# Reduced-Rank Outcome Compression for Causal Policy Optimization

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## **Abstract**

Evaluating the causal impacts of possible interventions is crucial for informing decisionmaking, especially towards improving access to opportunity. If causal effects are heterogeneous and predictable from covariates, then personalized treatment decisions can improve individual outcomes and contribute to both efficiency and equity. In practice, however, causal researchers do not have a single outcome in mind a priori and often collect multiple outcomes of interest that are noisy estimates of the true target of interest. For example, in government-assisted social benefit programs, policymakers collect many outcomes to understand the multidimensional nature of poverty. The ultimate goal is to learn an optimal treatment policy that in some sense maximizes multiple outcomes simultaneously. To address such issues, we present a data-driven dimensionality-reduction methodology for multiple outcomes in the context of optimal policy learning with multiple objectives. We learn a low-dimensional representation of the true outcome from the observed outcomes using reduced rank regression. We develop a suite of estimates that use the model to denoise observed outcomes, including commonly-used index weightings. These methods improve estimation error in policy evaluation and optimization, including on a case study of real-world cash transfer and social intervention data. Reducing the variance of noisy social outcomes can improve the performance of algorithmic allocations.

# 1 Introduction

Causal inference aims to describe the impact of treatments both on aggregate outcomes and on the trajectories of individuals. When treatment effects are heterogeneous, varying systematically across individuals with different covariates, targeting treatment toward those most likely to benefit can improve overall welfare. The general problem of *policy learning* is to identify optimal treatment policies using observed data collected under varying treatment assignments (Athey & Wager, 2020).

Many applications of policy learning arise in social, commercial, and medical domains, where the units of analysis are *people*. In this problem setting, algorithmic decision-making about people introduces three fundamental challenges. First, complex social phenomena are difficult to define precisely, leading researchers to measure many different outcomes. Second, variability among humans makes these outcomes hard to predict. Third, having many outcomes can reduce actionability by requiring decision makers to specify or choose scalarization weights.

For example, the Fragile Families Challenge—a high-profile "common task framework" study—evaluated whether machine learning could accurately predict important life outcomes (Salganik et al., 2020). Despite hundreds of teams applying state-of-the-art models to a rich dataset, predictions were only modestly accurate and did not outperform a simple baseline model that used four expert-selected features. Beyond the caution this result raises for predicting social outcomes, it underscores that human-related data often involve noisy measurements, ill-defined latent constructs, and multiple outcomes.

In this paper, we focus on the challenge of multiple outcomes, a problem that arises across many domains. In e-commerce pricing, search, and recommendation systems, learning algorithms increasingly rely not only on click streams but also on various forms of "implicit feedback" that capture users' purchasing propensity

(Garrard et al., 2023; Yao et al., 2022; Tripuraneni et al., 2023). In healthcare, clinicians consider multiple outcomes, including clinical improvement and potential side effects—when tailoring treatments to individual patients (Bastani, 2021; Chen et al., 2021). In social benefits programs, our motivating example, poverty is a dynamic and multidimensional issue (Anand & Sen, 1997). When allocating resources, measured outcomes often capture only subsets of the underlying construct. Economic variables, social and emotional factors, and other dimensions all contribute to the experience of poverty (Bossuroy et al., 2022b; Banerjee et al., 2022; Blattman et al., 2015). Classical approaches summarize these complex constructs using an index or proxy, often a simple average within a category. However, such methods are insensitive to the structure of the measured variables and can discard important information by ignoring correlations across outcomes. Prior work has explored dimensionality reduction techniques (McKenzie, 2005) and highlighted specific challenges posed by multiple outcomes (Ludwig et al., 2017; Björkegren et al., 2022).

In the common task of multi-objective policy learning, one seeks a treatment rule that improves a weighted aggregation of several outcomes. We contribute to this setting in three ways. First, we propose a latent-variable framework that denoises high-dimensional outcomes by recovering low-rank structure with reduced-rank regression. We refer to this as outcome compression: by exploiting shared structure across multiple noisy outcomes, we obtain denoised quantities that reduce measurement variance and provide more stable targets for policy learning. Second, we design a new control-variate formulation for this structure to obtain variance-reduced value estimates. Third, through simulated and real policy-learning tasks, we demonstrate consistent gains in policy evaluation accuracy and downstream policy quality. Across settings, denoising lowers estimator variance and improves learned policy performance, even when reduced-rank assumptions are only approximately satisfied.

# 2 Problem Setup and Related Work

We begin by summarizing our problem setup. Our data (randomized or observational) consists of tuples of random variables,  $\{(X_i, T_i, Y_i) : i = 1, \dots, n\}$ , with p-dimensional covariates  $X_i \in \mathbb{R}^p$ , a binary treatment assignment  $T_i \in \{0,1\}$ , and vector-valued outcomes  $Y_i \in \mathbb{R}^k$ . (The model is easily generalized to multiple treatments, but we start with binary treatments for brevity). Let  $Y_i(0)$  and  $Y_i(1)$  denote the Neyman-Rubin potential outcomes for unit i. We assume consistency,  $Y_i = Y_i(T_i)$ , so that the observed outcome equals the potential outcome corresponding to the treatment actually received. We also assume ignorability,  $Y(T) \perp T \mid X$ , meaning that treatment assignment is fully explained by observed covariates, and the stable unit treatment value assumption (SUTVA), that treatments of others do not affect one individual's outcomes. These assumptions are standard, but not innocuous, in causal inference. Ignorability holds by design, for example, in randomized controlled trials.

We define the outcome model  $\mu_t(X) = \mathbb{E}[Y(t) \mid X]$ , and the propensity score  $e_t(X) = P(T = t \mid X)$ . A policy  $\pi(t \mid X) \in [0, 1]$  describes the probability of assigning treatment t to an individual with covariates X. Our goal is both to evaluate alternative treatment assignment rules and optimize for the best one. We restrict the policy  $\pi$  to a chosen function class, such as a parametrized probabilistic classifier, to ensure interpretability and generalization. The *policy value estimand* is the population expectation of potential outcomes, under treatment assignment induced by  $\pi$ . We consider two settings for multi-objective policy learning:

- 1. Scalarization of the observed outcomes  $Y(t) \in \mathbb{R}^{n \times k}$
- 2. Scalarization of estimated latent factors alone  $Z(t) \in \mathbb{R}^{n \times r}$ , when Y(t) is high-dimensional and Y(t) = g(Z(t)) for some mapping g.

Given a weighting vector  $\rho \in \mathbb{R}^k$  for observed outcomes or  $\rho \in \mathbb{R}^r$  for latent factors, the corresponding scalarized policy values are:

$$V_Y(\pi) = \mathbb{E}[\rho^\top Y(\pi)] \text{ or } V_Z(\pi) = \mathbb{E}[\rho^\top Z(\pi)], \tag{1}$$

where  $\mathbb{E}[\rho^{\top}Y(\pi)] = \sum_t \mathbb{E}[\pi(t \mid X)\rho^{\top}\mathbb{E}[Y(t) \mid X]]$  and analogously for  $\mathbb{E}[\rho^{\top}Z(\pi)]$ . Unless otherwise noted, we adopt the convention that the outcomes  $Y_i$  represent losses, so lower values correspond to better outcomes.

# 2.1 Estimation in causal inference

We briefly review relevant causal inference estimators for off-policy evaluation and optimization in the case of a *single outcome*. Standard approaches include the direct method, inverse propensity weighting, and doubly robust estimators, each of which adjusts in different ways for counterfactual outcomes. One can also interpret the below estimators as vector-valued, i.e. applying each standard strategy to each outcome separately.

**Direct Method (DM).** The direct method estimates the relationship between the potential outcomes Y(t) conditional on the covariates X and the treatment T. In particular, we use outcome regression to learn  $\hat{\mu}_t(X) = \mathbb{E}[Y(t)|X]$  for t = 0, 1.

A standard estimator based on the above regression models is:

$$\hat{V}_Y^{DM}(\pi) = \sum_t \mathbb{E}_n \left[ \pi(t \mid X) \hat{\mu}_t(X) \right], \tag{2}$$

where we use a logistic parameterization for the policy, such as  $\pi(t \mid X) = sigmoid(\theta^{\top}X)$ .

Inverse Propensity Weighting (IPW). If the regression model  $\hat{\mu}_t(X)$  is misspecified relative to the true outcome model, then the direct method can be biased. Inverse propensity weighting instead reweights the observed outcomes by the inverse of the propensity scores  $e_t(X)$ , yielding an unbiased estimator. However, the weights  $\frac{1}{e_t(X)}$  can inflate variance, especially when propensities are small.

The standard IPW estimator is:

$$\hat{V}_{Y}^{IPW}(\pi) = \sum_{t} \mathbb{E}_{n} \left[ \pi(t \mid X) \frac{\mathbb{I}[T=t]Y}{e_{t}(X)} \right]. \tag{3}$$

**Doubly Robust (DR).** The doubly robust estimator (Bang & Robins, 2005; Scharfstein et al., 1999) combines DM and IPW. It remains unbiased if either the propensity score model or the outcome model is correctly specified.

The standard DR estimator is:

$$\hat{V}_{Y}^{DR}(\pi) = \sum_{t} \mathbb{E}_{n} \left[ \pi(t \mid X) \left[ \frac{\mathbb{I}\left[T = t\right] \left(Y - \hat{\mu}_{t}(X)\right)}{e_{t}(X)} + \hat{\mu}_{t}(X) \right] \right], \tag{4}$$

which achieves this doubly robust property.

#### 2.2 Reduced Rank Regression for Potential Outcomes

Dimensionality-reducing factor modeling. Reduced rank regression (RRR) provides a natural dimension-reducing model for multivariate outcomes that corresponds naturally to our setting, via the "multiple causes to the multiple indicators" (MIMIC) interpretation (Reinsel & Velu, 1998). The underlying generative model for RRR posits a set of unobserved "latent" variables (interpreted as hypothetical constructs) that generate observed outcomes through linear transformations. The RRR model is as follows:

$$Y_i = CX_i + \epsilon_i, \quad i = 1, \dots, n,$$

where  $Y_i \in \mathbb{R}^k$  is a vector of outcomes,  $X_i \in \mathbb{R}^p$  is a vector of covariates,  $C \in \mathbb{R}^{k \times p}$  is the coefficients matrix, and  $\epsilon_i \in \mathbb{R}^k$  is a vector of the error terms.

A key structural assumption of reduced rank regression is that the coefficient matrix C is of lower rank than the original coefficient matrix.

**Assumption 1** (Low rank regression coefficients).  $rank(C) = r \leq min(k, p)$ .

The low-rank structure in Assumption 1 is motivated by the domains we study (e.g., social data), where outcomes often cluster into conceptual categories. Udell & Townsend (2019) show that big data matrices are often approximately low rank. Later in our experiments, we include robustness checks and our method

still performs well when Assumption 1 is not true: in the presence of multiple outcomes, it provides useful structural regularization nonetheless.

Under Assumption 1, C factors into lower-dimensional matrices:

$$C = AB$$
,

where  $A \in \mathbb{R}^{k \times r}$  and  $B \in \mathbb{R}^{r \times p}$ , each with rank r. The r columns of A span the column space of C and the r rows of B span the row space of C. Thus the model becomes

$$Y_i = A(BX_i) + \epsilon_i, \quad i = 1, \dots, n.$$

This can be interpreted as a factor model with Z := BX. Reinsel & Velu (1998) derive the maximum likelihood estimates  $\hat{A}$  and  $\hat{B}$  for the reduced rank model:

$$\hat{A} = \Gamma^{-1/2}[\hat{V}_1, \dots, \hat{V}_r], \quad \hat{B} = [\hat{V}_1, \dots, \hat{V}_r]^{\top} \Gamma^{1/2} \hat{\Sigma}_{yx} \hat{\Sigma}_{xx}^{-1}, \tag{5}$$

where  $\hat{\Sigma}_{yx} = \frac{1}{n} Y X^{\top}$ ,  $\hat{\Sigma}_{xx} = \frac{1}{n} X X^{\top}$ , and  $V_j$  is the eigenvector corresponding to the j-th largest eigenvalue  $\hat{\lambda}_j^2$  of  $\Gamma^{1/2} \hat{\Sigma}_{yx} \Sigma_{xx}^{-1} \hat{\Sigma}_{xy} \Gamma^{-1/2}$  and we choose  $\Gamma = \hat{\Sigma}_{\epsilon\epsilon}^{-1}$ . These estimators are optimal and asymptotically efficient under standard normality assumptions. See Bunea et al. (2011) for a discussion of the relationship of this model to the truncated singular value decomposition.

