e., if *higher* reward can be achieved when planning with j and
 243 j' together compared to planning with either action alone, as in the specialist anti-poaching example

244 then we will become *more willing to pay a charge* λ_j now to help reach states where the action j' will
 245 let us achieve that higher reward. On the other hand, if j' dominates j in terms of intervention effect,
 246 then even at a reasonable charge for j' , we will be less willing to pay for action j when both options
 247 are available, and so the adjusted index will decrease. We give our new *adjusted index algorithm* in
 248 Alg. 1, and provide experimental results demonstrating its effectiveness.

249 4.3 Allocation Algorithm

250 We provide a method called *Balanced Allocation* (Alg. 2) to tackle the problem of allocating
 251 intervention tasks to each worker in a balanced way. At each time step, given the current states of all
 252 the arms $\{s_i^t\}_{i \in [N]}$, Alg. 2 creates an ordered list σ among workers based on their highest Whittle
 253 Indices $\max_i \lambda_{ij}(s_i^t)$. It then allocates the best possible (in terms of Whittle Indices) available arm to
 254 each worker according to the order σ in a round-robin way (allocate one arm to a worker and move
 255 on to the next worker until the stopping criterion is met). Note that this satisfies the constraint that the
 256 same arm cannot be allocated to more than one worker. In situations where the best possible available
 257 arm leads to the budget violation B , an attempt is made to allocate the next best. This process is
 258 repeated until there are no more arms left to be allocated. If no available arms could be allocated
 259 to a worker j because of budget violation, then worker j is removed from the future round-robin
 260 allocations and are allocated all the arms in their bundle D_j . Thus, the budget constraints are always
 261 satisfied. Moreover, in the simple setting, when costs and transition probabilities of all workers are
 262 equal, this heuristic obtain optimal reward and perfect fairness.

Algorithm 2 Balanced Allocation

Input: Current states of each arm $\{s_i\}_{i \in [N]}$, index values for each arm-worker (i, j) pair $\lambda_{ij}(s_i)$, costs $\{c_{ij}\}$,
 budget B , fairness threshold $\epsilon = c_{max}$.

Output: balanced allocation $\{D_j\}_{j \in [M]}$ where $D_j \subseteq [N]$, $D_j \cap D_{j'} = \emptyset \forall j, j' \in [M]$.

```

1: Initiate allocation  $D_j \leftarrow \emptyset$  for all  $j \in [M]$ 
2: Let  $L \leftarrow \{1, \dots, N\}$  be the set of all unallocated arms
3: while true do
4:   Let  $\tau_j$  be the ordering over  $\lambda_{ij}$  values from highest to lowest:  $\lambda[\tau_j[1]][j] \geq \dots \geq \lambda[\tau_j[N]][j] \geq 0$ 
5:   Let  $\sigma$  be the ordering over workers based on their highest indices:  $\lambda[\tau_1[1]][1] \geq \lambda[\tau_2[1]][2]$  and so on
6:   for  $j = 1$  to  $M$  do
7:     if  $\tau_{\sigma_j} \cap L \neq \emptyset$  then
8:        $x \leftarrow \text{top}(\tau_{\sigma_j}) \cap L$ 
9:       while  $c_{x\sigma_j} + \sum_{h \in D_{\sigma_j}} c_{h\sigma_j} > B$  do
10:         $\tau_{\sigma_j} \leftarrow \tau_{\sigma_j} \setminus \{x\}$ 
11:        if  $\tau_{\sigma_j} \cap L = \emptyset$  then
12:          break
13:        else
14:           $x \leftarrow \text{top}(\tau_{\sigma_j}) \cap L$ 
15:        if  $\tau_{\sigma_j} \cap L \neq \emptyset$  then
16:           $D_{\sigma_j} \leftarrow D_{\sigma_j} \cup \{x\}$ ;  $L \leftarrow L \setminus \{x\}$ ;  $\tau_{\sigma_j} \leftarrow \tau_{\sigma_j} \setminus \{x\}$ 
17: return  $\{D_j\}_{j \in [M]}$ 

