# LLMs on interactive feature collections with implicit look-ahead strategies

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#### Abstract

In real-world contexts such as medical diagnosis and business consulting, effective 1 2 problem-solving often requires gathering relevant information through interactions 3 and targeted questioning to pinpoint the root cause of a problem. However, Large Language Models (LLMs) often struggle to efficiently narrow down the search 4 space, leading to either missing key information or asking redundant questions 5 when guided by implicit methods like Chain-of-Thought (CoT). Some approaches 6 employ external engineered systems to guide reasoning paths, but these methods 7 may not fully utilize the inherent problem-solving capabilities of LLMs and often 8 9 require multiple expensive API calls. This study explores how we can implicitly guide LLMs to enhance their interactive feature collection abilities within a single 10 prompt. Instead of employing explicit search algorithms or step-by-step external 11 guidance, we provide high-level guidelines that allow LLMs to dynamically adjust 12 their strategies and iteratively refine their decision-making processes independently. 13 Evaluations on synthetic 20-Questions games and real-world scenarios, including 14 business and medical diagnosis cases, demonstrate that LLMs guided by these 15 strategies perform more effective interactive feature collection, asking fewer and 16 more strategic questions and achieving better problem-solving efficiency. 17

# 18 **1** Introduction

In real-world scenarios such as medical diagnosis and business consulting, effective problem-solving 19 often hinges on the ability to dynamically gather relevant information through targeted questioning. 20 This interactive process is crucial for identifying the root cause of a problem among multiple potential 21 factors. For instance, in medical diagnosis, a variety of diseases can present with similar symptoms, 22 requiring careful questioning or medical examination to differentiate among possible conditions. 23 Similarly, in business, a decline in sales could be attributed to numerous factors, such as increased 24 competition or internal product issues, necessitating precise information gathering to pinpoint the 25 underlying cause. In these complex, many-to-one problem-solving scenarios, it is impractical to 26 exhaustively collect and analyze all possible data due to constraints on time and resources. Instead, 27 the ability to ask focused questions and collect only the most pertinent information becomes essential. 28 Large Language Models (LLMs) have shown significant promise in general problem-solving tasks 29

due to their vast knowledge bases and ability to process natural language [Qin et al., 2023, Zheng et al., 2023]. However, their effectiveness in interactive feature collection is less established. When guided
implicitly by methods[Vatsal and Dubey, 2024] such as Chain-of-Thought (CoT) [Wei et al., 2022, Creswell et al., 2022, Lewkowycz et al., 2022, Wang et al., 2022] and Plan-and-Solve Prompting
(PS)[Wang et al., 2023], LLMs often struggle to efficiently narrow down the search space, resulting in
redundant or ineffective questioning strategies. For example, in the 20-Questions game–a simplified
version of interactive feature collection where questions are restricted to yes-or-no responses–LLMs



Figure 1: Illustration of the efficiency of different prompting methods in identifying a target item from 16 candidates with fewer questions in 20-Q games. (Left) The average trajectory of remaining candidates per turn across 30 games, starting with 16 candidates. (Middle) Ablation study on IO-based prompts. (Right) Ablation study on CoT-based prompts. Full details are in Section 3.1

are required to identify a target item from a set of possibilities by optimally reducing the search space with each question. Despite the simplicity of the task, prompting methods like CoT and PS often fail

<sup>39</sup> to achieve this optimal reduction, leading to suboptimal performance (Figure 1).

Some recent approaches attempt to improve LLMs' performance by employing engineered systems 40 41 external to the models, explicitly guiding them through multiple reasoning paths [Yao et al., 2023, Besta et al., 2023]. While these methods can enhance task performance, they often rely on external 42 algorithms to dictate each step of the reasoning process, which may not fully leverage the inherent 43 capabilities of LLMs and often require multiple expensive API calls. In contrast, we explore a 44 strategy that provides LLMs with high-level guidelines within a single prompt, allowing them 45 to dynamically adjust their strategies and refine their decision-making processes iteratively. 46 Rather than using explicit search algorithms or external step-by-step guidance, our approach allows 47 LLMs to independently navigate the problem space, adapting their decisions in real time as new 48 evidence is gathered. 49 The first component, Initial decision tree construction, guides LLMs to build a structured framework 50

for problem-solving by clearly defining the problem, using domain knowledge to systematically 51 organize it, and generating initial hypotheses. This approach ensures all critical aspects are considered, 52 allowing the LLM to efficiently explore different possibilities and prioritize relevant questions or 53 data points. The second component, Dynamic decision trees with iterative hypothesis refinement, 54 enables LLMs to dynamically adjust their decision-making as new information becomes available. 55 Instead of relying on external algorithms to dictate each step, we provide a high-level strategy that 56 allows the LLM to autonomously refine its hypotheses and adjust its search path based on new data. 57 This iterative process mirrors real-time diagnostic reasoning, helping the model make more informed 58 decisions as evidence evolves. 59

We evaluate this approach in various settings, including synthetic 20-Questions games and real-world scenarios such as business consulting cases and medical diagnosis. Our findings demonstrate that LLMs, when guided implicitly through our strategic prompts, perform more effective interactive feature collection, asking fewer and more strategic questions and achieving higher problem-solving efficiency. Expert evaluations by consultants and medical professionals further validate the enhanced capabilities of LLMs in managing complex, interactive tasks, underscoring the potential of this prompt-based approach for real-world applications.

- <sup>67</sup> We highlight the following:
- We demonstrate that LLMs can be effectively guided through *implicit* strategies, enhancing their abilities to perform interactive feature collection in complex problem-solving.
- We propose a novel prompting approach, Dynamic Decision Strategy (DDS), guiding LLMs
   implicitly to efficiently explore and refine problem-solving pathways as new information
   becomes available, all within a single prompt.
- We validate our approach through extensive evaluations on synthetic 20-Questions games
   and real-world cases in business consulting and medical diagnosis, highlighting the potential
   of this prompt-based method in diverse real-world interactive problem-solving.



(a) Overview of proposing DDS

(b) Real-world case (Business consulting) evaluation

Figure 2: **Overview of Dynamic Decision Strategy (DDS) and Business Case Evaluation.** (a) Illustration of DDS prompting process, which includes Initial Decision Tree Construction (D) and Dynamic Decision Trees with Iterative Hypothesis Refinement (H), without relying on external algorithms or step-by-step guidance. (b) Ratings by criterion for each business case method across all evaluation cases, averaged by median and quartiles. Methods include IOQ, IO, CoTQ, and DDS.

# 76 2 Dynamic Decision Strategy (DDS) prompt

In this section, we detail our approach to implicitly guiding LLMs for interactive feature collection in
many-to-one problem-solving tasks. Our proposing Dynamic Decision Strategy (DDS) prompting
consists of two key components: 1) Initial decision tree construction and 2) dynamic decision
trees with iterative hypothesis refinement. These components collectively enable LLMs to perform
structured planning and adapt their decision-making strategies dynamically based on new information.

#### 82 2.1 Initial decision tree construction

The first component of our approach focuses on constructing an initial decision tree based on domain knowledge and the initial data provided. This structured framework ensures that all critical aspects of the problem are considered from the outset, reducing the likelihood of overlooking important factors.

Problem definition The process begins with the LLM clarifying the objectives and conditions of
 the problem. This involves asking specific, clarifying questions to gather foundational information
 about the case at hand. For instance, in a medical scenario, if a patient presents with chest pain, the
 LLM is guided to ask targeted questions such as, 'Please explain the patient basic demographics and
 symptoms.' This step ensures a comprehensive understanding of the initial context, setting the stage
 for more focused inquiry.

2. Structuring the problem After establishing a clear problem definition, the LLM creates a 92 structured representation of the problem space. This involves developing a decision tree framework 93 using the Mutually Exclusive and Collectively Exhaustive (MECE) principle, which helps break down 94 the problem into distinct categories. For example, potential causes of chest pain might be divided 95 into 'emergent causes' (e.g., acute myocardial infarction, acute aortic dissection) and 'non-emergent 96 causes' (e.g., other cardiac causes, respiratory causes, gastrointestinal causes, musculoskeletal causes). 97 Each category is further subdivided into specific sub-categories, allowing the LLM to systematically 98 99 explore all possible causes.

**3. Hypothesis generation** With the structured framework in place, the LLM generates and prioritizes a set of hypotheses based on the organized problem landscape. The model suggests potential hypotheses and ranks them according to their likelihood based on domain knowledge. For example, it might hypothesize that 'the patient may have gastrointestinal causes because it is a frequent cause of sharp chest pain for females in their 50s.' This step enables the LLM to focus on the most probable explanations and strategically plan subsequent data collection.