#### Reduced rank regression for potential outcomes.

To apply this model in our causal setting, we posit separate RRR models for treatment and control groups, reflecting that observed outcomes are noisy realizations of potential outcomes.

**Assumption 2** (Multivariate normal X). For t = 1, 0, we assume that the covariates are  $X \sim N(M, \Sigma_x)$ .

**Assumption 3** (Potential outcomes satisfy reduced-rank regression assumptions).

$$Z(t) = B_t X + U$$
  
 
$$Y(t) = A_t Z(t) + \epsilon = A_t (B_t X) + (\epsilon + A_t U).$$

We estimate the latent and observed potential outcomes via plug-in estimators:

$$\hat{Z}_t := \hat{B}_t X,\tag{6}$$

$$\hat{\mu}_t^{RR}(X) := \hat{A}_t \hat{B}_t X,\tag{7}$$

This structure formalizes the common applied practice of constructing index variables, or simple averages of conceptually related outcomes, and provides a data-driven way to improve upon these heuristics.

#### 2.3 Multi-objective evaluation and learning

When outcomes are vector-valued, we use scalarization to reduce the multi-objective structure and solve policy optimization problems.

**Assumption 4** (Decision-maker preferences). We assume that the decision-maker specifies weighting vector  $\rho \in \mathbb{R}^k$  over the observed outcomes Y.

Many existing ways of combining multiple outcomes into one measure can be represented as scalarizations of the multiple outcomes. An example would be index variables that appear in randomized controlled trials (RCTs) in development economics. Each noisy measured outcome is assigned to a more general category, such as "financial well-being" or "educational progress". The index simply averages the outcomes within the same category. We can represent this in our model via restrictions on the  $\rho$  vector.<sup>1</sup>.

<sup>&</sup>lt;sup>1</sup>Namely, consider  $\rho$  vectors where every outcome in an index has the same coefficient. Let  $\mathcal{I}$  be the set of indices and  $I(j) \colon [k] \mapsto [|\mathcal{I}|]$  describes the index of a variable  $Y_j$ . Then this common practice corresponds to  $\{\rho \in \mathbb{R}^k \colon \rho_j = \rho_{j'} \text{ if } I(j) = I(j'), \ \forall j, j' \in [k]\}.$ 

In this scalarized setting, the optimal policy solves

$$\pi^* \in \arg\min \mathbb{E}[\rho^\top Y(\pi)].$$

Our methods reduce variance in evaluating and optimizing such policies, improving over existing index-based approaches commonly used in economics.

Related work in multi-objective policy learning. Several lines of research highlight the prevalence of multiple outcomes, although methodologically they are different. Viviano et al. (2021) and Ludwig et al. (2017) study multiple outcomes, but with a focus on hypothesis testing. Recent work investigates short-term surrogates or proxies vs. long-term outcomes (Athey et al., 2019; Knox et al., 2022), but this clearly designates one as a noisy version of the unavailable other. Instead, we focus on the policy learning setting with multiple outcomes in general, without knowing which one is a proxy for the other. Luckett et al. (2021) and Lizotte et al. (2012) both highlight methods that use expert-derived combined outcomes but say that these methods do not account for differences across units. Additionally, a complementary paper of Björkegren et al. (2022) leverages the many outcomes in an anti-poverty program and instead aims to uncover and audit what policy-makers value in allocation decisions.

Other works consider multi-objective policy learning via scalarization, but without denoising. Boominathan et al. (2020) study fully observed outcomes. Kennedy et al. (2019) consider effect estimation with mean-variance rescaling, but not optimal policies or further denoising. We focus on the benefits of dimensionality reduction for multiple outcomes. Other work uses factor models for policy learning with noisy outcomes. Chen et al. (2021) learn discrete-valued latent factors at baseline from a restricted Boltzmann machine model. Saito & Joachims (2022) consider (known) action embeddings for variance reduction. Our approach differs from previous work in estimating continuous constructs in the outcome space.

Factor models and low-rank matrix completion models have been of recent interest in the literature on synthetic control. Our setting is somewhat different: we assume unconfoundedness, unlike synthetic controls which posits factor structure on unobserved confounders. We focus on variance reduction for decision-making and we make an observable factor model assumption on outcomes, which is checkable. Although we used reduced rank regression, we can use other latent variable models as well. Another generative factor model is probabilistic PCA (Tipping & Bishop, 1999), but it implies an isotropic covariance structure that is incompatible with covariate-adjusted outcomes.<sup>2</sup> Other approaches include matrix generalizations of nuclear-norm regularization (Yuan et al., 2007), but this is computationally expensive.

# 3 Methodology

We define a family of estimators based on reduced rank regression (RRR). The first, a direct method, imputes counterfactual outcomes by predicting Y or Z. We then consider variants that (i) denoise observed Y within an inverse propensity weighted estimator and (ii) further reduce variance via control variates.

Direct method with reduced rank regression. We use our reduced rank estimation procedure to obtain estimators  $\hat{A}_t$  and  $\hat{B}_t$ . Using RRR yields a more specialized estimator that leverages the structural low-rank assumption on the coefficient matrix. By contrast, a generic direct method that uses OLS separately for each outcome component of Y yields a full-rank coefficient matrix; this serves as a natural baseline that our method improves upon. The reduced-rank direct method estimator is

$$\hat{V}_{Y}^{RR-DM}(\pi) = \sum_{t} \mathbb{E}_{n} \left[ \pi(t \mid X) \rho^{\top} \hat{\mu}_{t}^{RR}(X) \right]$$
 (8)

**Lemma 5** (Unbiasedness of DM Estimator). Under Assumption 3, the policy value with the direct method estimator (for  $\hat{Z}$  and  $\hat{Y}$ ) is unbiased:

$$\mathbb{E}\left[\sum_{t}\mathbb{E}\left[\pi(t\mid X)\rho^{\top}\hat{\mu}_{t}^{RR}(X)\right]\right] = V_{Y}(\pi)$$

<sup>&</sup>lt;sup>2</sup>McKenzie (2005) even uses PCA on asset data to create an index variable as a measure of inequality, but due to the same issue the authors use the standard deviation of the first principal component instead.

**Denoised inverse propensity weighting (IPW).** Denoised outcomes  $\hat{Y}$ , can also replace Y in other estimators beyond the direct method. We introduce a reduced-rank variant of the IPW estimator:

$$\hat{V}_{Y}^{RR-IPW}(\pi) = \sum_{t} \mathbb{E}_{n} \left[ \pi(t \mid X) \frac{\mathbb{I}[T=t]}{e_{t}(X)} \rho^{\top} \hat{\mu}_{t}^{RR}(X) \right]$$
(9)

Under the model, this estimator is asymptotically unbiased.

**Lemma 6** (Unbiasedness of IPW Estimator). Under Assumption 3, the policy value with the IPW estimator (for  $\hat{Z}$  and  $\hat{Y}$ ) is unbiased:

$$\mathbb{E}\left[\sum_{t} \mathbb{E}\left[\pi(t\mid X) \frac{\mathbb{I}[T=t]\rho^{\top} \hat{\mu}_{t}^{RR}(X)}{e_{t}(X)}\right]\right] = V_{Y}(\pi).$$

### Algorithm 1 noise-reduced RR direct method

- 1: Input: data (X, T, Y),  $\rho$ ,  $\Theta$  parameter space for policy  $\pi_{\theta}$
- 2: Standardize the data and outcomes, e.g. demean the data and standardize X to isotropic covariance and divide Y by the standard deviation.
- 3: Obtain  $\mu_t^{RR}(X)$  by estimating reduced-rank models for t=0,1.
- 4: Policy learning: Initialize policy  $\pi_{\theta}$
- 5: for  $t=1,2,\cdots$  do 6:  $\pi_{\theta}^{(t)} = \pi_{\theta}^{(t-1)} \eta \cdot \nabla_{\theta} V_Y(\pi_{\theta}^{(t-1)})$

#### 3.1 Deriving a control variate estimator

A potential drawback of the previous estimators is their reliance on the outcome model. Our final variants add control variates to IPW (with or without denoising), thereby weakening the reliance on model assumptions while reducing variance.

Variance reduction via control variates. One benefit of the standard IPW estimator (eq. (3)) is unbiasedness and model robustness, but the inverse propensity weights can induce high variance.

Control variate methods address this by adding zero-mean terms that are correlated (or anti-correlated) with the random quantities being averaged, thereby reducing variance without introducing bias. However, when the control variates are vector-valued, a natural question is, what is the optimal linear combination of control variates to minimize variance? We introduce the weighting vector  $D_t$  and note that all weighted control variate vectors are also zero mean.

**Definition 7** (Outcome Control Variates). For any multivariate function  $h_t(X)$ , the control variate vector is:

$$C_t(h_t, X) = \left(1 - \frac{\mathbb{I}[T=t]}{e_t(X)}\right) h_t(X),$$

and for some weighting vector  $D_t$ , the control variate and variance-reduced IPW estimator are

$$\phi_t^Y(D_t; \pi) = \pi(t \mid X) \left\{ \frac{\mathbb{I}\left[T = t\right] \rho^T Y}{e_t(X)} + \hat{D}_t C_t \right\}$$

$$\hat{V}_Y^{RR-CV} = \sum_t \mathbb{E}_n[\phi_t^Y(D_t; \pi)].$$

$$(10)$$

Above, we add control variates to the IPW estimator using the observed outcomes  $\rho^{\top}Y$  for model robustness. We can also replace  $\rho^{\top}Y$  with denoised quantities  $\rho^{\top}\hat{\mu}$  or  $\rho^{\top}\hat{Z}$  for additional variance reduction.

To obtain a low-dimensional but informative control variate, we take  $h_t(X) = \hat{B}_t X$ , so that the resulting control variate vectors span the r-dimensional reduced-rank space (i.e., have rank r) Empirically, alternative choices of  $h_t(X)$  do not materially change results (see Appendix), so we proceed with  $h_t(X) = \hat{B}_t X$  for policy optimization.

Finally, regression control variates (Glynn & Szechtman, 2002) find a weight vector D that achieves optimal variance reduction by maximizing correlation with the randomness in the original estimate. Such a weighting vector is:

$$D_t^* = (C_t^{\top} C_t)^{-1} C_t^{\top} (\rho^{\top} Y) \tag{11}$$

We have that  $D_t$  is the pseudoinverse solution to  $\rho^{\top}Y = C_tD_t$ . It corresponds to the regression control variate. For our estimated control variate variants, we introduce the estimated weighting vector

$$\hat{D}_t = (C_t^\top C_t)^{-1} C_t^\top (\rho^\top \hat{\mu}). \tag{12}$$

Although we use *estimates* of Y or Z, we show consistency for the regression control variate. The next results show that the feasible variants still enjoy variance reduction properties (stated here for Y).

**Lemma 8** (Unbiasedness of CV Estimator). Under Assumption 3, the policy value with the control variate estimator (for  $\hat{Z}$  and  $\hat{Y}$ ) is unbiased:

$$\mathbb{E}\left[\sum_{t} \mathbb{E}_{n}[\pi(t \mid X)\phi_{t}^{Y}(D_{t}; \pi)]\right] = V_{Y}(\pi).$$

**Proposition 9** (Consistency in OLS with Noisy Outcomes). Define the oracle weighting vector  $D_t * := (C_t^\top C_t)^{-1} C_t^\top (\rho^\top Y_t)$ . For  $t \in \{0, 1\}$ ,

$$\hat{D}_t \xrightarrow{p} D_t^*. \tag{13}$$

We abbreviate  $\phi_t(D_t) = \phi_t^Z(D_t; \pi)$  when it's clear from context; the following results hold for  $\phi_t^Z(D_t; \pi)$  or  $\phi_t^Y(D_t; \pi)$ .