```

263 **Theorem 3.** *When all workers are homogeneous (same costs and transition probabilities on arms*
 264 *after intervention) and satisfy indexability, then our framework outputs the optimal policy while being*
 265 *exactly fair to the workers.*

266 *Proof sketch.* The proof consists of two components: (1) optimality, which can be proved using
 267 Corollary 1 (Whittle Indices for homogeneous workers are the same), and the fact that the same costs
 268 lead to considering all workers from the same pool of actions, and (2) perfect fairness, using the fact
 269 that, when costs are equal, Step 3 of our algorithm divides the arms among workers in a way such
 270 that the difference between the number of allocations between two workers differs by at most 1 (see
 271 complete proof in Appendix D).

272 5 Empirical Evaluation

273 We evaluate our framework on three domains, namely **constant unitary costs**, **ordered workers**,
 274 and **specialist domain**, each highlighting various challenging dimensions of the MWRMAB problem

275 (detailed in Appendix C). In the first domain, the cost associated with all worker-arm pairs is the
 276 same, but transition probabilities differ; the main challenge is in finding optimal assignments, though
 277 fairness is still considered. In the second domain, there exists an ordering among the workers such
 278 that the highest (or lowest) ranked worker has the highest (or lowest) probability of transitioning any
 279 arm to “good” state; which makes balancing optimal assignments with *fair* assignments challenging.
 280 The final domain highlights the need to consider inter-action effects via Step 2.

281 We run experiments by varying the number of arms for each domain. For the first and third domains
 282 that consider unit costs, we use $B = 4$ budget per worker, and for the second domain where costs are
 283 in the range $[1, 10]$, we use budget $B = 18$. We ran all the experiments on Apple M1 with 3.2 GHz
 284 Processor and 16 GB RAM. We evaluate the average reward per arm over a fixed time horizon of
 285 100 steps and averaged over 50 epochs with random or fixed transition probabilities that follow the
 286 characteristics of each domain.

287 **Baselines** We compare our approach, **CWI+BA** (Combined Whittle Index with Balanced Alloca-
 288 tion), against:

- 289 • **PWI+BA** (Per arm-worker Whittle Index with Balanced Allocation) that combines Steps 1 and 3
 290 of our approach, skipping Step 2 (adjusted index algorithm)
- 291 • **CWI+GA** (Combined arm-worker Whittle Index with Greedy Allocation) that combines Steps
 292 1 and 2 and, instead of Step 3 (balanced allocation), the highest values of indices are used for
 293 allocating arms to workers while ensuring budget constraint per timestep
- 294 • **Hawkins** [2003] solves a discounted version of Eq. 2 without the fairness constraint, to compute
 295 values of λ_j , then solves a knapsack over λ_j -adjusted Q-values
- 296 • **OPT** computes optimal solutions by running value iteration over the combinatorially-sized exact
 297 problem (1) without The fairness constraint.
- 298 • **OPT-fair** follows OPT, but adds the fairness constraints. These optimal algorithms are exponential
 299 in the number of arms, states, and workers, and thus, could only be executed on small instances.
- 300 • **Random** takes random actions $j \in [M] \cup \{0\}$ on every arm while maintaining budget feasibility
 301 for every worker at each timestep

302 **Results** Figure 2 shows that reward obtained using our framework (CWI+BA) is comparable to that
 303 of the reward maximizing baselines (Hawkins and OPT) across all the domains. We observe at most
 304 18.95% reduction in reward compared to OPT, where the highest reduction occurs for ordered workers
 305 in Fig. 2(b). In terms of fairness, Figs. 2(a) and (c) show that CWI+BA achieves fair allocation among
 306 workers at all timesteps. In Figure 2(b) CWI+BA achieves fair allocation in almost all timesteps. The
 307 fraction of timesteps where fairness is attained by CWI+BA is significantly higher than Hawkins and
 308 OPT. In fact, Fig 2(b) also shows that Hawkins obtains *unfair* solutions at every timesteps (0 fairness)
 309 when $N=5$ and $B=18$, and, when $N=10$ and $N=15$, Hawkins is fair only 0.41 and 0.67 fractions of
 310 the time, respectively. **Thus, compared to reward maximizing baselines (Hawkins and OPT),**
 311 **CWI+BA achieves the highest fairness.** We also compare against two versions of our solution
 312 approach, namely, PWI+BA and CWI+GA. We observe that PWI+BA accumulates marginally lower
 313 reward while CWI+GA performs poorly in terms of fairness, hence asserting the importance of using
 314 CWI+BA for the MWRAMB problem.

