
Local Differences, Global Lessons: Insights from Organisation Policies for Legislation

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Abstract

The rapid adoption of AI across diverse domains has led to the development of organisational guidelines that vary significantly, even within the same sector. This paper examines AI policies in two domains, news organisations and universities, to understand how bottom-up governance approaches shape AI usage and oversight. By analysing these policies, we identify key areas of convergence and divergence in how organisations address risks such as bias, privacy, misinformation, and accountability. We then explore the implications of these findings for AI legislation, particularly the EU AI Act, highlighting gaps where practical policy insights could inform regulatory refinements. Our analysis reveals that organisational policies often address issues such as AI literacy, disclosure practices, and environmental impact, areas that are underdeveloped in existing legislative frameworks. We argue that lessons from domain-specific AI policies can contribute to more adaptive and effective AI governance at the global level. This study provides actionable recommendations for policymakers seeking to bridge the gap between local AI practices and regulations.

1 Introduction

The recent advancements in the performance of AI models¹ on a multitude of tasks, especially in zero-shot or few-shot scenarios Kocoń et al. [2023], Zhao et al. [2023], have accelerated their adoption across different domains. This rapid uptake has presented organisations with unprecedented challenges, necessitating the *swift development of organisational guidelines* for the use of AI to manage associated risks and opportunities. These guidelines reflect bottom-up governance approaches tailored to local needs and operational contexts.

From the top-down perspective, the most significant governance effort currently is the EU AI Act (EU-AIA) European Parliament [2024] (§2), which provides overarching frameworks for managing high-risk AI systems. However, while such frameworks establish broad standards, their top-down approach necessarily lacks the specificity required for effective implementation in diverse organisational settings. This creates gaps where organisations must independently interpret and address

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¹The policies discussed in this article mostly focus on the current systems commonly referred to as “generative AI”, in that they can be used to generate synthetic texts/images etc. They are typically based on models of Transformer architecture pre-trained on large volumes of data (texts, images etc.). The exact definitions are rarely provided and are an active area of discussion in research (see references in Table 6).

risks, resulting in guidelines that emphasise practical challenges, such as AI literacy, bias mitigation, and environmental sustainability, which are underdeveloped in existing legislation. While it is expected and natural that top-down legislation is necessarily incomplete and leaves room for local interpretation and practices, legal endogeneity theory Edelman et al. [1999], Edelman [2007] also stipulates that the evolving 'local' practices may in time impact the 'global' legislation. This raises our main research question: *What AI-related issues and solutions have been identified in the current organisational policies, and what role may they play in the iterative development of industry practices and legislation?* To address this question, we contribute case studies of European-based news organisations and universities, considering their AI policies in the light of EU-AIA.

This paper is structured as follows. We conduct case studies of organisational AI guidelines from two domains: universities and news organisations. Through iterative coding of guidelines developed by organisations in each domain (§3), we examine discrepancies in how risks are classified, uses are prescribed, and the performance of AI models is perceived. We discuss the commonalities and discrepancies within each domain (news §4, universities §5). We then identify the policy items, for which a consistent implementation would conflict with the current market incentives of the AI industry, and which therefore may require a legislative intervention rather than industry standards. Based on this research, we provide actionable policy recommendations on digital inequity, disclosure of AI-generated content, bias, attribution, and environmental impact in the context of AI legislation (§6).

2 Related Work

In recent years, both news organisations and educational institutions have proactively developed policies to guide the ethical and effective use of artificial intelligence (AI) within their respective domains. While a survey of socio-technical challenges of generative models is out of scope for this work, we identified the major potential source of risks for organizations, organized according to the taxonomy by Weidinger et al. [2022] in App., Table 6.

EU AI Act. For our purposes, the key factor of the EU AI Act is that it implements a risk-based approach to regulating AI, in which systems are categorised by their potential threat. Given the dynamic nature of AI development, the legislation will need updating over time Cantero Gamito and Marsden [2024]. Cantero Gamito and Marsden [2024] highlight the critical role of standards in the EU-AIA's co-regulation strategy, emphasising the need for reform to keep pace with the rapid evolution of AI technologies. There is also an important distinction between “providers” and “deployers”, each bearing distinct responsibilities. In the case of universities, they can be both deployers of AI systems, if they offer their own AI systems, as well as end-users, subscribing to other AI deployers services, such as ‘ChatGPT’. For news organisations, in a majority of cases, the policies assume that they subscribe to an external AI deployer's systems. Downstream users and large-scale distributors of AI generated content, as could be the case for news organisations, do not currently have obligations under the EU-AIA. In this article, we focus on the EU-AIA and exclude discussions about related EU regulation, such as the *Directive on Copyright in the Digital Single Market*.