**Theorem 10.** Assume that  $\mathbb{E}\left[CC^{\top}\right]$  is nonsingular and  $\mathbb{E}\left[\rho^{\top}\hat{Z}\hat{Z}^{\top}\rho + C^{\top}C\right] < \infty$ , where  $\hat{Z} = \hat{B}_t X$ . Suppose  $\mathbb{E}\left[C\right] = 0$  and that  $\hat{D}_t \Rightarrow D_t^*$  as  $n \to \infty$ . Then, for  $t \in \{0, 1\}$ , as  $n \to \infty$ ,

$$n^{1/2}(\phi(\hat{D}_t) - \phi(D_t^*)) \Rightarrow 0,$$

so that as  $n \to \infty$ ,

$$n^{1/2}(\phi(\hat{D}_t) - \phi) \Rightarrow N(0, \operatorname{Var}[\phi(D_t^*)]).$$

And as  $n \to \infty$ ,  $\phi(\hat{D}_t)^2 \Rightarrow \mathbb{E}[\phi(D_t^*)^2]$ .

Theorem 10 shows that our denoised variants of the control variate estimator converge to the analogous variance-optimal estimator. It asserts that our control variate estimate  $\hat{D}$  is consistent for  $D^*$ .

To summarize, the control variate estimator is:

$$\hat{V}_{Y}^{RR-CV}(\pi) = \sum_{t} \mathbb{E}_{n} \left[ \pi(t|X) \left\{ \frac{\mathbb{I}\left[T=t\right] \rho^{\top} Y}{e_{t}(X)} + \hat{D}_{t} C_{t} \right\} \right],$$

$$C_{t} = \left( 1 - \frac{\mathbb{I}\left[T=t\right]}{e_{t}(X)} \right) \hat{B}_{t} X, \quad \hat{D}_{t} = (C_{t}^{\top} C_{t})^{-1} C_{t}^{\top} (\rho^{\top} Y).$$

$$(14)$$

Variants replace  $\rho^{\top} Y$  with denoised  $\hat{Z}$  or  $\hat{Y}$ .

#### 3.2 Analysis

We next derive finite-sample generalization bounds for the out-of-sample policy value. We assume the policy class is finite, i.e.  $|\Pi| = K$ , although this can easily be generalized to infinite policy classes with standard use of covering numbers. We make some standard assumptions regarding bounded outcomes and propensity scores.

**Assumption 11** (Bounded outcomes). For any X, T, the outcomes  $|Y_i|_{\infty} \leq L$  almost surely.

**Assumption 12** (Overlap in propensity scores). For any x, t, we have that  $0 < e_t(x) < 1$ .

**Theorem 13.** Under Assumption 17 and Assumption 18, and with probability  $1 - \delta$ , we have that

$$V_Y(\pi^*) - V_Y^{RR-CV}(\hat{\pi}_n) \le \sqrt{2\log\left(\frac{2K}{\delta}\right) \cdot \frac{\sup_{\pi \in \Pi} \operatorname{Var}[\phi(D^*;\pi)]}{n}} + \frac{2L}{3n}\log\left(\frac{2K}{\delta}\right) + O_p(n^{-\frac{1}{2}})$$

The generalization bound depends on the (worst-case) variance of the estimator and therefore illustrates how control-variate estimators improve generalization. The second estimator-independent term depends on the prediction error of estimating  $\hat{Z}$ . Analogous results for  $\hat{Y}$  are provided in the Appendix.

# 4 Experiments

We demonstrate the effectiveness of our approach using synthetic simulations and a real-world dataset from a randomized controlled trial involving cash transfers, a setting characterized by many observed outcomes. Because many real-world outcome vectors are redundant/noisy measures of underlying constructs, we first validate in both synthetic and real data that low-rank structure exists and can be recovered.

#### 4.1 Simulated data

We demonstrate the performance of our estimators (introducing additional ablations and baselines) on simulated data with known ground-truth. The data generation process for these experiments follows the reduced-rank latent variable model described in Assumption 3. We generate the dataset as follows: we generate p-dimensional  $X_i \stackrel{iid}{\sim} N(M_p, I_p)$  for i = 1, ..., n, where  $M_p$  is the randomly generated mean matrix. Given X, the treatment assignment  $T_i$  is a Bernoulli with logistic treatment probability  $P(T_i = 1|X_i = x) = e^{\beta^{\top}x}/(1+e^{\beta^{\top}x})$ . Next we generate  $B_t$ , a  $p \times r$  matrix, and  $A_t$ , a  $k \times r$  matrix with independent, standard normally-distributed entries. We set r = 2, k = 5, p = 8. We run reduced rank regression on the observed outcomes Y to get estimators  $\hat{A}_t$ ,  $\hat{B}_t$ .

Latent Outcome Estimation Reduces Variance in Off-Policy Evaluation Overall, our comparisons illustrate the benefit of denoising noisy outcomes Y for reducing the variance of off-policy evaluation. We compare the variance reduction of our estimators: direct, IPW, and DR/CV. We report the variance reduction achieved from estimating Z and using control variates. Since practitioners can't compute estimators based on true latent outcomes Z, we focus on improvements of the feasible estimator using estimated latent outcomes,  $\rho \hat{A}_t \hat{Z}_t$ . The hypothetical situation is that a decision-maker can specify a weighting/trade-off vector  $\rho \in \mathbb{R}^k$ : our methods can denoise using predictions of  $\hat{Y}$ , and we can compare the improvement of our method vs. feasible estimators that use the original noisy Y outcomes. In the following experiments, we set  $\rho = [0.3987, 0.0212, -0.6195, 1.3661, -1.593]$ .

Baselines and ablations. To thoroughly compare the performance of our methods, we introduce additional ablations and baselines. First we introduce a set of ablations that highlight the essential improvements from dimensionality reduction, by ablating the RRR regression model (satisfying Assumption 1) vs. full-rank linear regression (OLS):

- $\rho^{\top}\mu$  is the direct method with OLS (full-rank regression coefficient matrix),
- $\rho^{\top}\mu$ -IPW which is IPW replacing  $\rho^{\top}Y$  with  $\rho^{\top}\mu$  (OLS; full-rank coefficients),

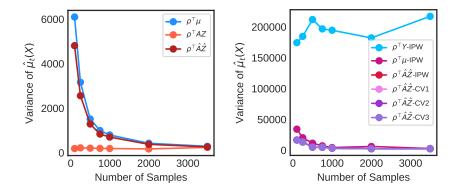


Figure 1: Variance in ATE estimation. Left: Comparison of variances averaged over 100 datasets as the sample size of the dataset increases using the direct estimators for  $\rho^{\top}Y$ . Right: Comparison of variances as the sample size increases for the IPW and control variate estimators. Lower is better.

• and  $\rho^{\top}\mu$ -CV which is our control variate estimator with Y-estimation  $\mu$  with OLS rather than our RRR estimates.

Next we consider baselines with the original Y observations:

- $\rho^{\top}Y$ -IPW is standard IPW (eq. (3)),
- $\rho^{\top}Y$ -DR is the DR estimator with OLS (eq. (4)).

Next we introduce our proposed methods:

- $\rho^{\top} \hat{A} \hat{Z}$  is the direct method with RRR (eq. (8)),
- $\rho^{\top} \hat{A} \hat{Z}$ -IPW replaces observed outcomes with denoised (eq. (9)),
- and  $\rho^{\top} \hat{A} \hat{Z}$ -CV is our derived CV estimator (eq. (14)).

Later in Figure 2 we compare all of these methods and in Figure 3 we compare each estimator variant to its most relevant baselines and ablations. Figure 1 compares the variance of all the estimators for the ATE as the sample size increases. We observe significant variance reduction due to denoising Y, which diminishes further benefit of using the control variates. In the appendix, we include additional experiments to assess how changing relative dimension of Y and Z and the observation noise level of Y affects variance reduction.

Our figures show that the ablations  $\rho^{\top}\mu$ ,  $\rho^{\top}\mu$ -IPW,  $\rho^{\top}\mu$ -CV perform worse than their RRR counterparts, indicating that it is our structural assumption of *lower-dimensional constructs* that leads to significant variance reduction rather than our parametric linear model specification.

**Policy evaluation.** For policy evaluation, in Figure 2 we compare all of the estimators evaluated on an estimate of the oracle-optimal policy  $\pi^*$  (i.e., obtained by running policy optimization on the true latent outcomes  $\rho^{\top} A_t Z$ ). We evaluate the variance reduction achieved in the objective value and policy value and use the optimal policy  $\pi^*$ . To obtain  $\pi^*$ , we run the optimization procedure with subgradient descent for 20 iterations. We evaluate the estimators over 100 trials. In Figure 2,  $\rho^{\top} \hat{A}_t \hat{Z}$  improves especially when the sample size is small. We see the benefits of denoising when compared to our ablations and even the doubly robust estimator.

Notably, for every estimator, the denoised version does better. We recommend standardizing outcomes (i.e. so that the simple average is the precision-weighted average), and recall that IPW can be thought of as a doubly-robust estimator imputing 0 for counterfactual outcomes. Although in the simulated data, we did not

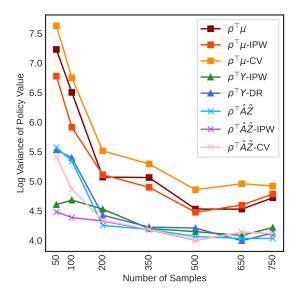


Figure 2: Policy evaluation experiment: comparing variances of the policy value for each estimator averaged over 100 datasets. We compute each policy value by using the optimal policies learned under the true latent outcomes  $\rho^{\top} A_t Z$ . Lower is better.

standardize outcomes, the outcomes are zero-mean in the data-generating process. In this setting, combining the denoised  $\hat{Y}$  estimate with IPW does well and is similar to the CV-based estimator: we think this is because IPW with standardized outcomes conducts additional shrinkage towards the mean.

Evaluating multi-objective policy optimization. Lastly, in Figure 3 we run policy optimization with all of the estimators where we use a subgradient method to carry out the policy optimization. We run the optimization procedure over 40 iterations for each of the 50 trials. In the left column of Figure 3, we take the learned policy  $\hat{\pi}$  from each of the estimation methods and evaluate the variance of the policy value on an out-of-sample dataset. In the right column of Figure 3, we compare recovery of the optimal policy via the log mean-squared error difference in policy value of  $\hat{\pi}$ ,  $V(\hat{\pi})$  and the policy value of a pre-computed optimal policy  $\pi^*$ ,  $V(\pi^*)$ . The first row of figures ablates the improvements from our latent variable model in the direct method. The second row of figures compares standard IPW with our denoised IPW. The last row of figures compares the standard doubly robust estimator with our RRR-based and control variate estimator (our preferred specification). Our method (in yellow,  $\rho^{\top} \hat{A}\hat{Z} - CV$ ) does best, and in fact, all denoised variants achieve variance reduction that translates directly into improved learned policy performance.