#### 106 2.2 Dynamic decision trees with iterative hypothesis refinement

<sup>107</sup> The second component of our approach involves enabling LLMs to dynamically navigate and <sup>108</sup> refine decision trees as new information becomes available. Rather than employing explicit search

Method	Initial decision tree	Question	Answer	Evaluation
		Is it an animal?	No	
		Is it a vegetable?	Yes	Redundant
ю	None	Is it green?	No	Inefficient
		Is it a pumpkin?	No	Inefficient
		Is it a mushroom?	No	Inefficient
		Is it a radish?	Correct!	
	Lvl 1: Animal, Vegetable	Is it an animal?	No	
DDS (ours)	Lvl 2: Ani(Sea, Land), Veg(Ground, Root)	Is it root vegetable?	Yes	Efficient
	Lvl 3:	Is it a radish?	Correct!	Efficient

Table 1: **Example of 20-Q game** Comparison of IO and DDS methods on the task of identifying the target entity "radish" from a set of 16 candidates [olive, chipmunk, cucumber, whale, pumpkin, beans, mushroom, eggplant, cow, zebra, pickle, dolphin, platypus, sheep, beaver, radish]. The DDS method uses structured decision-making by generating initial decision tree before starting to ask questions, leading to more efficient questioning, while the IO method lacks preparation and results in redundant and less efficient questioning.

algorithms or external guidance for each step, we provide a high-level guideline within a single
 prompt. This empowers the LLM to independently perform searches, make decisions, and iteratively
 update its hypotheses based on the evolving understanding of the problem.

**4. Efficient Search Process** The LLM engages in an efficient search process guided by the high-level strategy outlined in the prompt. It actively requests specific data, such as clinical questionnaires or diagnostic test results, to verify its current hypotheses. Based on its internal evaluation of the collected information, the LLM autonomously decides on the next course of action within the decision tree.

116 This includes several potential pathways:

117 1) Stop and propose a solution if the current node provides a comprehensive and detailed answer.

118 2) Go down the tree if the current hypothesis aligns with the evidence and needs further exploration.

119 *3) Explore parallel nodes if alternative hypotheses appear more plausible.* 

4) Step back (go up) when the current exploration path is inconclusive or lacks sufficient evidence.

121 5) Reconstruct the entire framework if the current strategy proves inadequate for reaching a solution.

This decision-making process is not rigidly prescribed by an external algorithm; instead, the LLM uses the provided guidelines to dynamically adjust its strategy, refining its decision-making process iteratively. This approach contrasts with methods that rely on explicit search algorithms outside of LLMs, where each step is actively dictated by the system. Here, the LLM independently explores the problem space, adapting its decisions in real time based on new evidence.

**5. Developing Solutions** Once the LLM identifies the most likely hypotheses, it moves towards developing specific solutions. This step involves formulating treatment or management plans based on the selected hypothesis while considering potential risks and uncertainties.

## 130 3 Results

#### 131 **3.1 20-Questions game**

**Data setting** The 20-Questions (20-Q) game is an interactive exercise in which a questioner attempts to deduce a target entity chosen by an answerer by asking yes-or-no questions. Following the approach of Bertolazzi et al. [2023], we utilize a hierarchical version of the 20-Q game, which involves 16 candidates organized into a three-level category tree. This hierarchical structure allows for strategic reductions in the search space, ideally halving it with each question. By effectively navigating this structure, the questioner can identify the target entity with fewer questions. In our experiments, we conduct tests across 30 games, each featuring 16 candidates.

Model and Metrics Our goal is to evaluate the effectiveness of various prompts in aiding GPT4's
 ability to formulate questions that efficiently narrow down the search space in a 20-Q game<sup>1</sup>. We
 evaluate the efficiency of each question by tracking the reduction in the number of potential candidates.

<sup>&</sup>lt;sup>1</sup>For 20-question games, we used Azure GPT-4, seed 24 and temperature 0.9. For business and medical cases, we used GPT-4 OpenAI chat interface in September 2023.

Method	Task Description	Initial DT Const (D)	Iter Hypo Ref (H)
IO (Input-Output)	0	х	х
IO + D (IO-D)	0	0	х
IO + H (IO-H)	0	х	0
CoT (Chain-of-Thought) [Wei et al., 2022]	0	х	х
CoT + D (CoT-D)	0	0	х
CoT + H (CoT-H)	0	х	0
PS (Plan-and-Solve) [Wang et al., 2023]	0	o (self-generated)	х
DDS (Dynamic Decision Strategy) (Ours)	0	0	0

Table 2: Comparison of prompting methods (ablation), including task description, initial decision tree construction (D), and iterative hypothesis refinement (H). An "o" indicates the feature is present, while an "x" indicates it is absent. The DDS approach incorporates both D and H components for enhanced interactive feature collection. Complete prompt versions are detailed in the Appendix.

The optimal scenario entails a sequence of four questions in total, successfully reducing the candidate pool from 16 to 8, 4, 2, and 1, finally isolating the single target entity ('optimal' line in Figure 1).

Baselines We evaluated three baseline prompting strategies– Input-Output (IO), Chain-of-Thought
 (CoT) [Wei et al., 2022], and Plan-and-Solve (PS) [Wang et al., 2023]<sup>2</sup> – and conducted an ablation
 study to assess the contributions of each component of our DDS method: Initial Decision Tree
 Construction (D) and Dynamic Decision Trees with Iterative Hypothesis Refinement (H). These

148 methods are summarized in Table 2.

**Results: DDS outperform baselines and their ablations** Figure 1 demonstrates that our proposed Dynamic Decision Strategy (DDS) consistently outperforms baseline methods such as IO, CoT, PS, and their ablations in terms of the number of questions required to identify the target entity. The left graph illustrates the trajectory of remaining candidates at each turn, averaged across 30 games. DDS effectively reduces the search space, closely aligns with the optimal strategy of halving the candidates with each turn, reaching the target after approximately 4 turns. In contrast, IO, CoT, and PS take around 6 turns, showing less efficient search performance.

The middle graph presents the ablation study for IO-based prompts. Adding Iterative Hypothesis 156 Refinement (H) (IO-H) results in a more efficient reduction of candidates compared to IO alone. 157 Introducing Initial Decision Tree Construction (D) (IO-D) further improves performance. However, 158 DDS, which combines both D and H, outperforms these variations on IO. Notably, IO-D performs 159 better than PS, indicating that our (D) strategy provides more effective guidance than GPT-4's self-160 generated strategies. The right graph shows the ablation study for CoT-based prompts. Similar to 161 the IO ablation, CoT-H improves upon CoT alone, and CoT-D further accelerates the search process. 162 Once again, DDS, combining D and H, achieves the best results, outperforming all CoT-based 163 ablations. Results on more LLMs are presented in Appendix. 164

#### 165 **3.2 Business consulting**

Business consulting cases We selected a set of three business cases, referring to the renowned 166 Kellogg business case book and interview guide Carbon Dioxide Research Group [2004]. Each case 167 includes a company profile with a specific problem statement, such as, 'MM soup company has been 168 experiencing a decline in return on investment over the past three years and seeks to understand the 169 root causes.' Relevant data such as sales figures, costs, and investments are provided to diagnose the 170 main cause of issue. In instances where GPT4 requests unavailable data, the response is standardized: 171 "We don't have that data." Our case selection was based on the following criteria: 1) Cases with 172 different domains and industries such as food product, franchise restaurant, and insurance business. 173 2) Cases with clear root causes. This helps us better test the diagnostic skills of the methods in our 174 study compared to cases on market entry or marketing strategies. 3) Cases by the complexity of 175 diagnosis. Some cases have hidden root causes, while others are clearer. Details of cases can be 176 found in Appendix. We changed numbers and names (e.g., companies, products, and features) to 177 avoid data leakage problems. 178

<sup>&</sup>lt;sup>2</sup>The PS approach, in contrast to DDS, involves GPT-4 generating its own strategy first, followed by solution development. However, PS lacks the detailed initial structure provided by the Initial Decision Tree Construction and the iterative guidance offered by Dynamic Decision Trees with Iterative Hypothesis Refinement that are key to the DDS method.

**Criterion** Since there are no official fixed-form evaluation criteria for business consulting cases, we 179 referred to the Kellogg Business Case book Carbon Dioxide Research Group [2004] and validated 180 the criteria from three consultants from McKinsey and Deloitte. Specifically, we started with a set of 181 30 potential criteria, which was suggested in the Kellogg MBA consulting club case book. Three 182 expert consultants ranked these criteria in order of importance. Alongside this, they provided a binary 183 mask for each criterion to indicate its necessity. By merging the rank and the binary feedback, we 184 were able to identify and finalize 12 essential criteria for the assessment. Importantly, experts who set 185 the criteria were not involved in the scoring process. Detailed criteria are presented in the Appendix. 186

**Evaluators** <sup>3</sup> We engaged five business consultants, each holding an MBA or possessing over five 187 years of experience in reputable consulting firms, to evaluate the outputs of GPT-4 across multiple 188 business cases. Specifically, we focused on three distinct business consulting cases, each evaluated 189 using four different prompting methods. For each case, we generated three trials of GPT-4 dialogues 190 for each method, resulting in an initial pool of 36 trials (3 cases  $\times$  3 trials  $\times$  4 methods). However, 191 due to budget constraints, we did not evaluate all 36 trials. Instead, we enlisted two additional 192 consultants, who were not part of the main evaluation group, to select the best and worst trials for 193 each case and method. This selection process reduced the evaluation set to 24 trials (3 cases  $\times$  2 194 trials  $\times$  4 methods), which were then presented to the five consultants for scoring. Each business case 195 was evaluated by four to five consultants, with case 1 reviewed by five consultants and cases 2 and 3 196 by four consultants. The final report includes the average scores assigned to each method, along with 197 an analysis of the consensus among the consultants. Additionally, we conducted interviews with the 198 evaluators to gather qualitative insights into their judgments. 199

Model and Metrics We focused on the GPT4 provided by OpenAI's chat interface. Evaluators assessed each case based on criterion and we present results using the median score and the 25% and 75% quartiles to offer further insight into score distribution, a common approach in survey analysis.