315 Fig 3 shows that **CWI+BA is significantly faster than OPT-fair** (the optimal MWRMAB solution),
 316 with an execution time improvement of 33%, 78% and 83% for the three domains, respectively,
 317 when $N=5$. Moreover, for instances with $N=10$ onwards, both OPT and OPT-fair ran out of memory
 318 because the execution of the optimal algorithms required exponentially larger memory. However, we
 319 observe that CWI+BA scales well even for $N = 10$ and $N = 15$ and runs within a few seconds, on
 320 an average.

321 Fig. 4 further demonstrates that our **CWI+BA scales well** and consistently outputs fair solution for
 322 higher values of N and B . On larger instances, with $N \in \{50, 100, 150\}$, our approach achieves up
 323 to 374.92% improvement in fairness with only 6.06% reduction in reward, when compared against
 324 the reward-maximizing solution Hawkins [2003].

325 **In summary, CWI+BA is fairer than reward-maximizing algorithms (Hawkins and OPT) and**
 326 **much faster and scalable compared to the optimal fair solution (OPT fair), while accumulating**

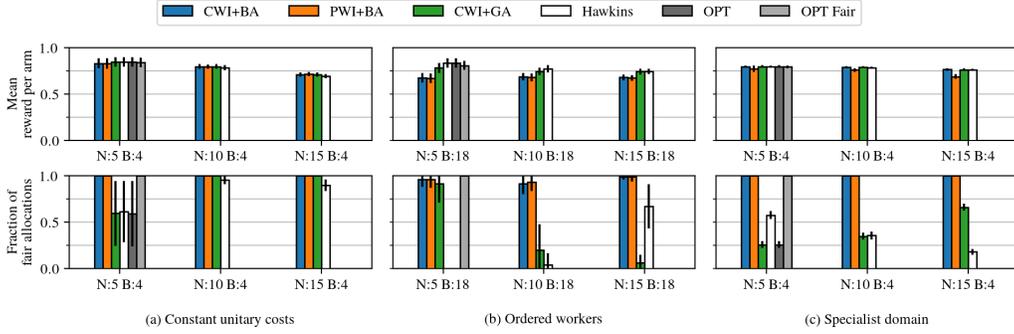


Figure 2: **Mean reward** (top row) and **fraction of time steps with fair allocation** (bottom row) for $N = 5, 10, 15$ arms. CWI+BA (blue) achieves highest fraction of fair allocations than Hawkins (white) algorithm while **attaining almost similar reward as the reward-maximizing baselines**.

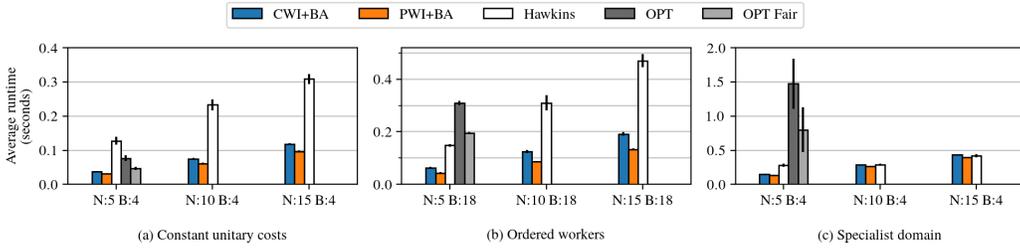


Figure 3: **Execution time** averaged over 50 epochs for $N = 5, 10, 15$. For a fixed time horizon of 100 steps, CWI+BA run faster than Hawkins (white), OPT (dark gray), and OPT fair (light gray) for all instances in each of the three domains evaluated.