Robustness to Nonlinearity. We additionally evaluate the robustness of our reduced-rank approach under violations of linearity and in comparison to flexible nonlinear models. Although reduced-rank regression is a linear model, many real-world datasets exhibit nonlinear structure in both the covariates and the outcome relationships. We develop robustness checks for our method in a set of simulations where the true outcome model includes nonlinear transformations of both X and Z (here a sine function), and low and moderate underlying rank assumptions. We follow a similar data generating process to what we defined above, except now we change the underlying rank to be set to r=2 for the low rank assumption and we set r=5 for the moderate rank assumption. We generate the matrices  $B_t$  and  $A_t$  and set Z as  $Z(t) = B_t X + \sin(X) + U$  and Y as  $Y(t) = A_t Z(t) + \sin(Z(t)) + \epsilon$  where U and  $\epsilon$  are generated from standard normal distributions. We compare to nonlinear baselines with a flexible nonparametric outcome regression model (i.e. random forest regression), which can capture complex interactions and nonlinearities. Figure 4 plots the performance of our control variate estimator ( $\rho^{\top} \hat{A}\hat{Z}$ -CV, yellow) against two other baseline estimators, the full-rank estimator with control variates ( $\rho^{\top} \mu$ -CV, light blue) and the DR estimator ( $\rho^{\top} Y - DR$ , dark blue). Across these experiments, our method continues to perform well — improving upon or nearly matching the DR estimator with black-box ML, otherwise the standard recommendation in causal ML. The reduced-rank

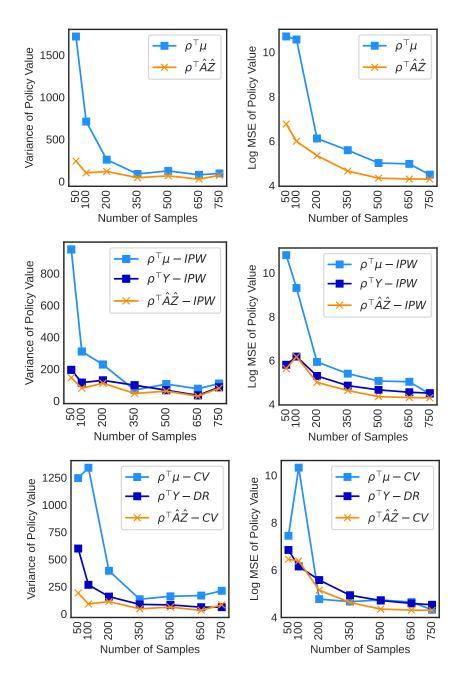


Figure 3: Policy optimization experiment: left figures illustrate variance of out-of-sample policy value estimate (averaged over 50 datasets). Right figures compare the log MSE for policy value suboptimality. Lower is better. First pair of figures compares  $\rho^{\top} \hat{A} \hat{Z}$  (reduced rank DM) with full-rank DM. Second pair of figures compares standard IPW with our denoised IPW, and last pair compares standard doubly robust estimator ( $\rho^{\top} Y$ -DR) with our control variate estimator.

structure provides a useful modeling approach in the case of multiple outcomes, and by design, our estimator is relatively robust to moderate departures from linearity.

Our experimental setup strives to assess the improvements from both dimensionality reduction and our proposed variance reduction estimator. To do this, we compare against a set of ablations that highlight the benefits of dimension reduction and another set of baselines to show to improvements from our estimation procedure with variance reduction. Overall, our comparisons highlight the benefit of our denoising approach

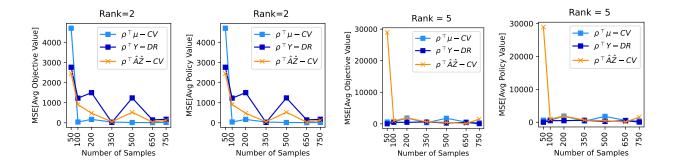


Figure 4: Robustness to nonlinearity policy optimization experiment: figures illustrate the MSE of the averaged objective value and averaged policy value (averaged over 50 datasets). Left figures make a low rank (rank=2) nonlinear assumption and right figures make a moderate rank (rank=5) nonlinear assumption. Lower is better.

for multiple noisy outcomes Y in policy evaluation and optimization. While our method assumes a latent linear model, the benefits achieved are robust to deviations in this assumption. Our results show that denoising the outcomes improves policy evaluation, while our variance reducing estimators performs similarly to their baselines suggesting that denoising is driving the improved results. For policy optimization, we see that denoising improves results across the board. Additionally our control variate estimator plus denoised Y improves policy optimization performance the most over the other ablations with no variance reduction  $(\rho^{\top}Y - DR)$  and no denoising  $(\rho^{\top}\mu - CV)$ .

Table 1: Out-of-sample variance for DM, IPW, DR, and CV estimators under policy evaluation (lower is better).

Estimator	$\rho^{\top}\mu^{DM}$	$\rho^{\top}\mu^{RR-DM}$	$\rho^{\top} Y^{IPW}$	$\rho^{\top}\mu^{IPW}$	$\rho^{\top}\mu^{RR-IPW}$	$\rho^{\top} Y^{DR}$	$\rho^{\top}\mu^{CV}$	$\rho^{\top}\mu^{RR-CV}$
Out-of-Sample Variance	4.373	4.373	111.746	8.369	5.009	111.236	2.757	5.058

# 4.2 Real world case study: "Sahel" dataset, poverty graduation program.

We turn to a dataset derived from a multi-country randomized control trial that evaluated social safety net programs aimed at graduating households out of poverty (Bossuroy et al., 2022a). The program duration spanned 2 to 5 years and the data was collected in four countries including Niger, Senegal, Mauritania, and Burkina Faso. The original dataset consisted of 8,779 households and 401 features, but the final data after data cleaning and preprocessing consists of 4,139 households and 36 features. Additionally, we selected seven outcomes (direct program targets), screened for treatment effect heterogeneity. These include beneficiary wages, food consumption, business health, beneficiary productive revenue, business asset value, investments, and savings. Note unlike our previous generic assumption on cost outcomes, these are benefits that we would like to maximize.

# 4.2.1 Experimental setup

**Features.** The dataset contains baseline characteristics. The survey used to collect this information included questions about productive and non-productive household activities, housing, assets, familial relationships, psychology and mental health, food consumption spending, education spending, and health spending. The final dataset used for experimentation consists 4,139 households and 36 features.

**Treatments.** Although the original experiment considered multiple treatment levels that are different combinations of six previously-identified financial or psycho-social interventions, we focus on a subset of

Table 2: Out-of-sample evaluation of optimized policy value (**higher** is better). Rows indicate policies optimizing different estimates on the training set. Columns indicate different evaluation methods on the test set. Estimated factors  $\hat{Z}$  have dimensions equal to 4. We report the mean  $\pm$  standard deviation. Bold is best (within-column), italic second-best.

$\pi^*$	Self	$ ho^{ op}\mu^{RR-DM}$	$ ho^{ op}Y^{IPW}$	$ ho^{ op}Y^{DR}$
$ ho^{ op}\mu^{DM}$	$0.101 \pm 1.836$	$0.085 \pm 1.582$	$0.180 \pm 11.959$	$0.148 \pm 11.835$
$ \rho^{\top} \mu^{RR-DM} $	$0.108 \pm 1.618$	$0.108 \pm 1.618$	$0.180 \pm 12.166$	$0.145 \pm 11.994$
$ ho^{ op}Y^{IPW}$	$-0.224 \pm 10.120$	$-0.304 \pm 1.691$	$-0.224 \pm 10.120$	$-0.216 \pm 10.100$
$ \rho^{\top} \mu^{RR-IPW} $	$0.124 \pm 2.461$	$0.103 \pm 1.628$	$0.211 \pm 12.313$	$0.190 \pm 12.143$
$ ho^ op Y^{DR}$	$-0.056 \pm 10.149$	$-0.265 \pm 1.710$	$-0.077 \pm 10.228$	$-0.056 \pm 10.149$
$ ho^{ op}\mu^{RR-CV}$	$0.124 \pm 2.468$	$0.103 \pm 1.628$	$0.211 \pm 12.313$	$0.190 \pm 12.144$

treatments: control arm (no intervention) and full treatment (received all six interventions). See the appendix for more details.

**Outcomes.** Program effects were measured not only with two primary outcomes (food insecurity and consumption per capita), but also a large set of secondary outcomes. These secondary outcomes include those that are directly targeted by the program, downstream outcomes not directly targeted, and other descriptive measures. We selected *seven* outcomes (direct program targets), screened for treatment effect heterogeneity. These include beneficiary wages, food consumption, business health, beneficiary productive revenue, business asset value, investments, and savings. Note unlike our previous generic assumption on cost outcomes, these are benefits that we would like to *maximize*.

**Preprocessing.** We split into training (3,311 households, for optimizing policies) and test datasets (828 households, for out-of-sample off-policy evaluation) and standardize (i.e. subtract the mean and divide by the standard deviation) for both outcomes Y and features X.

Model selection: Choosing the RRR model rank. In the real data experiments, we do not know the lower rank of the reduced-rank regression a priori. We illustrate a method to choose what rank to use in the RRR, akin to an "elbow" plot used in other settings when choosing a lower rank for approximation. We propose calibration by the following procedure: vary RRR estimation over a range of candidate ranks, and consider bias-variance trade-offs in the fraction of outcome variance explained. For each rank r, we fit a reduced-rank regression model on the training set and compute the variance explained on both the training and held-out test sets, where variance explained is computed as an average of each outcome's individual variance explained weighted by each outcome's marginal variance. The weighted variance explained is defined as

VarianceExplained = 
$$\frac{\sum_{j=1}^{k} \hat{\sigma}_{j} \cdot R_{j}^{2}}{\sum_{j=1}^{k} \hat{\sigma}_{j}},$$
 (15)

where  $\hat{\sigma}_j = \sum_{i=1}^n (y_{ij} - \bar{y}_{ik})^2$  and  $R^2 = 1 - \frac{\sum_i (y_{ik} - \hat{\mu}_{ij}^{r,RR}(X_i))^2}{\hat{\sigma}_j}$ . Figure 5 plots these quantities as a function of the rank. The training variance explained increases monotonically with rank. In contrast, the test variance explained increases slightly for small ranks, peaks at a modest rank (here around r=2 to r=4), and then declines as the model overfits. Because the true underlying rank is unknown in practice, for our model selection we will rely on held-out performance rather than training fit. The test-set curve therefore provides empirical evidence for choosing a small rank that achieves the best predictive performance. While the absolute variance is generally low for these noisy real world outcomes, this result highlights that the reduced-rank structure can be beneficial for regularization, and that over-parameterizing the rank leads to worse out-of-sample generalization even though it improves in-sample performance.

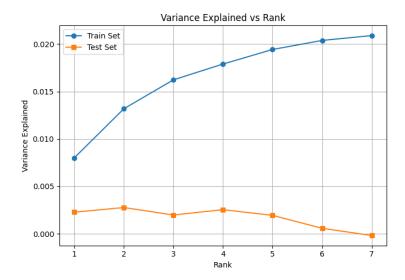


Figure 5: Variance explained by rank: We compute the variance explained at each reduced-rank model rank value. The plot shows the weighted variance explained on the training and test sets for reduced-rank regression models fit at ranks r = 1, ..., 7. Training variance explained increases monotonically with rank, while Test-set performance peaks at a low rank before declining. This plot validates our low-rank assumption in this real data setting and suggests using a rank of r = 2 or r = 4 for optimal performance.

#### 4.2.2 Results

**Policy evaluation.** We assess variance reduction for policy evaluation. We (arbitrarily) evaluate a near-optimal policy: we obtain  $\hat{\pi}_{DM}^*$ , by optimizing a naive direct method estimator with OLS. We set  $\rho = [8.28, 1.31, 0.21, 0.061, 0.59, 0.01, 1.12]$ .

Given that we already used the training dataset to find a near-optimal policy, we assess the out-of-sample variance on the test set. In Table 1, we see that the variance is much lower when we use our model to estimate  $\hat{Y}$ . Although the bias remains unknown in real data, we obtain evidence of overall improvement in the next policy optimization experiment.

**Policy optimization.** Ultimately we would like to learn a treatment policy that maximizes these financial outcomes for each household. We learn optimal policies using the range of methods described previously in "Baselines and Ablations." Since this is a real dataset, we don't have the true counterfactual outcomes for observed individuals, but we can again use off-policy evaluation to estimate the value of the learned policies. In this real-world data experiment, where we do not know the true underlying data generating process, we ensure the best possible estimation of  $\hat{Z}$  by conducting a hyperparameter sweep for our reduced rank regression estimates (see appendix for details). We set  $\rho = [8.28, 1.31, 0.21, 0.061, 0.59, 0.01, 1.12]$ .