**Baselines** Due to budget constraints for the human-expert evaluation, we compared our DDS method with three other approaches: IO, IOQ, and CoTQ. The term "Q prompting" refers to an enhancement of existing prompting methods (IO and CoT) with the added instruction: 'You can request one piece of data in each response if needed.' This modification encourages the LLMs to engage interactively with users, while standard IO and CoT prompts provide a single, non-interactive answer. Full prompts and benefits of Q-prompting are presented in Appendix.

**Results** Table 3 shows that our DDS has the highest averaged median score, leading by 0.83 points over the next best method, IO with IOQ. Analysis by individual cases, including the failure of DDS in case 1, is available in Discussion and Appendix. In Figure 2 (b), DDS scores higher than other methods in every criterion, achieving the top overall score. We interview human expert evaluators to qualitatively analyze the dialogues between the LLMs and humans to understand why DDS consistently outperformed IO, IOQ, and CoTQ across key criteria.

1) Initial Decision Tree Construction (D): A key strength of DDS is its ability to generate a structured 215 framework based on its understanding of the problem before initiating questions to gather information. 216 In contrast, IO, IOQ, and CoTQ begin asking questions immediately after the prompt is given. This 217 distinction is reflected in the 'Structure' and 'Problem Definition' criteria (Figure ??), where DDS 218 outperforms other methods. Human expert evaluators noted that this systematic approach enabled 219 220 DDS to comprehensively collect critical information without overlooking key points, as seen in the 221 'Information' criterion. This thorough data collection allowed DDS to perform better in 'Quantitative Skills' and 'Analysis', as it calculated necessary values (e.g., revenue, cost) accurately based on 222 comprehensive data. In contrast, other methods, due to incomplete data collection, often produced 223 inaccurate calculations. 224

2) *Dynamic Decision Trees with Iterative Hypothesis Refinement (H):* Human experts also highlighted DDS's strength in refining its next steps based on the data collected. DDS demonstrated the ability to update its hypotheses when the data did not support the previous assumptions, which contributed to its outperformance in the 'So What Thinking' criterion. Additionally, DDS actively sought alternative information when requested data was unavailable, refining its analysis until it reached a well-supported and detailed conclusion. In contrast, other methods often stopped asking questions

<sup>&</sup>lt;sup>3</sup>This survey, involving human participants, received ethical approval from the University of Cambridge's Ethics Committee. Participants were compensated 40 UK pounds for evaluating four methods on both the best and worst business cases and another 40 UK pounds for the best cases in the medical domain.

Case		Busine	ss Case			Medical Dia	gnosis Case	
	ю	IOQ	CoTQ	DDS (ours)	Ю	IOQ	CoTQ	DDS (ours)
Case 1	3.04 [2.46, 3.54]	3.79 [3.58, 4.17]	2.08 [1.71, 3.12]	3.33 [2.79, 3.79]	4.00 [3.17, 4.50]	4.17 [3.17, 4.50]	4.67 [4.00, 5.00]	4.67 [4.33, 4.83]
Case 2	1.81 [1.49, 2.12]	2.88 [2.54, 3.20]	2.90 [2.54, 3.32]	4.58 [4.20, 4.84]	4.00 [3.67, 4.33]	4.33 [3.83, 5.00]	5.00 [4.83, 5.00]	4.83 [4.50, 5.00]
Case 3	1.71 [1.38, 2.15]	2.77 [2.49, 3.19]	3.15 [2.81, 3.43]	4.02 [3.54, 4.40]	4.00 [3.17, 4.50]	4.17 [3.17, 4.50]	4.67 [4.00, 5.00]	4.67 [4.33, 4.83]
Case 4*	-	-	-	-	2.50 [1.00, 3.00]	2.83 [1.67, 4.17]	3.33 [3.17, 4.17]	4.17 [4.00, 5.00]
Avg	2.19 [1.78, 2.60]	3.15 [2.87, 3.52]	2.71 [2.35, 3.29]	3.98 [3.51, 4.34]	3.62 [2.75, 4.08]	3.88 [2.96, 4.54]	4.42 [4.00, 4.79]	4.58 [4.25, 4.92]

Table 3: Comparison of business and medical diagnosis cases: Median and quartiles for each case, averaged across all evaluation criteria for different prompting methods. \* indicate atypical and challenging cases.

Method	IO	IOQ	CoTQ	DDS (ours)
Appropriate differential diagnosis	4.00 [3.00, 4.25]	3.50 [2.75, 4.75]	4.25 [4.25, 5.00]	4.75 [4.50, 5.00]
Accurate and detailed diagnosis	3.50 [3.25, 4.50]	4.25 [3.50, 4.75]	4.75 [3.75, 4.75]	5.00 [3.75, 5.00]
Rationale of diagnosis	3.00 [2.00, 4.00]	3.75 [2.25, 4.50]	4.25 [3.75, 4.75]	4.75 ([4.00, 5.00])
Align with actual clinical practice	3.75 [2.25, 3.75]	3.50 [3.00, 4.75]	4.50 [3.75, 4.75]	4.00 [3.75, 5.00]
Appropriate management	3.75 [2.75, 3.75]	4.50 [2.75, 4.75]	4.75 [4.25, 4.75]	4.75 [4.75, 5.00]
Harmfulness	3.75 [2.00, 4.00]	3.75 [3.00, 4.25]	4.0 [3.75, 4.75]	4.25 [4.00, 5.00]

Table 4: Medical by criterion: median and quartiles for each medical criterion, averaged across all evaluation cases for different prompting methods.

when key data was missing, resulting in vague or premature solutions. This difference is reflected in 231 the 'Creativity' criterion, which evaluates how effectively the solution addresses the core problem. 232

#### 3.3 Medical diagnosis 233

Medical diagnosis cases In collaboration with a cardiologist, we constructed five virtual patient 234 cases designed to simulate the diagnostic challenges associated with identifying the root cause of 235 chest pain, closely reflecting real-world clinical scenarios. The following criteria were considered 236 when designing these cases: 1) Diverse causes: Chest pain can stem from both cardiac and non-237 cardiac origins. We ensured that our cases represented a balanced mix of these varied causes. 2) 238 Focus on emergent diseases: Rapid identification and treatment of urgent health threats is crucial 239 in medical diagnosis. To reflect this, one of the cases involved aortic dissection, a critical emergent 240 condition linked to chest pain. 3) Varied diagnostic complexity: Some conditions are rare and present 241 intricate diagnostic challenges, while others are more straightforward. Our cases spanned this range. 242 For example, case 4 included the less common and more challenging-to-diagnose variant angina, 243 alongside more typical conditions. Further details on the five cases can be found in the Appendix. 244

Model, Metric, and Baselines We use same settings as Business cases. 245

Criterion The evaluation criteria for medical cases were developed by three medical experts (a 246 cardiothoracic surgeon, a cardiologist, and a dermatologist) based on relevant literature, including 247 Med-PaLM Singhal et al. [2023a] and Med-PaLM2 Singhal et al. [2023b]<sup>4</sup>. The primary criterion as-248 sesses whether LLMs can establish diagnostic prioritization by considering the likelihood, frequency, 249 and urgency of conditions, akin to how a practising physician would approach a differential diagnosis 250 (Appropriate differential diagnosis). The second criterion evaluates whether the LLMs provide 251 an accurate and detailed diagnosis necessary to guide appropriate treatment decisions (Accurate 252 and detailed diagnosis). Additionally, four other criteria were chosen with consideration for the 253 clinical environment and patient safety: 'Rationale of diagnosis', 'Align with actual clinical practice', 254 'Appropriate management', and 'Harmfulness'. Details about criterion can be found in the Appendix. 255

Evaluators We engaged six licensed medical doctors, each with over five years of clinical experience 256 and expertise in various subspecialties (two cardiologists, one family physician, one dermatologist, 257 and two orthopedic surgeons), to evaluate the medical conversations generated by the LLMs. For 258 each of the four baseline methods (IO, IOQ, CoTQ, and DDS), we conducted three trials across four 259 medical cases.<sup>5</sup> A single physician reviewed the three trials for each method and selected the best 260 one. These selected trials were then scored by five other doctors based on the evaluation criteria. 261

<sup>&</sup>lt;sup>4</sup>The medical doctors who set the criteria did not participate in the scoring process.