Scholars have raised multiple concerns about the Act's approach, e.g., arguing that the EU conflates trustworthiness with the acceptability of risk Laux et al. [2024] and identifying limitations and loopholes in the EU-AIA and proposed liability directives Wachter [2024]. These critiques underscore the importance of analysing gaps in the EU-AIA and pointing out possible improvements for future iterations, which is the purpose of this work. While previous studies have described organisational policies or analysed the gaps in the EU-AIA, to the best of our knowledge, this is the first attempt to inform analysis of the gaps in the EU-AIA by the existing and practically tested organisational policies as well as issues identified in academic research.

News Organisations. With the wide uptake of AI, news organisations have been impacted by the use and availability of AI models and systems, requiring them to create clear guidelines and policies on how to use this new technology Simon and Isaza-Ibarra [2023]. A comprehensive analysis of 52 news organisations across various countries reveals a concerted effort to address AI's implications on journalistic integrity, transparency, and accountability Simon and Becker [2023]. Previous work has compared the transparency provisions in the European Union's AI Act, particularly Article 50, and their alignment with news readers' expectations Piasecki et al. [2024]. Similar to our findings, the study highlights the necessity for clear disclosure when AI systems contribute to news content, as transparency is crucial for maintaining reader trust. de Lima-Santos and Ceron [2022] explore

the current perceptions and future outlook of AI in news media, identifying key areas where AI technologies are being adopted, such as machine learning, computer vision, and natural language processing. While they find potential benefits of AI in enhancing news production and distribution, they also caution against challenges related to editorial standards and public trust. In the context of visual AI in news organisations, Thomson et al. [2024] emphasise the importance of clear guidelines to ensure clear boundaries between human-created and AI-generated images.

Education. The uptake of AI technologies also impacts educational Institutions, such as universities. Studies point out a set of challenges with the use of ChatGPT in the educational institutions such as the misuse of ChatGPT to trick online exams Susnjak and McIntosh [2024]; the higher correct answer rate on exams with the improvement of AI technologies de Winter [2023]; the integration of generative AI technologies into engineering education given the limitations of the training data quality Qadir [2023]; superficial or inaccurate responses, potentially misleading students and the risk of bias and discrimination Farrokhnia et al. [2024]. Hence, educational institutions are also actively formulating AI policies to navigate the integration of AI in academic settings. The 2024 EDUCAUSE Action Plan² and UNESCO Holmes et al. [2023] outline comprehensive guidelines for AI adoption in higher education, both focusing on ethical considerations and the impact on teaching and learning practices. Ghimire and Edwards [2024] conducted a survey of academic institutions, such as high schools, to collect information on current policies w.r.t. generative AI. This study gives an insight into the current lack of AI policies in many education institutions in the US. Slimi and Carballido [2023] emphasise the importance of stakeholders working together to develop AI policies in the education space. A set of studies have focused on the perspective of educators Pischetola et al. [2024], proposing policy implications based on a survey of teachers Chiu [2023]. Dotan et al. [2024] propose a “points to consider” approach for the responsible adoption of generative AI in higher education, emphasising alignment of AI integration with the unique goals, values, and structural features of higher education institutions.

3 Methodology

Selection of Organisational Policies for Analysis. We selected universities and news organisations as illustrative cases because they represent two sectors where AI adoption is already having a significant impact on core societal functions: the production and dissemination of knowledge, and the shaping of public discourse. Both have been notably proactive in developing organisational AI policies, enabling a comparative analysis that highlights domain-specific needs and offers insights for refining broader legislative frameworks. At the same time, they present an instructive contrast: universities apply AI in direct functions, some of which are classified as high-risk (e.g., automated grading), and operate under sector-wide regulatory oversight from ministries of education and accreditation bodies, making them useful for examining gaps in top-down regulation. By contrast, newsrooms use AI in content generation and editorial workflows, raising concerns about misinformation, bias, and synthetic media, and they largely rely on self-regulation and industry standards, exemplifying bottom-up governance approaches. To capture the diversity of organisational responses across different legal, cultural, and institutional contexts, we conduct a cross-country comparison, recognising that differences between technical and general research universities, or among news outlets with varying political perspectives, further enrich the analysis by showing how diverse institutional identities shape AI governance choices.

Selection of News Policies. We select 10 news outlets with publicly available policies on generative AI use from across the EU, Switzerland, and the UK, based on Simon and Becker [2023] and Cools [2023], which list news organisations’ policies. The full list of news outlets, selected under the condition that they are based in Europe, is in App. Table 4. We translate each of the policies into English using Google Translate if they are not available in English. We access the latest version of the guidelines, which is documented along with the links to the policies in App., Table 7.