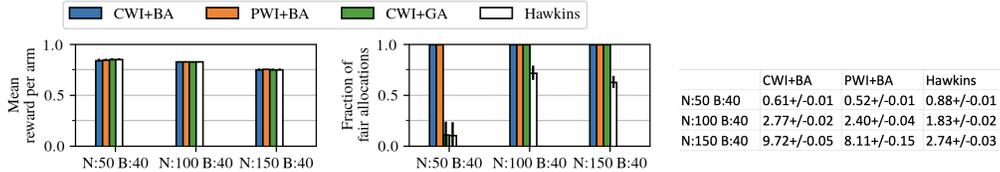


Figure 4: The plot shows **mean reward** (left), **fairness** (middle), and **run time** (right) for $N = 50, 100, 150$ arms on **constant unitary costs** domain. CWI+GA scales well for larger instances, and even for $N=150$ arms, the average runtime is 10 seconds.

327 **reward comparable to Hawkins and OPT across all domains.** Therefore, CWI+BA is shown to
 328 be a fair and efficient solution for the MWRMAB problem.

329 6 Conclusion

330 We are the first to introduce multi-worker restless multi-armed bandit (MWRMAB) problem with
 331 worker-centric fairness. Our approach provides a scalable solution for the computationally hard
 332 MWRMAB problem. On comparing our approach against the (non-scalable) optimal fair policy on
 333 smaller instances, we find almost similar reward and fairness.

334 Our problem formulation provides a more general model for the intervention planning problem
 335 capturing heterogeneity of intervention resources, and thus it is useful to appropriately model real-
 336 world domains such as anti-poaching patrolling and machine maintenance, where the interventions
 337 are provided by a human workforce.

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393 Checklist

- 394 1. For all authors...
- 395 (a) Do the main claims made in the abstract and introduction accurately reflect the paper’s
 396 contributions and scope? [Yes]
- 397 (b) Did you describe the limitations of your work? [Yes] (see Appendix E)
- 398 (c) Did you discuss any potential negative societal impacts of your work? [Yes] (see
 399 Appendix E)
- 400 (d) Have you read the ethics review guidelines and ensured that your paper conforms to
 401 them? [Yes]
- 402 2. If you are including theoretical results...
- 403 (a) Did you state the full set of assumptions of all theoretical results? [Yes]
- 404 (b) Did you include complete proofs of all theoretical results? [Yes]
- 405 3. If you ran experiments...
- 406 (a) Did you include the code, data, and instructions needed to reproduce the main experi-
 407 mental results (either in the supplemental material or as a URL)? [Yes]
- 408 (b) Did you specify all the training details (e.g., data splits, hyperparameters, how they
 409 were chosen)? [Yes]
- 410 (c) Did you report error bars (e.g., with respect to the random seed after running experi-
 411 ments multiple times)? [Yes]
- 412 (d) Did you include the total amount of compute and the type of resources used (e.g., type
 413 of GPUs, internal cluster, or cloud provider)? [Yes]
- 414 4. If you are using existing assets (e.g., code, data, models) or curating/releasing new assets...
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 419 using/curating? [N/A]
- 420 (e) Did you discuss whether the data you are using/curating contains personally identifiable
 421 information or offensive content? [N/A]
- 422 5. If you used crowdsourcing or conducted research with human subjects...
- 423 (a) Did you include the full text of instructions given to participants and screenshots, if
 424 applicable? [N/A]
- 425 (b) Did you describe any potential participant risks, with links to Institutional Review
 426 Board (IRB) approvals, if applicable? [N/A]
- 427 (c) Did you include the estimated hourly wage paid to participants and the total amount
 428 spent on participant compensation? [N/A]

429 A Whittle Index computation

Algorithm 3 Whittle Index Computation Qian *et al.* [2016b]