<sup>&</sup>lt;sup>5</sup>Additionally, we conducted three trials of CoT in case 4 (Appendix) and included a medical case (fifth) where all methods, including DDS, failed (Appendix).

**Results** As presented in Table 4, our DDS scored slightly higher median value on average across the 262 composite scores of the six metrics when compared to other techniques (DDS: 4.58[4.25-4.92] vs. 263 CoTQ: 4.42[4.00-4.79]). However, considering the error bars, this difference might not be statistically 264 significant. When we break down the performance by cases, DDS shows a notable performance in 265 case 4, outscoring other methods in Table 3. This achievement is noteworthy, especially given the 266 complexity of case 4 in comparison to the relatively straightforward nature of cases 1 to 3. For cases 267 268 1 to 3, the differences in diagnosis scores among methods were not stark. Minor variations in scores might be attributed to factors such as query sequencing rather than a clear advantage of one method. 269

In a detailed analysis across different criteria, DDS performed better in five out of the six assessed categories. The only domain where it did not take the lead was "Align with actual clinical practice."

<sup>272</sup> Feedback from healthcare professionals indicated that DDS was more deterministic in validating

hypotheses based on the collected data, whereas human doctors often keep hypotheses more openended, considering the possibility of atypical cases in clinical practice.

From the interview with evaluators, we consistently observing the benefits of DDS in the qualitative 275 analysis. A detailed breakdown of the medical diagnosis process for case 4 is provided in the 276 Appendix. 1) Initial Decision Tree Construction (D): DDS shows strength in structuring and 277 prioritizing potential diagnoses. For instance, in case 4, CoTQ-the next best performer-initially 278 identified only two potential causes, missing the path to the correct diagnosis. In contrast, DDS broke 279 down the possibilities into three urgent and three non-urgent causes, providing a more comprehensive 280 analysis including the correct diagnosis path. 2) Dynamic Decision Trees with Iterative Hypothesis 281 *Refinement* (H): DDS keeps refining its analysis, until a well-supported and detailed conclusion was 282 reached. In case 4, IO and IOQ prematurely ended their analyses, settling on incorrect diagnoses 283 that did not align with the diagnostic criteria. Similarly, CoTQ concluded with a broad diagnosis 284 of non-cardiac causes after failing to differentiate cardiac issues in 2-3 attempts. DDS, however, 285 continued probing, considering less common cardiac conditions and requesting coronary angiography 286 and provocation tests, which ultimately led to the correct diagnosis. 287

#### 288 4 Related work

**Prompts for LLMs in Problem Solving** The Chain-of-Thought (CoT) method [Wei et al., 2022] 289 and its refinements [Creswell et al., 2022, Lewkowycz et al., 2022, Wang et al., 2022, Kojima et al., 290 2022, Wang et al., 2024] promote step-wise reasoning in problem-solving. Self-reflection techniques 291 [Paul et al., 2023, Shinn et al., 2023, Madaan et al., 2023] and majority voting methods [Wang et al., 292 2022, Arora et al., 2022] further enhance outcomes by refining responses. However, these approaches 293 often lack structured exploration of multiple solution paths, limiting their ability to address complex 294 tasks [Dziri et al., 2023]. Techniques like Lightman et al. [2023], Uesato et al. [2022], Zhou et al. 295 [2022] break down tasks into smaller steps, often with rewards. Multi-step reasoning approaches 296 [Yao et al., 2023, Besta et al., 2023, Hao et al., 2023, Hu et al., 2024, Zhao et al., 2023, Wang and 297 Zhao, 2023] utilize external search algorithms to efficiently generate and select solutions, but they 298 often require extensive API calls and computation. Also, these works do not consider interactive 299 tasks where LLMs need to actively gather information in real-world scenarios. 300

## 301 5 Conclusion

We demonstrate that LLMs can be effectively guided using implicit strategies to enhance interactive 302 303 feature collection in complex, many-to-one problem-solving tasks, without relying on external systems. Our DDS prompting approach enables LLMs to build initial decision structures and refine 304 problem-solving pathways dynamically as new information is gathered. Extensive evaluations 305 306 on synthetic 20-Questions games, business consulting, and medical diagnosis cases highlight the effectiveness of this method for diverse interactive tasks. However, further testing of the DDS method 307 is needed across a broader range of cases and domains with larger pools of evaluators. While we 308 minimized data leakage in our curated cases, potential biases remain. Additionally, our study focused 309 on GPT-4 for real-world cases, suggesting future exploration on other LLMs. 310

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#### **463 A** More results: 20-Q games on LLMs

Model	ю	СоТ	PS	DDS (ours)
LLaMA-2-chat-7b	$15.2\pm4.55$	$14.18\pm5.96$	$16.28\pm5.64$	$11.05\pm4.85$
GPT-3.5-turbo	$8.55\pm1.17$	$7.15\pm1.51$	$7.25\pm1.11$	$\textbf{5.92} \pm \textbf{0.12}$
GPT-4	$5.76\pm0.72$	$5.64\pm0.74$	$5.67\pm0.82$	$\textbf{4.31} \pm \textbf{0.50}$

Table 5: Mean and Standard Deviation on 20-Q games with various prompting

We expanded our experiments on 20-Questions game to include additional LLMs, namely Llama2-7b-chat-hf and GPT-3.5-turbo from OpenAI (same setup as in the main paper). We compared four baseline prompting methods, including IO, CoT, and PS. These results indicate that while DDS improves performance across all models, its effectiveness is more pronounced in more capable LLMs like GPT-4 and GPT-3.5-turbo, where the model's ability to handle complex reasoning allows it to fully utilize the structured and iterative decision-making process provided by DDS.

## 470 **B** Benefit of **Q** prompting

471 In this section, We conducted an ablation study to better understand the potential benefits of using Q

prompting. We emphasize the advantages of incorporating Q sentences into IO and CoT prompts.
 Figure 5 provides a comparison between IO and IOQ in business case 1, while Figure 6 illustrates

474 COT and COTQ in medical case 4.

In the consulting domain, IOQ showed better results compared to IO in Figure 5 in Appendix. 475 Similarly, in the medical field, Table 4 indicates that IOQ had a marginally higher composite score 476 than IO. This trend was also observed in Figure 6 in Appendix, where CoTQ achieved a higher score 477 than CoT for Case 4. Our analysis suggests that the improved results from Q prompting might be due 478 479 to guiding the LLMs to more effectively engage with users by seeking essential information. Given 480 that we limited the LLMs to ask a restrained number of questions to ensure a smooth user experience, the models with Q prompting seemed to pinpoint and ask the most relevant questions necessary for 481 the problem at hand. On the other hand, models without Q prompting, such as IO and CoT, tended 482 to provide more general or broader information, which cannot directly address the core issue. An 483 additional observation is the negligible performance difference between IOQ and CoTQ. It seems that 484 in scenarios involving human interaction, where obtaining supplemental information significantly 485 influences pinpointing the root cause, the step-by-step approach of CoTQ might not hold as much 486 advantage as it does in more direct problem-solving settings. 487

# 488 C Criterion

**Business criterion** Since there are no official fixed-form evaluation criteria for business consulting 489 cases, we refer to the Kellogg MBA consulting club case book and check the validity of them from 490 three management consultants from McKinsey and Deloitte. To streamline our evaluation parameters, 491 we started with a set of 30 potential criteria, which was suggested in the Kellogg MBA consulting 492 club case book. Three expert consultants ranked these criteria in order of importance. Alongside 493 this, they provided a binary mask for each criterion to indicate its necessity. By merging the rank 494 and the binary feedback, we were able to identify and finalize 12 essential criteria for the assessment. 495 Detailed criterion is shown in Figure 3. 496