Selection of University Policies. We select 10 universities from across the EU, choosing one top-ranked university from each country³ which has publicly available guidelines on generative AI use.⁴

²<https://www.educause.edu/research/2024/2024-educause-action-plan-ai-policies-and-guidelines>

³<https://www.topuniversities.com/europe-university-rankings>

⁴We selected only one outlet per country to prioritise for geographic coverage while avoiding overrepresenting a single country. This allows us to highlight cross-country differences and similarities while keeping the analysis balanced, manageable, and focused on identifying patterns that are broadly relevant across contexts.

Code	FT	ANP	Guardian	Parisien	Spiegel	SZ	BBC	Mediahuis	Ringier	VG
Suggested Uses										
Illustrations/Graphics	✓	✓	-	✓	✓	✓	-	-	-	✓
Image generation	🚫	✓	-	✓	✓	-	-	-	-	🚫
Article generation	🚫	✓	-	🚫	✓	🚫	-	-	-	-
Data analysis	✓	-	✓	-	-	✓	-	-	-	-
Language tool	-	✓	✓	✓	-	-	-	-	-	-
Transcription/Translation	✓	✓	-	-	-	✓	-	-	-	-
Ideas (Content)	-	✓	-	-	-	-	-	-	-	-
Ideas (Marketing)	-	-	✓	-	-	-	-	-	-	-
Content Moderation	-	-	-	-	-	✓	-	-	-	-
Issued Warning and Rules										
Human oversight	🚫	🚫	🚫	🚫	🚫	🚫	🚫	🚫	🚫	🚫
Declaration of use	🚫	-	🚫	🚫	🚫	🚫	🚫	🚫	🚫	🚫
Factual accuracy	⚠️	⚠️	⚠️	-	⚠️	-	🚫	-	⚠️	-
Bias in AI	⚠️	⚠️	🚫	-	-	-	-	🚫	⚠️	-
Privacy and sensitive data	-	-	-	-	🚫	-	🚫	🚫	🚫	🚫
Copyright	-	-	🚫	⚠️	-	-	🚫	🚫	⚠️	-
AI literacy training	🚫	-	-	-	-	-	🚫	🚫	-	-
Document AI use	🚫	-	-	-	🚫	-	🚫	-	-	-

Table 1: AI-related practices in news organisations. ✓= suggested use, ⚠️= warning, 🚫= rule.

The selected institutions are listed in App. Table 5. To reach our target of ten universities, we checked 27 in total, discarding 17 that did not have public guidelines (six universities from France, three from Spain, two from Sweden, two from Denmark, two from Italy, one from Finland, and one from Switzerland). The guidelines for Vie, UiO, KUL were automatically translated. We access the latest version of the guidelines, which is documented along with the links to the policies in App., Table 8.

Coding of Organisational Policies. Given the set of policies in the news organisations and universities described above, we perform iterative coding of these policies. From the identified categories in these policies, we focus on those mentioned by at least two organisations within the same domain. Additionally, we discuss points raised by individual organisations in sections §4 and §5. Where possible, we merge the codes identified across the two domains. App. Table 3 outlines the resulting codes and their definitions in the respective domain. The codes are grouped into two broad categories: suggested uses of AI within the domain and warnings or rules/requirements related to its use.

4 AI Policies in News Organisations

We describe the policies of 10 news organisations, as summarised in Table 1 towards their suggested uses of AI and issued warnings and rules w.r.t. AI use in the newsroom.

4.1 Suggested Uses

All news outlets surveyed encourage the use of AI in their work; however, they propose different degrees of use and applications. Where in Table 1 outlets do not mention any of the listed codes, they still encourage AI usage but do not explicitly list suggested uses in their policy. Further, all news outlets require human oversight for all or most AI use as well as labelling the output as AI generated.

The use of AI in news organisations has two directions. First, tooling to help automated processes in the day to day work of journalists such as **data analysis**, **language tools**, e.g., grammar correction, and **transcription and translation** of, e.g., interviews. Here, there seems to be very little differences in policies – either, these use cases are mentioned in the policies as allowed or encouraged, or they are not explicitly mentioned, none of the news organisations forbids this type of AI use. In a similar vein, Süddeutsche Zeitung (SZ) explicitly mention the use of AI for **content moderation**, showing the wide range of possible AI application in news organisations. The second set of proposed use cases of AI in news organisations is around the content of the published news, i.e., the use of AI for content production. Here policies diverge. Interestingly, while many news organisations explicitly allow the use of AI for the generation of **illustrations/graphics**, Financial Times (FT) and VG prohibit the use of AI for **image generation**, i.e., the creation and publication of photorealistic images whereas ANP, Le Parisien, and Der Spiegel allow use for image generation. Likewise, policies differ for **article**

generation, i.e., the use of AI to create full or long parts of texts for news articles. While ANP and Der Spiegel allow article creation under human supervision, Financial Times (FT), Le Parisien, and Süddeutsche Zeitung (SZ) explicitly state that their articles are exclusively written by humans. In the realm of ideation, only ANP encourages the use of AI to support journalists in finding ideas on headlines, articles, and even sources. The Guardian does not mention idea generation for news content, but they do encourage the use of AI for marketing campaign ideas.