Input: Two-action MDP $_{ij}$ and cost c_{ij}

Output: Decoupled Whittle index $\lambda_{ij}^*(s)$ for each $s \in \mathcal{S}_i$.

```

1:  $ub, lb = \text{INITBSBOUNDS}(\text{MDP}_{ij})$  {Return upper and lower bounds on  $\lambda_{ij}^*(s)$  given MDP $_{ij}$ }
2: while  $ub - lb > \epsilon$  do
3:    $\lambda_{ij} = \frac{ub+lb}{2}$ 
4:    $a = \text{VALUEITERATION}(\text{MDP}_{ij}, s, \lambda_{ij})$  {with updated reward  $R(s, a, \lambda_j) = R(s) - c_{ij}\lambda_{ij}$ }
5:   if  $a \neq j$  then
6:      $ub = \lambda_{ij}$  {Charging too much, decrease}
7:   else if  $a = j$  then
8:      $lb = \lambda_{ij}$  {Can charge more, increase}
9:    $\lambda_{ij}^*(s) = \frac{ub+lb}{2}$ 
10: return  $\lambda_{ij}^*(s)$ 

```

430 B Proof of Theorem 2

431 **Theorem 2.** As $\lambda_{j'} \rightarrow 0 \forall j' \neq j$, $\lambda_{j'}^{adj,*}$ will monotonically decrease, if (1) $V_{\lambda_{j'}}^\dagger(s, \lambda_j, j') \geq$
432 $V_{\lambda_{j'}}^\dagger(s, \lambda_j, 0)$ for $0 \leq \lambda_{j'} \leq \epsilon$ and (2) if the average cost of worker j' under the optimal policy
433 starting with action j' is greater than the average cost of worker j' under the optimal policy starting
434 with action j .

435 *Proof.* Let j' be the action such that

$$V_{\lambda_{j'}=\epsilon}^\dagger(s, \lambda_{j, \lambda_{j'}=\epsilon}^{adj,*}, a = j') = V_{\lambda_{j'}=\epsilon}^\dagger(s, \lambda_{j, \lambda_{j'}=\epsilon}^{adj,*}, a = j)$$

436 when $\lambda_{j'} = \epsilon$ and $\lambda_{j''} = 0 \forall j'' \in [M] \setminus \{j, j'\}$. Then at $\lambda_{j'} = 0$, both $V_{\lambda_{j'}}^\dagger(s, \lambda_j, a = j')$ and
437 $V_{\lambda_{j'}}^\dagger(s, \lambda_j, a = j)$ will increase since the charge for taking action j' decreases. Moreover, given (1),
438 j' will still be the “next-best” action to take, when computing the new $\lambda_{j, \lambda_{j'}=0}^{adj,*}$. Given (2), we have
439 the following:

$$\frac{dV_{\lambda_{j'}}^\dagger(s, \lambda_j, j')}{d\lambda_{j'}} \geq \frac{dV_{\lambda_{j'}}^\dagger(s, \lambda_j, j)}{d\lambda_{j'}} \quad (10)$$

440 Which implies that, when $\lambda_{j'}$ changes from ϵ to 0, the curve (in λ_j -space) $V_{\lambda_{j'}=0}^\dagger(s, \lambda_j, a = j')$
441 increases (shifts up) by an amount equal to or larger than the curve $V_{\lambda_{j'}=0}^\dagger(s, \lambda_j, a = j)$. Since both
442 curves are convex and monotone decreasing in λ_j , and since $V_{\lambda_{j'}}^\dagger(s, \lambda_j, a = j) > V_{\lambda_{j'}}^\dagger(s, \lambda_j, a = j')$
443 at points $\lambda_j < \lambda_{j, \lambda_{j'}}^{adj,*}$ by definition of the index in Eq. 9 and convexity, this implies that the point of
444 intersection of those two curves in λ_j -space has decreased (shifted left), i.e., $\lambda_{j, \lambda_{j'}=0}^{adj,*} \leq \lambda_{j, \lambda_{j'}=\epsilon}^{adj,*}$. \square

445 C Experimental Domains

446 **Constant Costs:** In this setting, all arm-worker assignment costs are the same, i.e., every $c_{i,j} = c$
447 for all $i \in [N]$ and $j \in [M]$ but the transition probabilities differ. The transition probabilities are
448 generated in a way that ensures intervening on is better than no-intervention, i.e., $P_{ij}^{ss'} \geq P_{i0}^{ss'}$ for
449 any pair of states s and s' and any $j \in [M]$. For the simulation, we assume 2 states and 2 workers,
450 and vary the number of arms and budget. This domain captures real-world settings such as project
451 management—one of the original inspirations of Whittle [1988], that we extend to multiple workers—
452 where the goal is to find optimal assignments over a sequence of rounds, while ensuring equitable
453 assignments among workers each round.