	Poor	Fair	Acceptable	Good	Excellent
Problem definition	Cannot understand or define the problem	Has a vague understanding of the problem	Defines the problem adequately	and accurately	Understands and defines the problem perfectly; summarizes the essence of the issue succinctly
Structure	No logical structure	Inconsistent structure	Logical structure but might have some gaps		Exceptional structure and thoughtful approach to solve the problem
Prioritization	Fails to prioritize critical issues	Occasionally identifies critical issues	Identifies critical path to the recommendation and most important issues/components	focuses on the most	Outstanding prioritization skills and focus on critical issues
Information	Misses key information or makes wrong assumptions	Identifies some key information and assumptions	Identifies most of the key pieces of information and assumptions needed to solve the problem	Accurately identifies all key pieces of information and necessary assumptions	Accurately identifies and addresses all key pieces of information and necessary assumptions with great attention to detail
Solution-oriented	Doesn't focus on the solution	Occasionally focuses on the solution	Consistently focuses on the solution	Formulates hypotheses when needed and maintains focus on the recommendation	
Business sense	Lacks common sense and realistic thinking	Occasionally applies common sense and realistic thinking		Consistently uses common sense and realistic thinking to get to pragmatic recommendations	Exceptional business sense; consistently thinks from different perspectives (e.g., client, competitor, consumer, etc.) to generate pragmatic recommendations
Analysis	Does not deep dive into critical issues or components	Occasionally deep dives into critical issues, but lacks thorough solutions	Frequently deep dives into critical issues and provides solutions	critical issues and provides	Exceptionally deep dives into critical issues and provides comprehensive and insightful solutions
Quantitative skills	Uncomfortable with complex calculations and analytics	Somewhat comfortable with complex calculations and analytics	Comfortable handling complex calculations; shows clear calculations and data framing	complex calculations; shows clear calculations and data framing	Exceptionally comfortable handling complex calculations and analytics; clearly demonstrates calculations and data framing
Creativity	Does not demonstrate creative thinking	Occasionally uses different approaches to solve the problem	Frequently uses creative methods to solve the problem	methods and arrives at	Exceptionally creative; consistently comes up with out-of-the-box ideas and solutions
"So what" thinking	Does not articulate the implications of analyses, conclusions or recommendations	Occasionally articulates the implications of analyses, conclusions or recommendations	Frequently articulates the implications of analyses, conclusions or recommendations	Consistently articulates the implications of analyses, conclusions or recommendations	Exceptionally clear in addressing and articulating what each analysis, conclusion or recommendation means to the case, solution or the client
Testing	Does not test assumptions and conclusions with reality checks or other quick analyses	Occasionally tests assumptions and conclusions with reality checks or other quick analyses	Frequently tests assumptions and conclusions with reality checks or other quick analyses	consistently tests assumptions and conclusions with reality checks or other quick analyses	Exceptional in frequently testing assumptions and conclusions with insightful reality checks or other quick analyses
Engagement	Doesn't engage with the interviewer	Occasionally engages with the interviewer	Frequently engages with the interviewer	the interviewer	Engages with the interviewer effectively throughout the solution of the case

Figure 3: Business criterion

Medical creterion Since there is no official evaluation metric to evaluate differential diagnosis in the medical domain, the criterion was created considering the relevant literature such as Med-PaLM Singhal et al. [2023a] and Med-PaLM2 Singhal et al. [2023b]. Considering the criteria for a good answer in medical diagnosis, the following two items were selected as important: Firstly, LLMs should consider candidate diagnoses and make a stepwise differential through questioning and examination, just as a practising physician would when diagnosing a patient ('Appropriate differential diagnosis'). Second, the answer should make an accurate and detailed diagnosis to determine the patient's treatment ('Accurate and detailed diagnosis'). In addition, four additional criterion were
 selected in consideration of the clinical environment and safety: 'Rationale of diagnosis', 'Align with
 actual clinical practice', 'Appropriate management', and 'Harmfulness'. The criteria were carefully
 discussed by three medical experts(one cardiothoracic surgeon, one cardiologist, one dermatologist).
 Detailed criterion is shown in Figure 4.

	Poor	Fair	Acceptable	Good	Excellent
Appropriate differential diagnosis overall, establishing the diagnostic prioritization considering the likelihood, frequency, and emergency, and making the appropriate differential diagnosis for it	Rarely performs adequate diagnostic prioritization and differential diagnosis	Sometimes performs adequate diagnostic prioritization and differential diagnosis	Diagnostic prioritization and differential diagnosis varies in appropriateness.	Usually performs adequate diagnostic prioritization and differential diagnosis	Consistently performs adequate diagnostic prioritization and differential diagnosis
Accurate and detailed diagnosis the correct final diagnosis that is detailed enough to determine the patient's management	Frequently provides incorrect or superficial diagnoses that are insufficient.	Often provides diagnoses that are either incorrect or lack sufficient detail.		Generally provides accurate and detailed diagnoses for patient management.	Consistently prvides accurate, detailed diagnoses for patient management.
Rationale of diagnosis requesting enough information to reach the final diagnosis	Almost requests insufficient information to make the diagnosis	Sometimes requests sufficient information, but often misses key details.	Requests for information are sometimes adequate.	Typically requests adequate information to make the diagnosis	Consistently requests comprehensive information to make the diagnosis.
Align with actual clinical practice requesting clinical information or diagnostic test similar to the actual clinical practice	Rarely requests clinical information or diagnostic tests similar to the actual clinical practice.	Occasionally mimics the clinical practice but frequently deviates.	Requests sometimes align with the actual clinical practice.	Usually requests clinical information or diagnostic tests in line with the actual clinical practice.	Consistently follows the actual clinical practice when requesting information or tests.
Appropriate management the suggestion of appropriate management based on diagnosis	Often suggests inappropriate management options based on the diagnosis.	Sometimes recommends appropriate management but frequently errs.	Management suggestions are inconsistent in appropriateness.	Typically suggests appropriate management based on the diagnosis.	Consistently recommends appropriate management options.
Harmfulness missing a critical diagnosis or unnecessary test during the entire differential diagnostic workflow	Frequently misses critical diagnoses or suggests unnecessary tests, posing significant harm.	Occasionally misses critical diagnoses or suggests unnecessary tests, causing harm in some cases.	Harmful errors occur intermittently.	Generally avoids harmful errors but may make occasional mistakes.	Consistently avoids missing critical diagnoses or suggesting unnecessary tests, minimizing harm.

Figure 4: Medical criterion

# 509 D About cases: Business and Medical

#### 510 D.1 Business cases

Case 1: A health foods company experienced the profitability decline after the successful launch of new premium product line. The underlying issue was the new product line cannibalizing the sales of existing, more lucrative products. Candidates should focus on potential solutions like adjusting the pricing of the new premium products. This case is most tricky because cannibalization issue is hard to identify unless candidates request the data about product mix changes and they are usually content with the finding that premium line is less profitable than other products. 517

Prompt In F14, Montoya Soup Co., a Business Unit of IzzyâĂŹs Healthy Foods, grew revenue and increased the contribution margins on their Traditional and Light Soups. However, a spike in fixed costs caused them to see a dip in profitability. To offset this effect in F15, they launched a line of premium soups in an attempt to increase volume and generate economies of sale. Though they felt the new launch was a success, their profitability dropped again in F15. They have hired you to diagnose the problem and propose a solution for F16.

524

*Case 2:* A top U.S. provider of supplemental insurance products has witnessed steady growth but 525 decreasing profit margins over the past two years. The decline stems from a sales incentive contest 526 named "Sweeps Week." Specifically, while premiums spiked during these periods, sales waned in 527 surrounding weeks. The contest's costs outweighed its benefits. A potential recommendation includes 528 discontinuing this incentive and reallocating resources elsewhere. The root cause is relatively direct 529 because Candidates can identify it through the basic analysis of revenue and cost aspects by analyzing 530 the breakdown of variable costs, especially sales costs, and checking any alterations in the sales 531 incentive system. 532

533

Prompt Our client, Vitality Insurance, is a leading provider of supplemental insurance products in the United States. Vitality agents partner with companies to offer their employees optional, supplemental insurance for such conditions as life, long-term disability, etc. Vitality has undergone fairly steady growth in the past two years, but profit margin is decreasing. What should they do about it?

539

Case 3: A leading fast casual restaurant has experienced three straight quarters of EBITDA 540 erosion for the first time in its 15 year history. It is due to the introduction of a new menu, which 541 caused longer wait times, decreased customer satisfaction, and increased costs, especially for goods 542 sold. Candidates should recommend reassessing the recent menu, perhaps even reverting to older 543 offerings. They should also seek a detailed breakdown of revenue and costs, especially COGS, using 544 this information to hypothesize what causes disproportionate costs to increase relative to revenue. 545 While the root cause is clear, pinpointing it can be of moderate complexity as it necessitates insights 546 from diverse sources, encompassing both customer preferences and financial data. 547

548

Prompt Your client is Tacotle Co., a leading national fast casual restaurant with \$420M in revenue in 2014. Over the five years proceeding 2014, Tacotle has experienced steady revenue growth and industry leading profitability. For the first time in its 15 year history, Tacotle has experienced three straight quarters of EBITDA erosion. TacotleâĂŹs CEO has hired you to explore what is causing profits to drop and what can be done to reverse the tide.

554

# 555

## 556 **D.2 Medical cases**

*Case 1: GERD* In case 1, the patient has a typical presentation of chest pain due to GERD. GERD is a typical gastrointestinal cause of chest pain and can be diagnosed by history taking and physical examination if the patient has typical symptoms such as heartburn-like chest pain and acid reflux. Depending on the situation, it is possible to check whether the pain is relieved by medication such as antacids or whether there is esophageal erosion in the upper gastrointestinal endoscopy.

*Prompt* A 47-year-old woman presented to the hospital with chest pain. The patient has no significant medical history other than hypertension. She presents with chest pain that started about a week ago.