In Table 8, we provide the out-of-sample estimates of the policy value using a series of different policies  $\hat{\pi}^*$ : each row optimizes a different policy value estimator. The best that we can do is evaluate on the held-out test set. Columns indicate different evaluation methods: first we evaluate each policy against its own estimation method, and then with the model-robust IPW and DR methods. The last two columns provide model-free evidence of our  $\hat{Z}$  estimation procedure being robust to model misspecification. Across all the evaluation techniques (table columns), we see consistent improvement in the policy value and the within-column orderings of each evaluation is relatively stable. To summarize, our methods ( $\rho^{\top}\mu^{RR}$  with DM, IPW, or CV) are consistently better than no denoising at all. Our denoised method has counterintuitive practical benefit in such social data settings, where common folklore is that causal effects in the social sciences are very noisy zeros and many objectives are noisy realizations of some underlying notion. Empirically, we see the variance reduction and improved causal estimation from our proposed method which ultimately leads to improved policy learning. From our learned treatment policies, we see that the following features: (i) whether

the household head is female, (ii) household head age, (iii) number of years of education, and (iv) difficulty rating for lifting 10kg bag are the most important features that result in being treated by the policy.

#### 5 Conclusion

We highlighted how multiple outcomes can pose estimation challenges, and developed tools using dimensionality reduction in multivariate regression to reduce variance and improve policy evaluation and optimization. Directions for future work include reducing model dependence via standard reweighted maximum likelihood estimation for the outcome model, or more advanced nonlinear dimensionality reduction, and employing model selection.

#### 6 Ethical Statement

Our work is methodological in nature but we in particular focus on social settings, so care is warranted. Latent variables in particular have a history of being used in the social sciences in overly reductive or essentialist ways, which we caution against in general. Our focus here is on variance reduction, perhaps even given already-existing broad categorizations like "financial well-being" and "educational outcomes", but we recommend additional use of interpretive tools in practice to interpret and validate latent factors.

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# **Appendix**

# A Additional discussion

#### A.1 Related work

Other factor models. Although we focus on reduced rank regression, we briefly describe some advantages related to other possible latent factor models, some of which could be equivalently adapted. Another probabilistic latent variable is probabilistic principal component analysis (PPCA) (Tipping & Bishop, 1999). A common latent variable model assumes a linear relationship between latent and observed variables; PPCA assumes that, conditional on the latent variables, the observed data Y are Gaussian. The marginal distribution over the latent variables is therefore *isotropic* Gaussian, and the implication of equal variance is a poor fit for heterogenous covariate-adjusted outcomes. Another option is a penalized least squares factor model. (Yuan et al., 2007) proposes simultaneous estimation of factors and factor loadings with a sparsity penalty, generalizing ridge regression for factor estimation. Unfortunately they penalize the coefficient matrix's Ky Fan norm, which is computationally intensive and overestimates the rank.

# **B** Proofs

Proof of Lemma 5.

$$\mathbb{E}\left[\sum_{t} \mathbb{E}\left[\pi(t\mid X)\rho^{\top}\hat{Z}_{t}\right]\right] - \sum_{t} \mathbb{E}\left[\pi(t\mid X)\rho^{\top}\mathbb{E}\left[Z(t)\mid X\right]\right]$$
(16)

$$= \sum_{t} \mathbb{E}\left[\pi(t \mid X)\rho^{\top} \mathbb{E}\left[\hat{B}_{t}X \mid X\right]\right] - \mathbb{E}\left[\pi(t \mid X)\rho^{\top} \mathbb{E}\left[B_{t}X \mid X\right]\right]$$
(17)

$$= \sum_{t} \mathbb{E} \left[ \pi(t \mid X) \rho^{\top} \mathbb{E} \left[ \hat{B}_{t} X - B_{t} X \mid X \right] \right]$$
(18)

$$= \sum_{t} \mathbb{E}\left[\pi(t \mid X)\rho^{\top} \mathbb{E}\left[(\hat{B}_{t} - B_{t})X \mid X\right]\right]$$
(19)

$$=0 (20)$$

where lines (14) and (15) are true by definition of  $\hat{Z}_t$ , and under Assumption 3. In the last line, we used the fixed-design unbiasedness of  $\mathbb{E}[(\hat{B}_t - B_t)X \mid X] = 0$ . Theorem 2.4 from Reinsel et al. (2022) gives the asymptotic normality result for  $\hat{B}_t$  that implies asymptotic unbiasedness.

The result for  $\hat{Y}$  holds using prediction error unbiasedness, where we have that  $\mathbb{E}[(\hat{A}_t\hat{B}_t - A_tB_t)X \mid X] = 0$  by the asymptotic normality results of Equation 2.36 in Reinsel et al. (2022).

Proof of Lemma 6.

$$\mathbb{E}\left[\sum_{t} \mathbb{E}\left[\pi(t\mid X)\frac{\mathbb{I}[T=t]}{e_{t}(X)}\rho^{\top}\hat{Z}_{t}\right]\right] - \sum_{t} \mathbb{E}\left[\pi(t\mid X)E\left[\frac{\mathbb{I}[T=t]}{e_{t}(X)}\rho^{\top}Z(t)\mid X\right]\right] \\
= \sum_{t} \mathbb{E}\left[\pi(t\mid X)\rho^{\top}\mathbb{E}\left[\frac{\mathbb{I}[T=t]}{e_{t}(X)}\hat{Z}_{t}\mid X\right]\right] - \sum_{t} \mathbb{E}\left[\pi(t\mid X)\frac{\mathbb{E}[\mathbb{I}[T=t]\mid X]}{e_{t}(X)}\rho^{\top}\mathbb{E}\left[Z(t)\mid X\right]\right] \\
= \sum_{t} \mathbb{E}\left[\pi(t\mid X)\rho^{\top}\frac{\mathbb{E}[\mathbb{I}[T=t]\mid X]}{e_{t}(X)}\mathbb{E}\left[\hat{B}_{t}X\mid X\right]\right] - \mathbb{E}\left[\pi(t\mid X)\rho^{\top}E\left[Z(t)\mid X\right]\right] \\
= \sum_{t} \mathbb{E}\left[\pi(t\mid X)\rho^{\top}\mathbb{E}\left[\hat{B}_{t}X\mid X\right]\right] - \mathbb{E}\left[\pi(t\mid X)\rho^{\top}E\left[B_{t}X\mid X\right]\right] \\
= \sum_{t} \mathbb{E}\left[\pi(t\mid X)\rho^{\top}\mathbb{E}\left[\hat{B}_{t}X - B_{t}X\mid X\right]\right] \\
=$$

where eq. (21) follows by iterated expectations, eq. (22) applies the pull-out property of conditional expectation, and eq. (23) is true by definition of the propensity score. The rest follows by the assumption on the data generating model Assumption 3. In the last line, we again used the fixed-design unbiasedness of  $\mathbb{E}[(\hat{B}_t - B_t)X \mid X] = 0$ . Theorem 2.4 from Reinsel et al. (2022) gives the asymptotic normality results for  $\hat{B}_t$  that implies unbiasedness.

The result for  $\hat{Y}$  holds using prediction error unbiasedness, where we have that  $\mathbb{E}[(\hat{A}_t\hat{B}_t - A_tB_t)X \mid X] = 0$  by the asymptotic normality results of Equation 2.36 in Reinsel et al. (2022).

*Proof of Lemma 8.* The proof essentially follows by construction. Without loss of generality we omit the  $\pi(t \mid X)$  term from the below. The first part of our estimator is the IPW estimator. Assuming the propensity scores are well specified, then we have that

$$\mathbb{E}\left[\left(1 - \frac{\mathbb{I}[T=1]}{e_1(X)}\right) \mid X\right] = 0.$$

This implies that  $\forall h(X)$  functions,

$$\mathbb{E}\bigg[\big(1-\tfrac{\mathbb{I}[T=1]}{e_1(X)}\big)h(X)\bigg]=\mathbb{E}\bigg[\mathbb{E}\big[\big(1-\tfrac{\mathbb{I}[T=1]}{e_1(X)}\big)\mid X\big]h(X)\bigg]=0$$

The first equality is true by iterated expectation. This is mean-zero for all functions of X. We have

$$\mathbb{E}\left[\frac{\mathbb{I}\left[T=1\right]\rho^{\top}\hat{Z}}{e_{1}(X)} + \hat{D}_{1}C_{1}|X,T\right] = \underbrace{\mathbb{E}\left[\frac{\mathbb{I}\left[T=1\right]\rho^{\top}\hat{Z}}{e_{1}(X)}\right]}_{\text{consistent estimator}} + \underbrace{\mathbb{E}[\hat{D}_{1}C_{1}]}_{\approx \text{ mean-zero noise}}$$

The proof of the result for  $\mathbb{E}\left[\pi(t\mid X)\left\{\frac{\mathbb{I}[T=0]\rho^{\top}\hat{Z}}{e_0(X)}+\hat{D}_0C_0\right\}\right]$  is similar. Thus our CV estimator  $\hat{\phi}_t(\hat{D}_t)$  is unbiased.

The result for  $\hat{Y}$  follows since the IPW estimator is also unbiased for  $\hat{Y}$  by lemma 6.

Proof of Proposition 9. We invoke standard assumptions in measurement noise of the dependent variable in OLS, which says that the measurement error is uncorrelated with X. Recalling that  $\hat{B} = V^{\top} \Gamma^{1/2} \Sigma_{yx} \Sigma_{xx}^{-1}$ , let  $\epsilon_{\hat{Z}} = \hat{B}_t X - B_t X$  denote the measurement error in  $\hat{Z}$ ; it is the estimation error from reduced rank regression.

$$Cov(\epsilon_{\hat{Z}}, X) = \mathbb{E}\left[\epsilon_{\hat{Z}}X\right] - \mathbb{E}\left[\epsilon_{\hat{Z}}\right] \mathbb{E}\left[X\right] = \mathbb{E}\left[\epsilon_{\hat{Z}}X\right]$$
$$= \mathbb{E}\left[\mathbb{E}\left[\epsilon_{\hat{Z}} \mid X\right]X\right] = 0$$

where the last inequality follows from X-conditional unbiased estimation of reduced rank regression parameters (Reinsel et al., 2022, p. 184).

Hence OLS with  $\hat{Z}$  is consistent, in effect as if there were no measurement error (Wooldridge, 2001, 4.4.1).

Proof of Theorem 10. Assuming that  $\mathbb{E}\left[C_tC_t^{\top}\right]$  is nonsingular, then  $\hat{D}_t^* \in \arg\min_{D} \operatorname{Var}\left[\phi(D)\right]$  is given by

$$\hat{D}_t^* = \mathbb{E}\left[C_t C_t^\top\right]^{-1} \mathbb{E}\left[\frac{\mathbb{I}\left[T=t\right] \rho^\top \hat{Z}_t}{e_t(X)}\right] \hat{B}_t X_t$$

and

$$\hat{D}_t = \mathbb{E}_n \left[ C_t C_t^\top \right]^{-1} \mathbb{E}_n \left[ \frac{\mathbb{I} \left[ T = t \right] \rho^\top \hat{Z}_t}{e_t(X)} \right] \hat{B}_t X_t$$

We can invoke the results of Theorem 1 from (Glynn & Szechtman, 2002) and Proposition 9 to get asymptotic equivalence for our control variate estimator.  $\Box$ 

# C Generalization bounds for policy learning

#### C.1 Preliminaries

First we begin by collecting some technical results used without proof.

**Lemma 14** (Proposition 15 from Bunea et al. (2011)). Let E be a  $n \times k$  matrix with independent subGaussian entries  $E_{ij}$  with subGaussian moment  $\Gamma_E$ . Let X be an  $n \times p$  matrix of rank q and let  $P = X(X^{\top}X)^{-}X^{\top}$  be the projection matrix on R[X]. Then, for each x > 0, and large enough  $C_0$ , we have

$$\Pr(d_1^2(PE) \le C_0(k+q)) \le 2 \exp(-(k+q)),$$

where  $d_1(PE)$  is the largest singular value of the projected noise matrix PE.