454 **Ordered Workers:** In this setting, there is an ordering on the effectiveness among the workers—
455 worker 1 produces better intervention effects than worker 2 on all arms, worker 2 produces better

456 intervention effects than worker 3, and so on. For the simulation, we generate transition probabilities
 457 in a way that ensures this ordering. This problem structure makes reward-maximizing (fairness-
 458 unaware) algorithms produce unfair solutions, since they prefer to over-assign to certain workers.
 459 Additionally, we assign the costs c_{ij} s by drawing values uniformly at random in the range $[1 - 10]$,
 460 making it challenging to find well-performing solutions that also satisfy the budget. We consider
 461 2 states and 3 workers, while varying the number of arms and budget. This domain is relevant to
 462 settings where workers have different levels of proficiency, i.e., deliver interventions that are more
 463 likely to boost arms to a good state, and where a measure of effort is considered during planning,
 464 causing different costs c_{ij} , e.g., due to differing travel times from workers to arms.

465 **Specialist Domain:** In this domain, the MDPs for each arm have transition probabilities as given in
 466 Fig. 1. These MDPs have a structure such that certain states require “specialist” worker actions to
 467 move to a new state. This is the same as the anti-poaching example given in section 4.2. Specifically,
 468 the optimal policy should assign arms in state 0 to worker 1 and arms in state 1 to worker 2. However,
 469 the decoupled index computation (Step 1) produces indices that lead to suboptimal policies, since it
 470 considers restricted MDPs with only 2-actions at a time. Alternatively, our adjusted index computation
 471 (Step 1+2) reasons about inter-action effects properly and so should perform near-optimally. For the
 472 simulation, we consider 3 states and 2 workers.

473 D Proof of Theorem 3

474 First we, define the technical condition, called *indexability*, under which choosing top arms according
 475 to Whittle indices results in an optimal RMAB solution.

476 **Definition 1.** Let $\Phi(\lambda)$ be the set of all states for which it is optimal to take a passive action over an
 477 active action that with per-unit λ charge. An arm is called *indexable* if $\Phi(\lambda)$ monotonically increases
 478 from \emptyset to S_i when λ increases from $-\infty$ to $+\infty$. An RMAB problem is *indexable* if all the arms are
 479 *indexable*.

480 **Theorem 3.** When all workers are homogeneous (same costs and transition probabilities on arms
 481 after intervention) and satisfy indexability, then our framework outputs the optimal policy while being
 482 exactly fair to the workers.

483 *Proof.* Consider an MWRMAB problem instance with N arms, M homogeneous workers with
 484 costs c , and per-worker per-round budget B . Upon relaxing the per-worker budget constraint, this
 485 MWRMAB problem reduces to an RMAB instance with N arms, 2 actions (*intervention* action
 486 with cost 1 or *no-intervention* action with cost 0), and a total per-round budget of $M\lfloor B/c \rfloor$. Under
 487 *indexability* assumption, this problem can be solved using Whittle index policy Whittle [1988],
 488 wh—selecting $M\lfloor B/c \rfloor$ arms with highest Whittle indices $\lambda_i(s)$. Allocating the selected arms among
 489 all the workers, using our algorithm, ensures two properties:

- 490 • *The per-worker budget B is met:* The total cost incurred to intervene $M\lfloor B/c \rfloor$ selected arms of the
 491 RMAB solution is $cM\lfloor B/c \rfloor$. However,

$$cM\lfloor B/c \rfloor \leq cMB/c = MB.$$

492 Allocating these indivisible arms equally among all the workers would ensure that each worker
 493 incurs at most a cost of B .