566

*Case 2: Pneumothorax* This is a case of a patient complaining of left sided chest pain due to pneumothorax. Based on the patient's age, gender, and character of chest pain, a pneumothorax should be suspected and a chest X-ray should be performed to confirm the diagnosis.

570

*Prompt* A 20-year-old man presented to the hospital with chest pain. The patient has no significant medical history. He presents with chest pain that started about 2 hours ago.

573

*Case 3: Aortic dissection* Case 3 is a scenario of a patient complaining of acute severe chest pain due to an acute aortic dissection. Aortic dissection, one of the most common causes of chest pain requiring emergency medical intervention, should be initially suspected and a chest CT scan should be performed to confirm the diagnosis.

578

581

579 Prompt A 55-year-old male presented to the hospital with chest pain. The patient has hy-580 pertension without medication. He presents with chest pain that started 1 hour ago.

*Case 4: Variant angina* Case 4 is a patient complaining of atypical chest pain due to variant angina (=Prinzmetal's angina), which is more difficult to diagnose than the above three cases. Even if the cardiac-related basic tests are normal, variant angina should not be excluded until the last minute based on history taking, and finally should be confirmed by provocation test.

586

*Prompt* A 58-year-old male presented to the hospital with chest pain. The patient has no specific medical past history. He presents with recurrent chest pain that started 2 months ago.

589

Case 5: Herpes zoster The last case is a patient with chest pain caused by herpes zoster, which is a slightly different scenario from the rest of the cases, and requires a visual examination of the lesion. In a real-world setting, a physician can see the lesion during a physical examination and make a diagnosis, but it is difficult for LLMs to diagnose using only text questions and answers.

594

*Prompt* A 63-year-old female presented to the hospital with chest pain. The patient has hypertension and diabetes mellitus on medication. She presents with chest pain that started about 1 day ago.

598

Detailed medical diagnosis process in case 4 With prompting according to each method, 599 LLM is given a brief history of chest pain lasting two weeks in a 58-year-old female patient. To 600 summarize the diagnostic workflow of DDS: 1) After requesting the basic nature of the chest pain, 601 LLM structured a hypothesis of several possible causes and focused on typical cardiac causes. LLM 602 then requested several cardiac-related histories and tests (risk factors, electrocardiogram, cardiac 603 markers, stress test, etc.) and confirmed that they were all negative findings. 2) The hypothesis was 604 updated to gastrointestinal or musculoskeletal causes and some related symptoms were requested. 605 3) None of the results requested were consistent with the hypothesis, LLM noted that more rare 606 and atypical causes should be considered, and based on the initial information presented (pain in 607 early morning, association with alcohol intake), a new hypothesis was developed: variant angina, an 608 uncommon cardiac disease. 4) Based on the new hypothesis, a confirmatory diagnostic test, coronary 609 angiography with provocation test, was requested to reach a final diagnosis. The prompting methods 610 611 other than DDS were inconclusive because they failed to strongly suspect variant angina, remaining at step 1 or 2. 612

# 613 E Prompts

# 614 E.1 DDS: Simplified version for real-world cases

## 615 Task Description

I want you to be useful in general problem-solving by efficiently navigating vast search spaces. To do so, you should follow structure-based and hypothesis-based thinking, where the former is drawing out the customized framework and the latter is suggesting possible hypotheses or directions and prioritizing them. I will provide you with detailed guidelines and examples. Your task is to solve the new problem based on them.

## 621 Example(Simplified version)

Example case description: Our client, a low-intensity company that produces display fixtures for retail customers, has been seeing a return on investment (ROI) falling over the last three years. He wants to know the root cause of it.

**1. Problem Definition**: Ask clarifying questions on specific objects and conditions.

627 {Good example}

628

625

**2. Structure of the Problem**: Make a tree-structured framework of appropriate level by breaking down the issue by MECE (Mutually Exclusive and Collectively Exhaustive) principle. *Good example* 

632

**3.** Generate Hypothesis: Suggest hypotheses based on your structure and prioritize hypotheses based on their likelihood.

635 {Good example}

636

**4.** Efficient search process: Request clinical questionnaire or diagnostic test result to verify your hypotheses. Based on self-evaluation of your current hypotheses, decide where to go in your

639 tree framework:

<sup>640</sup> 1) stop and make a solution based on your current node if it is both holistic and detailed enough

2) go down the tree if your current node is correct

642 3) go parallel if alternative nodes are more plausible

- <sup>643</sup> 4) go up(step-back) when you cannot find verified nodes in your depth-level
- <sup>644</sup> 5) change the whole framework if you think you cannot reach the solution with current one.
- 646 {Good example of 2)}

647 {Good example of 3)}

648 {Good example of 4)}

649 650

- **5. Develop Solution**: Suggest solutions from your selected hypothesis node and consider possible risks as well.
- 653 {Good example}
- 654
- 655 New task description {New task}

# 656 E.2 Business case

# 657 E.2.1 DDS Prompt for Business case

# 658 Task Description

I want you to be useful in general problem-solving by efficiently navigating vast search spaces. To do so, you should follow structure-based and hypothesis-based thinking, where the former is drawing out the customized framework and the latter is suggesting possible hypotheses or directions and

prioritizing them. I will provide you with detailed guidelines and examples. Your task is to solve the new problem based on them.

# 664 Example

Example case description: Our client, a low-intensity company that produces display fixtures for retail customers, has been seeing a falling performance over the last three years. He wants to know

- 667 the root cause of it.
- 668

**1. Problem Definition**: Ask clarifying questions on specific objects and conditions.

670 {Good example}

What do you mean by 'performance'? Is it defined by return on investment (ROI) or sales?

672

**2. Structure of the Problem**: Make a tree-structured framework of appropriate level by breaking down the issue by MECE (Mutually Exclusive and Collectively Exhaustive) principle.

- 675 {Good example}
- In this case, divide the problem into Revenue (Sales volume by the product type, Price by the product
- type), Cost (Variable costs, Fixed costs), Investment (Fixed capital, working capital, Intangible),
- because ROI is composed of profit (Revenue Cost) over invested capital (Investment). In this case,
- as demonstrated in the example of great analysis, the root cause of the problem is product proliferation.
- **3.** Generate Hypothesis: Suggest hypotheses based on your structure and prioritize hypotheses based on their likelihood.

683 {Good example}

<sup>684</sup> Initial hypothesis: 1) ThereâĂŹs been a reduction in the volume of products sold or 2) the costs of <sup>685</sup> production have increased, affecting the overall profits.

686

**4.** Efficient search process: Request clinical questionnaire or diagnostic test result to verify your hypotheses. Based on self-evaluation of your current hypotheses, decide where to go in your tree framework:

- <sup>690</sup> 1) stop and make a solution based on your current node if it is both holistic and detailed enough
- <sup>691</sup> 2) go down the tree if your current node is correct
- <sup>692</sup> 3) go parallel if alternative nodes are more plausible
- <sup>693</sup> 4) go up(step-back) when you cannot find verified nodes in your depth-level
- <sup>694</sup> 5) change the whole framework if you think you cannot reach the solution with current one.
- 695
- 696 {Good example}
- <sup>697</sup> Data request and interpretation âĘŠ decide steps âĘŠ new hypothesis

Step 1) You request data: 1) Yearly sales volume and pricing data for the past three years and 2) cost 698 699 breakdown for the same period (COGS, overhead costs, and financial costs). The data reveals that our initial hypothesis was incorrect - declining ROI was not due to volume or costs. Overall revenue 700 growth was significant and the cost of production increased as a percentage of revenue. We choose 701 3) go parallel since the decreasing ROI is not due to revenue or costs then we have to look at the 702 investment bucket. New hypothesis: The amount of capital the client has been investing could have 703 been growing at an even faster pace than profits. Further data required: Capital expenditures over the 704 past three years, Breakdown of the net working capital for the same period (Keep in mind that the 705 number of data sets requested is at maximum two or three; rather than asking for more data, you 706 receive higher scores for asking for the most relevant data to support the hypothesis) 707

**Step 2**) Data shows a 62.5% increase in total working capital coupled with a 200% rise in inventory levels, primarily in finished goods, suggesting a significant accumulation of unsold stock. We choose

- 2) go down the tree and update the hypothesis as âĂŸâĂŹdue to product portfolio proliferation, some
- product portfolios have not sold enough, increasing the inventory level.âĂİ Then you request data about product portfolios over the past three years.

Step 3) Data shows that the company increased the number of product portfolios over the past three years from 5 to 12, of which 5 product lines were not sold well, increasing the inventory costs. this means product portfolio proliferation was the root cause of declining ROI. We choose 1) stop and make a solution since we now found the detailed and holistic root cause.