**Lemma 15** (Error bounds for the RRR rank selection criterion estimator (Bunea et al. (2011), Theorem 5)). This bound is derived for the fit

$$\|\hat{A}_t\hat{B}_tX - A_tB_tX\|_F^2 := \sum_i \sum_j \left\{ (\hat{A}_t\hat{B}_tX)_{ij} - (A_tB_tX)_{ij} \right\}^2$$

based on the restricted rank estimator for each value of the rank r. Then for large enough constants  $C_1, C_2$  and with probability one, we have

$$\|\hat{A}_{t}^{(r)}\hat{B}_{t}^{(r)}X - A_{t}B_{t}X\|_{F}^{2} \leq C_{1}\sum_{j>r}d_{j}^{2}(A_{t}B_{t}X) + C_{2}rd_{1}^{2}(PE),$$

where  $\sum_{j>r} d_j^2(A_t B_t X)$  is an approximation error and  $rd_1^2(PE)$  is a stochastic term that concentrates the error, is increasing in r, and can be bounded by a constant times r(k+q) by lemma 14.

This bound holds when we choose the rank based on the rank selection criterion described in Section 2 of Bunea et al. (2011). Although we did not choose our rank in this way, we find that empirically the choice of rank does not matter much in our experiments.

**Lemma 16** (Bernstein's inequality). Suppose  $X_1, \ldots, X_n$  are i.i.d. with 0 mean, variance  $\sigma^2$  and  $||X_i|| \leq M$  almost surely. Then with probability at least  $1 - \delta$ , we have

$$\left|\frac{1}{n}\sum_{i=1}^{n}X_{i}\right| \leq \sqrt{\frac{2\sigma^{2}}{n}\log\left(\frac{2}{\delta}\right)} + \frac{2M}{3n}\log\left(\frac{2}{\delta}\right).$$

#### C.2 Results

**Assumption 17** (Bounded outcomes). For any X, T, the outcomes  $|Y_i| \leq L$  almost surely.

**Assumption 18** (Overlap in propensity scores). For any  $X, T, 0 < e_t(X) < 1$ .

**Theorem 19** (Deviation bound for CV). Under Assumption 17 and Assumption 18, further assume that  $\left|\hat{V}_{\hat{V}}^{RR-CV}(\pi)\right| \leq L \cdot 1$ . Then with probability at least  $1 - \delta$ , we have

$$\left| \hat{V}_{\hat{Y}}^{RR-CV}(\pi) - V_Y(\pi) \right| \leq \sqrt{2\log\left(\frac{2}{\delta}\right) \cdot \frac{\operatorname{Var}[\phi^Y(D^*;\pi)]}{n}} + \frac{2L}{3n}\log\left(\frac{2}{\delta}\right) + \sqrt{\frac{2}{n}} \left\{ C_1 \sum_{j > r} d_j^2(A_t B_t X) + C_2 r d_1^2(PE) \right\}^{\frac{1}{2}}.$$

and

$$\left| \hat{V}_{\hat{Z}}^{RR-CV}(\pi) - V_{Z}(\pi) \right| \leq \sqrt{2\log\left(\frac{2}{\delta}\right) \cdot \frac{\operatorname{Var}[\phi^{Z}(D^{*};\pi)]}{n}} + \frac{2L}{3n}\log\left(\frac{2}{\delta}\right) + \sqrt{\frac{2}{n}}\left\{C_{1}\sum_{j>r}d_{j}^{2}(B_{t}X) + C_{2}rd_{1}^{2}(PE)\right\}^{\frac{1}{2}}.$$

**Remark 1** (Variance reduction for regression control variates). The bound above is dependent on the worst-case variance across the policy class. By construction, our regression control variate estimator is one that minimizes variance. To see this, note that the variance of the estimator with control variates is:

$$\operatorname{Var}[\phi^{CV}(D^*)] = \operatorname{Var}\left[\frac{\mathbb{I}\left[T=1\right]\rho^{\top}\hat{Z}}{e_1(X)}\right] - 2D^*\mathbb{E}\left[\frac{\mathbb{I}\left[T=1\right]\rho^{\top}\hat{Z}}{e_1(X)}\right]C + D^{\top}\mathbb{E}[CC^{\top}]D.$$

Note that D = 0 is a feasible solution for this optimization problem but it is not optimal, therefore our choice of  $D^*$  has a lower variance than the IPW estimator.

$$\operatorname{Var}[\phi^{CV}(D^*)] \le \operatorname{Var}\left[\frac{I[T=t]\rho^T\hat{Z}}{e_t(X)}\right]$$

The result holds for  $\hat{Y}$  as the proof relies only on our choice of  $D^*$ .

Corollary 20 (Uniform deviation bound for policy optimization). Given a finite policy class  $\Pi$  with  $|\Pi| = N$ , assume that the conditions of Theorem 19 are satisfied for each  $\pi \in \Pi$ . Then with probability at least  $1 - \delta$ , we have

$$\sup_{\pi \in \Pi} \left| \hat{V}_{\hat{Y}}^{RR-CV}(\pi) - V_Y(\pi) \right| \leq \sqrt{2 \log \left( \frac{2N}{\delta} \right) \cdot \frac{\operatorname{Var}[\phi^Y(D^*; \pi)]}{n}} + \frac{2L}{3n} \log \left( \frac{2N}{\delta} \right) + \sqrt{\frac{2}{n}} \{ C_1 \sum_{i > r} d_j^2(A_t B_t X) + C_2 r d_1^2(PE) \}^{\frac{1}{2}}.$$

**Theorem 21** (Generalization error). With probability  $1 - \delta$ , we can bound our estimate of  $V^{RR-CV}(\hat{\pi}_n)$  by

$$V^{RR-CV}(\hat{\pi}_n; \hat{Y}) \ge V_Y(\pi^*) - \sqrt{2\log\left(\frac{2N}{\delta}\right) \cdot \frac{\sup_{\pi \in \Pi} \{\operatorname{Var}[\phi^Y(D^*; \pi)]\}}{n}} + \frac{2L}{3n}\log\left(\frac{2N}{\delta}\right) + \sqrt{\frac{2}{n}} \{C_1 \sum_{j > r} d_j^2(A_t B_t X) + C_2 r d_1^2(PE)\}$$

#### C.3 Proofs

Proof of Theorem 19. To analyze the finite-sample error, we decompose by  $\pm \mathbb{E}[\hat{V}_{\hat{Y}}^{RR-CV}(\pi)]$  to get two terms that represent the generalization error and estimation error,

$$\begin{split} \left| \hat{V}_{\hat{Y}}^{RR-CV}(\pi) - V_{Y}(\pi) \right| &\leq \left| \hat{V}_{\hat{Y}}^{RR-CV}(\pi) - V_{Y}(\pi) \pm \mathbb{E}[\hat{V}_{\hat{Y}}^{RR-CV}(\pi)] \right| \\ &\leq \underbrace{\left| \hat{V}_{\hat{Y}}^{RR-CV}(\pi) - \mathbb{E}[\hat{V}_{\hat{Y}}^{RR-CV}(\pi)] \right|}_{\text{generalization error}} + \underbrace{\left| \mathbb{E}[\hat{V}_{\hat{Y}}^{RR-CV}(\pi)] - V_{Y}(\pi) \right|}_{\text{estimation error}} \end{split}$$

We start by bounding the first term. By Lemma 8, we know that  $\hat{V}_{\hat{Y}}^{RR-CV}(\pi)$  is a sum of n i.i.d. random variables, each with mean  $\mathbb{E}[\hat{V}_{\hat{Y}}^{RR-CV}(\pi)]$ . We also have bounds on both the range and variance of the CV estimator from Lemma 8 and Remark 1. We can immediately obtain an upper bound by the application of Bernstein's inequality in Lemma 16 uniformly over the policy space

$$\left| \hat{V}_{\hat{Y}}^{RR-CV}(\pi) - \mathbb{E}[\hat{V}_{\hat{Y}}^{RR-CV}(\pi)] \right| \leq \sqrt{2\log\left(\frac{2}{\delta}\right) \cdot \frac{\operatorname{Var}[\phi^{Y}(D^{*};\pi)]}{n}} + \frac{2L}{3n}\log\left(\frac{2}{\delta}\right)$$

Next, we bound the second term as follows

$$\begin{aligned} \left| V_{Y}(\pi) - \mathbb{E}[\hat{V}_{\hat{Y}}^{RR-CV}(\pi)] \right| &= \left| \sum_{t} \mathbb{E} \left[ \pi(t \mid X) \frac{\mathbb{I}[T=t]}{e_{t}(X)} \rho^{\top} Y | X, T \right] - \sum_{t} \mathbb{E} \left[ \pi(t \mid X) \frac{\mathbb{I}[T=t]}{e_{t}(X)} \rho^{\top} \hat{Y} | X, T \right] \right| \\ &= \left| \mathbb{E} \left[ \sum_{t} \pi(t \mid X) (\rho^{\top} A_{t} B_{t} X - \rho^{\top} \hat{A}_{t} \hat{B}_{t} X) \right] \right| \\ &= \left| \mathbb{E} \left[ \pi(0 \mid X) \rho^{\top} (A_{0} B_{0} - \hat{A}_{0} \hat{B}_{0}) X + \pi(1 \mid X) \rho^{\top} B_{1} - \hat{A}_{1} \hat{B}_{1}) X \right] \right| \\ &\leq \left| \mathbb{E}[\pi(0 \mid X) \rho^{\top} (A_{0} B_{0} - \hat{A}_{0} \hat{B}_{0}) X] \right| + \left| \mathbb{E}[\pi(1 \mid X) \rho^{\top} (A_{1} B_{1} - \hat{A}_{1} \hat{B}_{1}) X] \right| \end{aligned}$$

By the Cauchy-Schwarz inequality, we relate these terms above to the prediction error bounds in lemma 15, where

$$\left| \mathbb{E} \left[ \pi(t \mid X) \rho^{\top} (A_t B_t - \hat{A}_t \hat{B}_t) X \right] \right|^2 \leq \underbrace{\mathbb{E} \left[ \pi(t \mid X)^2 \right]}_{\leq 1} \underbrace{\mathbb{E} \left[ \left( (A_t B_t - \hat{A}_t \hat{B}_t) X \rho \right)^2 \right]}_{\leq \frac{1}{n} \| \left( (A_t B_t - \hat{A}_t \hat{B}_t) X \rho \right) \|_2^2}_{\leq 1}$$

Then by lemma 15, we can bound this term as

$$\leq \frac{2}{n} \{ C_1 \sum_{j>r} d_j^2 (A_t B_t X) + C_2 r d_1^2 (PE) \}$$

Combining the two terms, we get the final bound

$$\left| \hat{V}_{\hat{Y}}^{RR-CV}(\pi) - V_{Y}(\pi) \right| \leq \sqrt{2\log\left(\frac{2}{\delta}\right)} \cdot \frac{\operatorname{Var}[\phi^{Y}(D^{*};\pi)]}{n} + \frac{2L}{3n}\log\left(\frac{2}{\delta}\right) + \sqrt{\frac{2}{n}} \left\{ C_{1} \sum_{j>r} d_{j}^{2}(A_{t}B_{t}X) + C_{2}rd_{1}^{2}(PE) \right\}^{\frac{1}{2}}$$

Proof of Theorem 21. We can define  $\hat{\pi}_n = \arg\min_{\pi \in \Pi} \hat{V}_{CV}(\pi; \hat{Y})$ . Applying Corollary 20 twice, once with  $\hat{\pi}_n$  and once with  $\pi^*$ , and using a uniform upper bound on the variance for all policies in  $\Pi$ , we obtain

$$V_{Y}(\hat{\pi}_{n}) \geq V_{Y}(\pi^{*}) - \sqrt{2\log\left(\frac{2N}{\delta}\right) \cdot \frac{\sup_{\pi \in \Pi} \{\operatorname{Var}[\phi^{Y}(D^{*};\pi)]\}}{n} + \frac{2L}{3n}\log\left(\frac{2N}{\delta}\right) + \sqrt{\frac{2}{n}} \{C_{1}\sum_{j>r} d_{j}^{2}(A_{t}B_{t}X) + C_{2}rd_{1}^{2}(PE)\}^{\frac{1}{2}}}$$

# D Additional Experiments and Results

### D.1 Synthetic Data

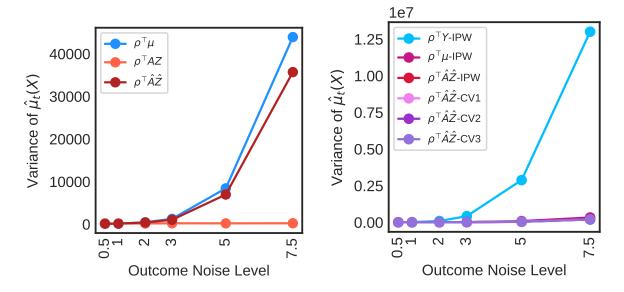


Figure 6: **Left:** Comparison of variances averaged over 100 datasets as the noise in Y increases using the direct estimators for  $\rho Y$ . **Right:** Comparison of variances as the noise level in Y increases for the IPW and control variate estimators. Lower is better.