- 494 • *Perfect fairness is achieved:* When $N \geq M\lfloor B/c \rfloor$, our algorithm distributes $M\lfloor B/c \rfloor$ arms
 495 among M workers, such that each worker receives exactly $\lfloor B/c \rfloor$ interventions. In the case when
 496 $N < M\lfloor B/c \rfloor$, then, our algorithm allocates $\lfloor N/M \rfloor + 1$ arms to each of the first $(N - \lfloor N/M \rfloor M)$
 497 workers, and $\lfloor N/M \rfloor$ arms to the rest of the workers. Thus, the difference between the allocations
 498 between any two workers in any round is at most 1, implying that the difference between the costs
 499 incurred is at most c . This satisfies our fairness criteria.

500 This completes the proof. □

501 E Limitations and Ethical Concerns

502 In this work, we focus on scenarios where the costs of interventions are computed by the planner. In
 503 scenarios, such as allocating tasks on crowdsourcing platforms (for e.g., MTurk), where costs for

504 performing tasks are declared by strategic crowdworkers themselves in the form of bids, the workers
 505 may not report the true costs if doing so helps them gain higher benefit from the system. To avoid
 506 such strategic behavior, strategy-proof mechanisms are required. This leads to an interesting research
 507 direction, which is outside the scope of this paper.

508 We also note that our algorithm is more apt for larger scale problems where OPT-fair is unable to run.
 509 For small scale problems, such as $N = 5$, it might be possible to execute OPT-fair algorithm and
 510 obtain a fair and efficient solution. However, as shown in Figures 4 and 5, our algorithm performs well
 511 even for N as large as 150. So, we expect our method to be applicable for obtaining fair allocations in
 512 larger scale problems.

513 **Ethical Concerns** In practice, the workers may have other cultural and family constraints that are
 514 hard to capture and formalize in mathematical terms. Therefore, it is important to have human-AI
 515 collaboration to assess the output of our algorithm. Moreover, although our proposed framework
 516 enables intervention resources to be human workforce (who pull the arms) and considers fairness
 517 among workers, it is better suited for domains where the arms themselves are non-human entities,
 518 such as, *areas* in anti-poaching patrolling or *machines* in machine maintenance problem. In domains
 519 where arms correspond to human beings, it is also important to be mindful of fairness across the arms.

520 F More Results

521 See Fig. 5 for additional results on larger problem settings.

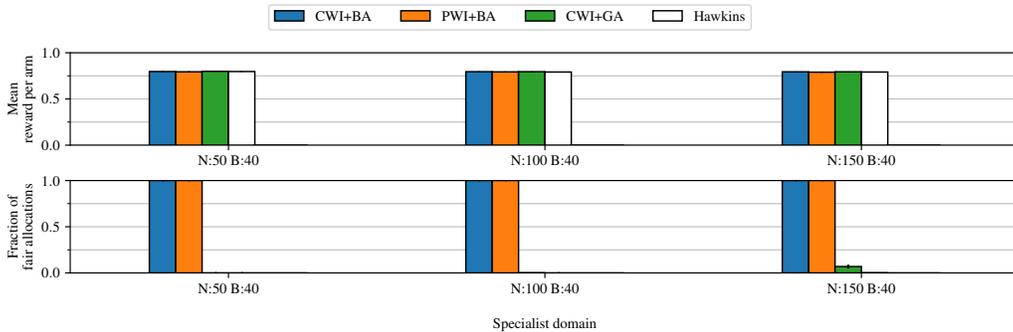


Figure 5: More results for the specialist domain with larger N and B .

522 We observe that the reward obtained by our proposed algorithm (CWI+BA) is almost similar to
 523 the reward-maximizing algorithm (Hawkins). Moreover, CWI+BA achieves maximum fairness.
 524 In contrast, Hawkins algorithm attains almost 0 fairness in all the runs. Note that, the OPT and
 525 OPT-fair algorithms could not be executed on larger instances because of larger memory requirements.
 526 Therefore, we could not compare against optimal algorithms for larger instances.