717

**5. Develop Solution**: Suggest solutions from your selected hypothesis node and consider possible risks as well.

720 {Good example}

Specific, tangible solutions that consider the specifics of the situation and resolve the root cause of
the problem, such as: 1) Reducing the âĂIJStandardâĂİ product line down to the top 5 products
(80% of current sales) 2) Improving demand forecasting to set more realistic safety stock levels.
Possible risk: we should consider other potential strategies to improve ROI, such as exploring cost
reduction opportunities, etc.

726

## 727 New Task

You can request only one dataset in each response. Also, Even though the data you requested is not available, donâĂŹt stop exploring if you think that hypothetical analysis is not enough yet to generate specific and practical solutions. Ask for alternative data based on an alternative approach. Don't conduct all stages of work at one answer. Rather, figure out where we are in the whole process and do the right answer at each stage. (Don't write the name of each stage)

<sup>732</sup> and do the right answer at each stage. (Doil t write the name of each stage)

733 Our client, Vitality Insurance, is a leading provider of supplemental insurance products in the United

734 States. Vitality agents partner with companies to offer their employees optional, supplemental 735 insurance for such conditions as life, long-term disability, etc. Vitality has undergone fairly steady

growth in the past two years, but profit margin is decreasing. What should they do about it?

## 737 E.2.2 IOQ prompt for Business case

Q: The interviewer provides you with the case that our client, a low-intensity company that produces display fixtures for retail customers, has been seeing return on investment (ROI) falling over the last

740 three years.

A: The root cause is product portfolio proliferation and we suggest two solutions: 1) Reducing the
âĂIJStandardâĂİ product line down to the top 5 products (80% of current sales) and 2) improving
demand forecasting to set more realistic safety stock levels.

Q: IâĂŹm planning to conduct an A/B test between your answer and other human consultants. Please
 make your responses in a way that appears as if you are a real human consultant. Most importantly,
 you can request one dataset in each response if you needed.

## 747 E.2.3 CoTQ prompt for business case

Q: The interviewer provides you with the case that our client, a low-intensity company that produces
 display fixtures for retail customers, has been seeing return on investment (ROI) falling over the last
 three years.

A: Ask for data on Capital expenditures over the past three years, Breakdown of the net working
capital for the same period; (You will get the requested data from the user); Figure out that product
portfolio proliferation was the root cause of declining ROI, in addition to inaccurate demand forecasts.
The company increased the number of product portfolios over the past three years from 5 to 12, of
which 5 product lines were not sold well, increasing the inventory costs; Suggest two solutions: 1)
Reducing the âĂIJStandardâĂİ product line down to the top 5 products (80% of current sales) and 2)
improving demand forecasting to set more realistic safety stock levels.

758 Q: Please make your responses in a way that appears as if you are a real human consultant. Let's do

r59 **step by step.** Most importantly, **you can request one dataset in each response if you needed.** 

760 A:

## 761 E.3 Medical Diagnosis case

## 762 E.3.1 DDS prompt for medical diagnosis case

#### 763 Task Description

I want you to be useful in general problem-solving by efficiently navigating vast search spaces. To do so, you should follow structure-based and hypothesis-based thinking, where the former is drawing out the customized framework and the latter is suggesting possible hypotheses or directions and prioritizing them. I will provide you with detailed guidelines and examples. Your task is to solve the new problem based on them.

#### 769 Example

Example case description: Here is a patient complaining chest pain. The patient is a 70-year-old male with a medical history of hypertension and diabetes. He has been experiencing severe chest pain with a sensation of tearing in the chest and radiating pain to the left arm for the past 30 minutes. He should undergo a differential diagnosis with appropriate questionnaires and tests.

774

**1. Problem Definition**: Ask clarifying questions on specific objects and conditions.

- 776 {Good example}
- Please explain more details about patient's chest pain?
- 778

2. Structure of the Problem: Make a tree-structured framework of appropriate level by breaking
 down the issue by MECE (Mutually Exclusive and Collectively Exhaustive) principle.

781 {Good example}

<sup>782</sup> In this case, divide the possible diagnosis into 1) emergent causes (including acute myocardial

- <sup>783</sup> infarction, acute aortic dissection, etc.) and 2) non-emergent causes (including other cardiac causes,
- respiratory causes, gastrointestinal causes, musculoskeletal causes). In this case, as demonstrated in
- the example of great analysis, the final diagnosis is acute myocardial infarction.

786

**3. Generate Hypothesis**: Suggest hypotheses based on your structure and prioritize hypotheses based on their likelihood.

789 {Good example}

<sup>790</sup> Initial hypothesis: 1) The patient may have gastrointestinal causes because it is frequent cause of

chest pain. (When selecting a hypothesis, it should be promoted considering likelihood, diagnostic frequency and emergency.)

793

**4. Efficient search process**: Request clinical questionnaire or diagnostic test result to verify your hypotheses. Based on self-evaluation of your current hypotheses, decide where to go in your tree framework:

<sup>797</sup> 1) stop and make a solution based on your current node if it is both holistic and detailed enough

2) go down the tree if your current node is correct

3) go parallel if alternative nodes are more plausible

4) go up(step-back) when you cannot find verified nodes in your depth-level

5) change the whole framework if you think you cannot reach the solution with current one.

802

803 {Good example}

<sup>804</sup> Data request and interpretation âĘŠ decide steps âĘŠ new hypothesis

**Step 1**) you request information: 1) characteristics of the chest pain. The information reveals 805 that our initial hypothesis was incorrect - character of the patientâĂŹs chest pain is differ from 806 gastrointestinal cause. We choose 3) go parallel since the chest pain may not due to gastrointestinal 807 cause. New hypothesis: The cause of the patient's chest pain is likely to be of cardiac origin. Further 808 information required: 1) history taking related to risk factor for ischemic heart disease, 2) Physical 809 examination related to cardiac diseases (Murmur, S2 gallop, jugular vein distension, etc.), 3) the 810 result of EKG. (Keep in mind that the number of clinical information requested is at maximum two 811 or three; rather than asking for more data, you receive higher scores for asking for the most relevant 812 data to support the hypothesis) 813 Step 2) Data shows the patient has several risk factors related to ischemic heart disease and the 814

results of EKG test suggest acute coronary syndrome. We choose 2) go down the tree and update the hypothesis as âĂIJthe cause of the patientâĂŹs chest pain is ST elevation myocardial infarctionâĂİ.

817 Then you request the result of laboratory test for cardiac markers.

Step 3) The result shows elevated cardiac markers, and this means the patient has acute myocardial
 infarction. We choose 1) stop and make a solution since we now found the detailed and holistic root
 cause.

821

**5.** Develop Solution: Suggest solutions from your selected hypothesis node and consider possible risks as well.

824 {Good example}

Specific, tangible solutions that consider the specifics of the situation and resolve the most possible
 diagnosis of the patient, such as: 1) initial stabilization with pain relief and anti-platelet angents, and 2)
 reperfusion therapy to restore blood flow to blocked coronary artery with PCI or thrombolytic therapy.
 Possible risk: we should consider other uncommon cause of chest pain, such as genetic-related
 disease, psychologic origin, etc.

830 New Task

You can request one clinical information in each response. Don't conduct all stages of work at one

answer. Rather, figure out where we are in the whole process and do the right answer at each stage.

833 (Don't write the name of each stage)

A 58-year-old male presented to the hospital with chest pain. The patient has no specific medical past history. He presents with recurrent chest pain that started 2 months ago.

## 836 E.3.2 IOQ prompt for medical diagnosis case

**Q:** The interviewer presents a case of my patient complaining of chest pain. The patient is a 70-yearold male with a medical history of hypertension and diabetes. He has been experiencing severe chest pain with a sensation of tearing in the chest and radiating pain to the left arm for the past 30 minutes. A: The most possible diagnosis is acute myocardial infarction and I recommend the following managements: 1) initial stabilization with pain relief and anti-platelet angents, and 2) reperfusion therapy to restore blood flow to blocked coronary artery with PCI or thrombolytic therapy.

**Q:** Please make your responses in a way that appears as if you are a real human physician. Most importantly, **you can request one clinical information in each response if you needed.** 

A 58-year-old male presented to the hospital with chest pain. The patient has no specific medical past history. He presents with recurrent chest pain that started 2 months ago.

847 A:

#### 848 E.3.3 CoTQ prompt for medical diagnosis case

**Q:** The interviewer presents a case of my patient complaining of chest pain. The patient is a 70-yearold male with a medical history of hypertension and diabetes. He has been experiencing severe chest pain with a sensation of tearing in the chest and radiating pain to the left arm for the past 30 minutes.

A: Ask for additional data about history taking and physical examination, and the result of related 852 additional diagnostic tests; (You will get the requested information from the user); Figure out that 853 the most possible diagnosis is acute myocardial infarction due to 1) the characteristics of the chest 854 pain and its radiating pattern, 2) the patient has risk factors including old age, hypertension, diabetes 855 mellitus, and 3) the result of EKG shows ST elevation in anterior leads and cardiac enzymes are 856 857 elevatedl; Suggest adequate managements: 1) initial stabilization with pain relief and anti-platelet angents, and 2) reperfusion therapy to restore blood flow to blocked coronary artery with PCI or 858 thrombolytic therapy. 859

**Q:** Please make your responses in a way that appears as if you are a real human physician. Let's do step by step. Most importantly, you can request one clinical information in each response if you needed.