Figure 6 compares the variances as the noise level of the observed outcomes Y increases. Figure 7 compares the variances as the dimensions of Y and Z, where the dimensions of Y are always greater than Z. In Figure 7, we explore how the variance improvements change in response to varying dimensions of underlying Z and observed Y.

In Figure 3, we focus on comparing MSE for out-of-sample policy value of policies that are optimal using a scalarized standard doubly-robust method, our control variate with the denoised estimator, and the naive Direct Method (without reduced rank regression). Our method improves upon these other doubly-robust or ablated control variate baselines, especially at small sample sizes.

Finally, we include a few details about other possible vectors of control variates. (We didn't find any significant differences among these). Instead of chooding  $h_t(X) = \hat{B}_t X$ , we could also choose the following:

- 1.  $h_t(X) = \mathbb{E}[Y]$ , no regression control variate
- 2.  $h_t(X) = \mathbb{E}[Y \mid X]$ , marginalizing over T in the observational data, with regression control variates
- 3.  $h_t(X) = \rho^{\top} \mathbb{E}\left[\hat{Z} \mid X\right]$ , marginalizing over T in the observational data, with regression control variates
- 4.  $h_t(X) = \mathbb{E}[Y \mid T, X]$ , with regression control variates

#### D.2 Sahel Adaptive Social Protection Program Multi-Country RCT Dataset

The study is described in Bossuroy et al.  $(2022a)^3$ . We provide additional exploratory analysis for finding heterogeneous treatment effects in the dataset. We complete this analysis using the EconML package hosted by Microsoft.

<sup>&</sup>lt;sup>3</sup>Data available for download at https://microdata.worldbank.org/index.php/catalog/4294/get-microdata

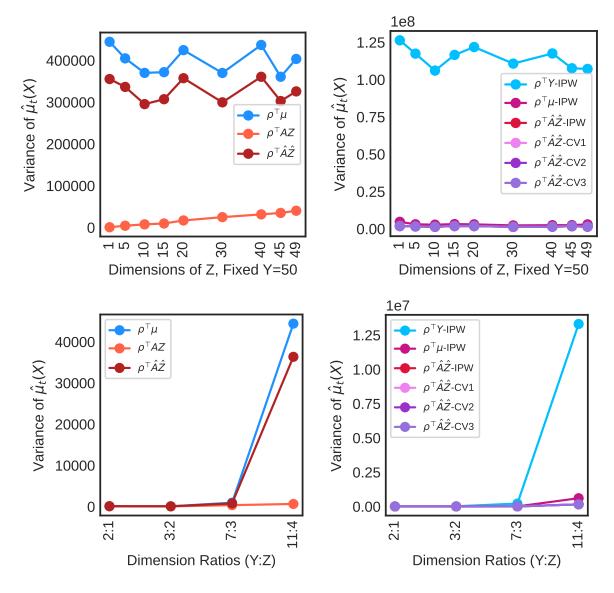


Figure 7: **First Left:** Comparison of variances averaged over 100 datasets as the dimensions of Y and Z increase using the direct estimators for  $\rho Y$ . The ratio of dimensions is  $d_Y/d_Z$  where the dimensions of Y are always greater than Z. **Second Left:** Comparison of variances as the ratio of dimensions of Y to Z is increasing for the IPW and control variate estimators. **First Right:** Comparison of variances averaged over 100 datasets as the dimensions of Z increase and the dimension of Y remains fixed at Y remains fixed at Y remain fixed for the IPW and control variate estimators. Lower is better.

#### D.2.1 Data cleaning and preprocessing

**Features** The dataset includes different views on both baseline outcomes and background demographic data, which was collected for a subset of households. We merged the two data sources and kept the households with full information across both baseline and background features. Additionally, after some exploratory analysis, we find that the background demographic data is more predictive, so we narrow down the feature space even further based on availability of both sets of features.

Table 3: Sahel dataset feature list and feature descriptions.

Feature Name	Description
less_depressed_bl	Depression Baseline: 4 questions from (CESD-R-10), (0-7, recode to 1-4);sum, reversed
less_disability_bl	Disability Baseline: 4 questions from the SRQ-20 (Self-report questionnaire), (recoded from [1-4] to 0/1), (neurotic, stress-related disorders), reversed
stair_satis_today_bl	Life Satisfaction: Cantril's latter of life satisfaction (1-10)
$ment\_hlth\_index\_trim\_bl$	One item mental health assessment: Productive beneficiary mental health self-assessment (1-5), standardized
hhh_fem	Household head is female
pben_fem	Productive beneficiary is female
hhh_age	Household head age
pben_age	Productive beneficiary age
hhh_poly	Household head is in polygamous relationship (male or female)
pben_poly	Productive beneficiary is in polygamous relationship (male or female)
pben_handicap	Beneficiary has handicap
phy_lift_hhh	How difficult is it for the household head to lift a 10 kg bag?
phy_walk_hhh	How difficult is it for the household head to walk 4 hours without resting?
phy_work_hhh	How difficult is it for the household head to work in the fields all day?
phy_lift_pben	How difficult is it for the beneficiary to lift a 10 kg bag?
phy_walk_pben	How difficult is it for the beneficiary to walk 4 hours without resting?
phy_work_pben	How difficult is it for the beneficiary to work in the fields all day?
pben_edu	Productive beneficiary years of education
pben_prim	Productive beneficiary completed primary school
pben_lit	Productive beneficiary is literate
hhh_edu	Household head years of education
hhh_prim	Household head completed primary school
hhh_lit	Household head is literate
hou_room	Number of rooms in house
hou_hea_min	Minutes needed to get to nearest health center (usual mode of transport)?
hou_mar_min	Minutes needed to get to nearest market (usual mode of transport)?
hou_wat_min	Minutes needed to get to main source of drinking water (usual mode of transport)
km_to_com	Distance to capital of commune (km)

Treatments Originally, this study had four treatment arms to address the financial and psycho-social dimensions of poverty. The study previously identified 6 productive interventions that would be administered through a countries national cash transfer program. They are (1) needs-based individualized coaching and group-based facilitation (2) community sensitization on aspirations and social norms (3) facilitation of community savings groups (4) micro-entrepreneurship training (5) behavioral skills training (6) one-time cash grant. These interventions were groups into the four treatments arms for impact evaluation. All arms received the regular cash transfer program. All treatment arms  $(T_c, T_s, T_f)$ , not including the control arm, received the core package (savings groups, business training and coaching) which corresponds to interventions (1), (3), and (4). The next treatment arm receives all of the above and the social package  $T_s$  which includes life skills training and community sensitization or interventions (2) and (5) respectively. Treatment arm  $T_c$  receives all of the above, but instead of the social package, they receive the capital package which includes micro-entrepreneurship training and a cash grant or interventions (4) and (6) respectively. The final treatment arm  $T_f$  receives all of the interventions, which includes the core package, the social package and the capital package. For our experiments, we focus on the binary treatment between the control group and those that received the full treatment arm  $T_f$ .

#### D.2.2 Finding Heterogeneous Treatment Effects

We conduct an exploratory analysis on the seven outcomes of interest to confirm the existence of heterogeneous treatment effects in the Sahel dataset. We provide descriptive information about the estimated causal effect using causal random forests (Athey & Wager, 2020) and OLS regression with interaction terms between the treatment and covariates. The regression results are summarized in Table 4 where we find a few significant interaction terms between the treatment and the features. This is an indication of heterogeneity across the seven outcomes. In Figure 8 - Figure 14, the first plot shows the estimates of the causal effect and the second plot shows the distribution of the outcome in the test set.

Data transformations for reduced rank regression We log-transform the outcomes: beneficiary wages, beneficiary productive revenue, business asset value, investments, and savings, as is common in econometrics: histograms in the appendix illustrate the right-tailed distribution. Lastly, we tune the number of factors that we estimate for  $\hat{Y}$ , though this ends up quite similar to our results in the main paper with two factors.

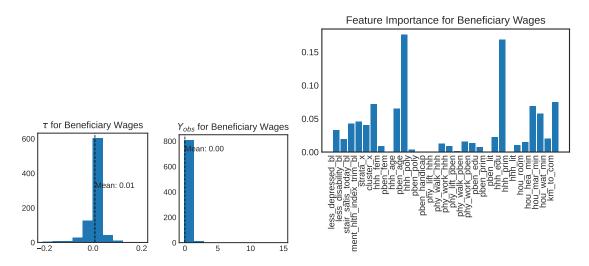


Figure 8: Distribution of treatment effect for beneficiary wages, distribution of observed outcome data in the test set, plot of feature importance from causal forest on training set

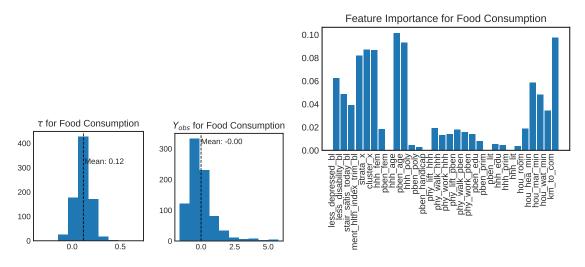


Figure 9: Distribution of treatment effect for food consumption, distribution of observed outcome data in the test set, plot of feature importance from causal forest on training set

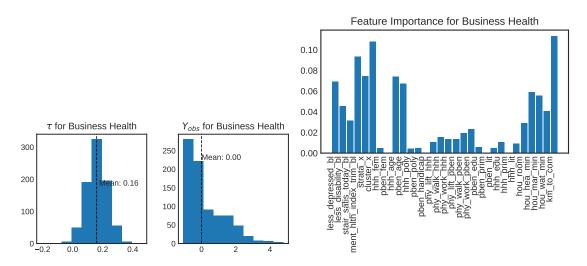


Figure 10: Distribution of treatment effect for business health, distribution of observed outcome data in the test set, plot of feature importance from causal forest on training set

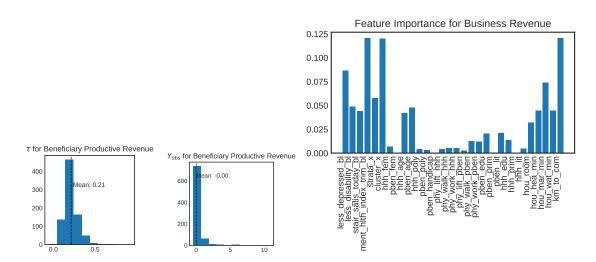


Figure 11: Distribution of treatment effect for business revenue, distribution of observed outcome data in the test set, plot of feature importance from causal forest on training set

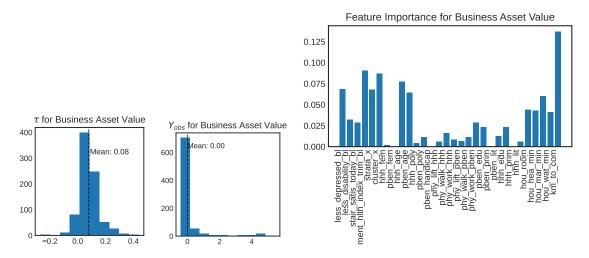


Figure 12: Distribution of treatment effect for business asset value, distribution of observed outcome data in the test set, plot of feature importance from causal forest on training set