A 58-year-old male presented to the hospital with chest pain. The patient has no specific medical past history. He presents with recurrent chest pain that started 2 months ago.

865 A:

#### 866 F More Related work

LLMs in Medical Applications In medical question-answering tasks such as MedQA (USMLE) 867 868 [Jin et al., 2021] and PubMedQA [Jin et al., 2019], LLMs like GPT-3 [Brown et al., 2020] and Flan-PaLM [Chowdhery et al., 2022, Chung et al., 2022] have made substantial progress. GPT-3 869 has demonstrated utility across various medical domains, including diagnosis and surgery [Levine 870 et al., 2023, Duong and Solomon, 2023, Oh et al., 2023]. Ayers et al. [2023] compared ChatGPT's 871 responses to physician answers on patient forums, while Med-PaLM and Med-PaLM2 [Singhal et al., 872 2023a,b] used fine-tuned PaLM models to excel in medical benchmarks, improving both quality and 873 empathy in long-form responses. In terms of clinical implications, research has explored the impact 874 of AI-generated diagnostic advice on the confidence levels of medical professionals and non-experts 875 876 alike Gaube et al. [2023], van Leeuwen et al. [2021b], Tariq et al. [2020], van Leeuwen et al. [2021a], Gaube et al. [2021], Jacobs et al. [2021], Lee et al. [2019]. 877

LLMs in Business Applications AI-driven systems are increasingly utilized to automate a variety of 878 tasks, from data-driven personalization and customer experience enhancement to market and customer 879 prediction, dynamic pricing, and decision-making optimization [Borges et al., 2021, Gacanin and 880 Wagner, 2019, Grewal et al., 2021, Keding, 2021]. One specific focus has been applying Automated 881 Machine Learning (AutoML) in business domains, which aims to mitigate the barrier of technical 882 expertise by offering fully-automated solutions for model selection and hyperparameter tuning. 883 Schmitt [2023] employed four business-oriented datasets from the UCI repository Newman et al. 884 [1998] for evaluation. Moreover, top business consulting firms like MacKinsy&Companly are already 885 incorporating LLMs into client solutions. Furthermore, they introduce their own generative AI 886 solution "Lilli" for colleagues [MacKinsy&Company]. Despite this, there is a notable absence 887 of scholarly research offering analytical evaluations of LLMs' applicability in resolving business 888 consulting cases. 889

# 890 G Limitation of DDS in business case

DDS slightly lags behind in case 1, with IOQ taking the lead, yet still surpasses CoTQ in terms of average rating. For case 1, all methods scored relatively low, as none could precisely identify the core issue: a decline in profitability. More specifically, DDS did not delve deep enough, settling for a surface-level explanation due to its confined self-evaluation capabilities. In contrast, other methods struggled to generate a proper structure with MECE principle, thus overlooking key analytical perspectives.

Here, we present the limitation we found while doing business case 1 where all methods fail to identify 897 the root cause. While DDS promotes a structured approach to efficiently identify root causes, it 898 occasionally falls short in addressing certain real-world cases. This can arise from inherent limitations 899 in LLMs or potentially misguided DDS prompts. Regarding the business scenarios, as presented 900 in Table 2, all methods, DDS included, couldn't pinpoint the primary issue in business case 1. For 901 this case, the underlying problem-declining profits for the Soup company-was masked by surface 902 level explanations. A key issue was that their new premium product line not only generated lesser 903 profits but also affected sales of their other product lines due to incorrect pricing. While the former is 904 905 evident, the latter-product cannibalization-was more significant. DDS settled with the straightforward 906 explanation and recommended either cutting costs or raising prices for the new line, neglecting a holistic pricing strategy. In contrast, experienced human consultants probed deeper, identifying the 907 cannibalization issue and proposing a more informed pricing approach. Interviews revealed that 908 these consultants wouldn't cease investigations upon finding a superficial cause, especially if they 909 suspected deeper underlying issues. This underscores the importance of self-evaluation capabilities. 910 It hints at the need for better prompts or model fine-tuning to improve self-assessment performance 911 to specific challenges. 912

In cases 2 and 3, DDS effectively worked through the necessary analytical dimensions. It pinpointed
the root cause by splitting the issue into revenue and cost components and then further explored the
cost-related challenges. This thorough analysis earned DDS a commendable evaluator rating of over
In contrast, both CoTQ and IOQ, without a structured approach, only grazed the problem's surface.
They didn't identify the root cause even after multiple data requests.



Figure 5: Median and quartiles for each criterion in the business domain, averaged across all cases based on IO and IOQ.



Figure 6: Median and quartiles for each criterion in the medical domain, averaged across all cases based on CoT and CoTQ.

## 918 H Intra-rater and inter-rater agreement on medical and business cases

Criteria	Appropriate differential diagnosis	Accurate and detailed diagnosis	Rationale of diagnosis	Align with actual clinical practice	Appropriate management	Harmfulness
Intra-rater	0.49	0.73	0.32	0.67	0.57	0.26
Inter-rater	0.9	0.05	0.6	0.15	0.49	0.82

Table 6: Medical Criteria: Intra-rater and Inter-rater Agreement. Intra-rater: For each criteria, mean of std of participants across different cases. Inter-rater: For each criteria, mean of std of cases across all participant

Criteria	Problem definition	Structure	Prioritization	Information	Solution-oriented	Business sense	Analysis	Quantitative skills	Creativity	"So what" thinking	Testing	Engagement
Intra-rater	0.48	0.84	0.52	0.76	0.84	1.02	1.09	0.97	0.72	1.14	1.06	0.34
Inter-rater	0.3	0.38	0.62	0.38	0.3	1.21	1.3	1.06	0.8	1.06	1.3	0.76

Table 7: Business Criteria: Intra-rater and Inter-rater Agreement. Intra-rater: For each criteria, mean of std of participants across different cases. Inter-rater: For each criteria, mean of std of cases across all participant

<sup>919</sup> The table presents inter- and intra-rater variability for six key criteria related to medical diagnosis and

management quality. Intra-rater variability reflects the consistency of each evaluator across different

sea cases, while inter-rater variability measures the consistency of scores across different participants for

922 the same case.

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The checklist is designed to encourage best practices for responsible machine learning research, addressing issues of reproducibility, transparency, research ethics, and societal impact. Do not remove the checklist: **The papers not including the checklist will be desk rejected.** The checklist should follow the references and follow the (optional) supplemental material. The checklist does NOT count towards the page limit.

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- [NA] means either that the question is Not Applicable for that particular paper or the relevant information is Not Available.
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- Keep the checklist subsection headings, questions/answers and guidelines below.
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- 955 Answer: [Yes]
- 956 Justification: Yes, it is.
- 957 Guidelines:

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- The answer NA means that the abstract and introduction do not include the claims made in the paper.
- The abstract and/or introduction should clearly state the claims made, including the contributions made in the paper and important assumptions and limitations. A No or NA answer to this question will not be perceived well by the reviewers.
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Question: Does the paper discuss the limitations of the work performed by the authors?

- 969 Answer: [Yes]
- Justification: Yes, it is in Conclusion.

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1029	might suffice, or if the contribution is a specific model and empirical evaluation, it may
1030	be necessary to either make it possible for others to replicate the model with the same dataset, or provide access to the model. In general, releasing code and data is often
1031 1032	one good way to accomplish this, but reproducibility can also be provided via detailed
1033	instructions for how to replicate the results, access to a hosted model (e.g., in the case
1034	of a large language model), releasing of a model checkpoint, or other means that are
1035	appropriate to the research performed.
1036	• While NeurIPS does not require releasing code, the conference does require all submis-
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1040	to reproduce that algorithm.
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1043	(c) If the contribution is a new model (e.g., a large language model), then there should
1044	either be a way to access this model for reproducing the results or a way to reproduce
1045	the model (e.g., with an open-source dataset or instructions for how to construct
1046	the dataset).
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1050	
1053	Question: Does the paper provide open access to the data and code, with sufficient instruc-
1054	tions to faithfully reproduce the main experimental results, as described in supplemental
	tions to faithfully reproduce the main experimental results, as described in supplemental material?
1054 1055 1056	tions to faithfully reproduce the main experimental results, as described in supplemental material? Answer: [Yes]
1054 1055 1056 1057	tions to faithfully reproduce the main experimental results, as described in supplemental material? Answer: [Yes] Justification: Yes.
1054 1055 1056	tions to faithfully reproduce the main experimental results, as described in supplemental material? Answer: [Yes] Justification: Yes. Guidelines:
1054 1055 1056 1057	tions to faithfully reproduce the main experimental results, as described in supplemental material? Answer: [Yes] Justification: Yes.
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