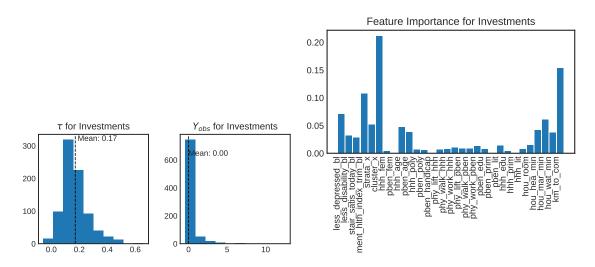


Figure 13: Distribution of treatment effect for investments, distribution of observed outcome data in the test set, plot of feature importance from causal forest on training set

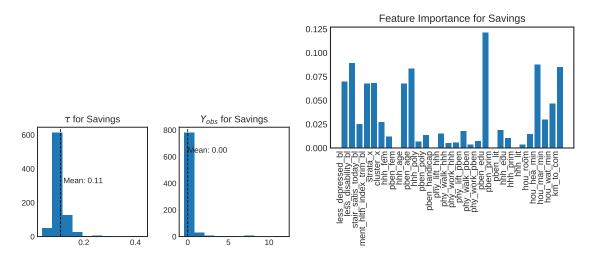


Figure 14: Distribution of treatment effect for savings, distribution of observed outcome data in the test set, plot of feature importance from causal forest on training set

Table 4: OLS regression table output for each scaled outcome, treatment, and interaction terms with a subset of relevant covariates. The standard errors in parentheses. \* p < .1, \*\* p < .05, \*\*\*p < .01

	Beneficiary Wages	Food Consumption	Business Health	Beneficiary Productive Revenue	Business Asset Value	Investments	Savings
Intercept	0.3624*	0.1321	-0.4559**	0.3673*	-0.0356	0.1010	-0.3024
	(0.2131)	(0.2120)	(0.2148)	(0.2064)	(0.2118)	(0.2071)	(0.2103)
treatment	0.1178	-0.1631	0.1452	0.2315	0.1015	-0.2885	0.2275
	(0.3163)	(0.3121)	(0.3174)	(0.3063)	(0.3146)	(0.3075)	(0.3122)
hhh_age	-0.0017	-0.0003	0.0031	0.0001	0.0037**	0.0016	0.0032*
	(0.0019)	(0.0018)	(0.0019)	(0.0018)	(0.0018)	(0.0018)	(0.0018)
treatment:hhh_age	0.0038	0.0019	-0.0004	0.0007	-0.0025	-0.0023	-0.0036
	(0.0026)	(0.0026)	(0.0027)	(0.0025)	(0.0026)	(0.0026)	(0.0026)
pben_age	-0.0012	0.0018	0.0048**	0.0027	-0.0040**	0.0006	-0.0006
	(0.0019)	(0.0019)	(0.0022)	(0.0019)	(0.0019)	(0.0019)	(0.0019)
treatment:pben_age	-0.0073***	-0.0047*	-0.0059**	-0.0009	0.0041	0.0019	0.0015
	(0.0027)	(0.0027)	(0.0029)	(0.0027)	(0.0027)	(0.0027)	(0.0027)
hhh_fem	0.0137	0.2092***	0.0524	0.0568	-0.0794	0.1070	0.0439
	(0.0725)	(0.0711)	(0.0746)	(0.0702)	(0.0720)	(0.0705)	(0.0715)
treatment:hhh_fem	0.2028**	-0.1137	-0.0660	-0.0578	-0.1581	-0.2036**	-0.0179
	(0.1016)	(0.0994)	(0.1027)	(0.0984)	(0.1006)	(0.0988)	(0.0999)
pben_fem	-0.2608	-0.2878	-0.0207	-0.6038***	-0.0318	-0.3847**	0.0823
	(0.1926)	(0.1921)	(0.1927)	(0.1865)	(0.1917)	(0.1872)	(0.1903)
treatment:pben_fem	0.0380	0.5083*	0.4399	0.2023	0.0754	0.7009**	0.2081
	(0.2927)	(0.2890)	(0.2935)	(0.2835)	(0.2914)	(0.2846)	(0.2892)
hou_hea_min	-0.0004	0.0004	0.0008	0.0002	-0.0011*	0.0000	0.0002
	(0.0006)	(0.0006)	(0.0006)	(0.0006)	(0.0006)	(0.0006)	(0.0006)
treatment:hou_hea_min	-0.0006	-0.0009	-0.0014*	-0.0023***	0.0006	-0.0006	-0.0009
	(0.0008)	(0.0008)	(0.0008)	(0.0008)	(0.0008)	(0.0008)	(0.0008)
hou_mar_min	0.0002	-0.0007*	-0.0005	-0.0005	0.0003	-0.0004	-0.0001
	(0.0004)	(0.0004)	(0.0004)	(0.0004)	(0.0004)	(0.0004)	(0.0004)
treatment:hou_mar_min	0.0003	-0.0002	0.0007	0.0003	-0.0003	0.0008	-0.0011*
	(0.0006)	(0.0006)	(0.0006)	(0.0006)	(0.0006)	(0.0006)	(0.0006)
hou_wat_min	-0.0010	0.0000	-0.0011	-0.0011	0.0017	0.0023**	-0.0010
	(0.0011)	(0.0011)	(0.0011)	(0.0011)	(0.0011)	(0.0011)	(0.0011)
treatment:hou_wat_min	-0.0002	0.0016	0.0009	-0.0017	-0.0052***	-0.0039**	0.0000
	(0.0017)	(0.0017)	(0.0017)	(0.0016)	(0.0017)	(0.0017)	(0.0017)
R-squared	0.0099	0.0174	0.0340	0.0366	0.0120	0.0324	0.0150
R-squared Adj.	0.0065	0.0140	0.0305	0.0333	0.0086	0.0291	0.0117

Table 5: Out-of-sample evaluation of optimized policy value (**higher** is better). Rows indicate policies optimizing different estimates on the training set. Columns indicate different evaluation methods on the test set. Estimated factors  $\hat{Z}=3$ . We report the mean  $\pm$  standard deviation. Bold is best (within-column), italic second-best.

$\pi^*$	Self	$ ho^{ op}\mu^{RR-DM}$	$ ho^{ op}Y^{IPW}$	$ ho^{ op} Y^{DR}$
$ ho^{ op}\mu^{DM}$	$0.101 \pm 1.836$	$0.083 \pm 1.548$	$0.180 \pm 11.959$	$0.149 \pm 11.851$
$\rho^{\top} \mu^{RR-DM}$	$0.168 \pm 1.609$	$0.168 \pm 1.609$	$0.363 \pm 12.557$	$0.315 \pm 12.437$
$ ho^{ op} Y^{IPW}$	$-0.224 \pm 10.120$	$-0.255 \pm 1.672$	$-0.224 \pm 10.120$	$-0.199 \pm 10.098$
$\rho^{\top} \mu^{RR-IPW}$	$0.195\pm2.376$	$0.151 \pm 1.639$	$0.321 \pm 12.348$	$0.278 \pm 12.240$
$ ho^{ op} Y^{DR}$	$0.008 \pm 10.275$	$-0.208 \pm 1.682$	$-0.025 \pm 10.355$	$0.008 \pm 10.275$
$ ho^{ op}\mu^{RR-CV}$	$0.194 \pm 2.381$	$0.151 \pm 1.639$	$0.321 \pm 12.349$	$0.278 \pm 12.241$

Table 6: Out-of-sample evaluation of optimized policy value (**higher** is better). Rows indicate policies optimizing different estimates on the training set. Columns indicate different evaluation methods on the test set. Estimated factors  $\hat{Z}=4$ . We report the mean  $\pm$  standard deviation. Bold is best (within-column), italic second-best.

$\pi^*$	Self	$ ho^{ op}\mu^{RR-DM}$	$ ho^{ op}Y^{IPW}$	$ ho^ op Y^{DR}$
$\rho_{\_}^{\top}\mu^{DM}$	$0.101 \pm 1.836$	$0.085\pm1.582$	$0.180 \pm 11.959$	$0.148 \pm 11.835$
$\rho^{\top}\mu^{RR-DM}$	$0.108 \pm 1.618$	$0.108 \pm 1.618$	$0.180 \pm 12.166$	$0.145 \pm 11.994$
$ ho^{ op}Y^{IPW}$	$-0.224 \pm 10.120$	$-0.304 \pm 1.691$	$-0.224 \pm 10.120$	$-0.216 \pm 10.100$
$\rho^{\top}\mu^{RR-IPW}$	$0.124 \pm 2.461$	$0.103 \pm 1.628$	$0.211 \pm 12.313$	$0.190 \pm 12.143$
$ ho^{ op} Y^{DR}$	$-0.056 \pm 10.149$	$-0.265 \pm 1.710$	$-0.077 \pm 10.228$	$-0.056 \pm 10.149$
$\rho^{\top}\mu^{RR-CV}$	$0.124\pm2.468$	$0.103 \pm 1.628$	$0.211 \pm 12.313$	$0.190 \pm 12.144$

Table 7: Out-of-sample evaluation of optimized policy value (**higher** is better). Rows indicate policies optimizing different estimates on the training set. Columns indicate different evaluation methods on the test set. Estimated factors  $\hat{Z} = 5$ . We report the mean  $\pm$  standard deviation. Bold is best (within-column), italic second-best.

$\pi^*$	Self	$\rho^{\top}\mu^{RR-DM}$	$ ho^{ op} Y^{IPW}$	$ ho^{ op} Y^{DR}$
$ ho^ op \mu^{DM}$	$0.101 \pm 1.836$	$0.128 \pm 1.723$	$0.180 \pm 11.959$	$0.160 \pm 11.772$
$ ho^{ op}\mu^{RR-DM}$	$0.117 \pm 1.765$	$0.117 \pm 1.765$	$0.149 \pm 11.928$	$0.125\pm11.719$
$ ho^{ op}Y^{IPW}$	$-0.224 \pm 10.120$	$-0.326 \pm 1.822$	$-0.224 \pm 10.120$	$-0.217 \pm 10.103$
$ \rho^{\top} \mu^{RR-IPW} $	$0.081 \pm 2.498$	$0.079 \pm 1.733$	$0.129 \pm 11.632$	$0.127\pm11.458$
$ ho^ op Y^{DR}$	$0.050 \pm 10.445$	$-0.278 \pm 1.814$	$0.028 \pm 10.546$	$0.050 \pm 10.445$
$ \rho^{\top} \mu^{RR-CV} $	$0.082 \pm 2.505$	$0.079 \pm 1.733$	$0.130 \pm 11.632$	$0.127 \pm 11.459$

Table 8: Out-of-sample evaluation of optimized policy value (**higher** is better). Rows indicate policies optimizing different estimates on the training set. Columns indicate different evaluation methods on the test set. Estimated factors  $\hat{Z}=6$ . We report the mean  $\pm$  standard deviation. Bold is best (within-column), italic second-best.

$\pi^*$	Self	$ ho^{ op}\mu^{RR-DM}$	$ ho^{ op}Y^{IPW}$	$ ho^{ op} Y^{DR}$
$ ho^ op \mu^{DM}$	$0.101 \pm 1.836$	$0.090 \pm 1.774$	$0.180 \pm 11.959$	$0.151 \pm 11.767$
$ ho^{ op}\mu^{RR-DM}$	$0.081 \pm 1.777$	$0.081 \pm 1.777$	$0.168 \pm 11.919$	$0.137 \pm 11.733$
$ ho^{ op}Y^{IPW}$	$-0.224 \pm 10.120$	$-0.285 \pm 1.835$	$-0.224 \pm 10.120$	$-0.212 \pm 10.119$
$\rho^{\top}\mu^{RR-IPW}$	$0.068 \pm 2.432$	$0.047 \pm 1.750$	$0.124 \pm 11.859$	$0.103 \pm 11.723$
$ ho^{ op} Y^{DR}$	$-0.038 \pm 10.165$	$-0.239 \pm 1.851$	$-0.069 \pm 10.240$	$-0.038 \pm 10.165$
$\rho^{\top}\mu^{RR-CV}$	$0.067 \pm 2.442$	$0.047 \pm 1.750$	$0.124 \pm 11.860$	$0.103 \pm 11.723$