4.2 Issued Warning and Rules

All news organisations mandate **human oversight**, requiring editorial approval before AI-generated content is published, and emphasise AI as a supportive tool rather than an independent generator. They also agree on the need for **declaration of use**, mandating clear labelling of AI-generated content.

Broader concerns such as **accuracy** and **bias** are widely acknowledged, but concrete measures are rare. Only the BBC requires checks for “accuracy and reliability,” while The Guardian and Mediahuis propose safeguards against bias in models and training data.

For journalists, sensitive data handling is a crucial issue. **Privacy and sensitive data** policies appear in four organisations, banning entering information about sources, staff, or partners into AI systems (e.g., Ringier), and BBC extending this to privacy-respecting AI tools. **Copyright** is addressed by half of the outlets, though often narrowly (e.g., Le Parisien on AI images, Ringier on code). The Guardian stands out advocating fair compensation for creators whose data train AI models.

Several organisations support **AI literacy training** to promote responsible use: Mediahuis (staff accountability and qualification), BBC (transparency about AI use and data), and FT (AI for story discovery). Finally, accountability measures differ: Der Spiegel and BBC call for documentation, but only the FT requires an internal register to systematically track AI use.

5 AI Policies in University Education

Table 2 presents a summary of the suggested use cases of AI in teaching and learning as well as the risks and rules enacted in the corresponding institutions. The table presents the points raised by at least two universities, we also discuss points raised by individual universities in the following section.

5.1 Suggested Uses

Suggested uses of AI systems in education are framed from two primary perspectives: teachers and the students. The most commonly proposed application is **self-learning**, mentioned in seven organisational guidelines. Examples of such activities supported by AI systems include providing students with learning materials and resources, assisting in planning and monitoring progress, encouraging exploration of covered topics (TUM), and offering alternative perspectives (Aalto).

From the student perspective, AI systems are also frequently viewed as tools for enabling **personalised learning**, e.g. by recommending individualised learning plans, presenting material with explanations of varying difficulty levels, and enhancing accessibility for students with disabilities (ETH). Additionally, AI is suggested as highly effective for **coding tasks**, such as understanding concepts, breaking down problems into smaller parts, practising debugging skills, and receiving feedback on code. University guidelines further note that students can leverage AI to **gain an initial overview of a topic**, terms, or concepts. Moreover, AI can help students monitor their progress and **provide targeted feedback** on written work or ideas.

AI systems are also commonly suggested as **language tools**, particularly for grammar, spelling, and reference checks—often considered the safest and most permissible use of AI. For example, KTH identifies this as one of the three approved uses of AI, typically not requiring documentation in the declaration of use. Additional proposed applications for students include **idea generation, summarising academic literature, translation, student assignment assessment, search engine functionality, and image generation**. However, regarding translation, Vie cautions that AI may produce inaccuracies, particularly with new terminology or less common language combinations.

From the teacher’s perspective, suggested uses of AI extend to **course design** activities, such as formulating learning objectives, drafting rubrics, planning workshops, designing assignments,

Code	UiO	Aalto	TUD	KUL	ETH	TUM	Vie	CUNI	DTU	KTH
Suggested Uses										
Self-learning	✓	✓	✓	-	-	✓	✓	-	✓	🔒
Course design	✓	✓	-	-	✓	✓	-	✓	✓	-
Personalisation	✓	✓	-	-	✓	✓	✓	-	✓	-
Coding	✓	✓	✓	🔒	-	✓	-	✓	-	-
Topic knowledge	✓	✓	✓	✓	-	-	✓	-	-	✓
Feedback	✓	✓	✓	-	✓	-	✓	-	-	-
Language tool	-	✓	✓	✓	✓	-	-	-	-	🔒
Ideas	✓	✓	✓	✓	✓	-	-	-	-	-
Summarisation	-	✓	✓	✓	-	-	✓	✓	-	-
Translation	✓	✓	-	-	-	-	⚠️	✓	-	-
Assessment	✓	-	✓	-	🔒	-	-	✓	-	-
Search	🔒	-	-	✓	-	-	-	✓	-	-
Image generation	-	-	-	✓	⚠️	-	-	✓	-	-
Issued Warning and Rules										
Teacher restrictions	🔒	🔒	-	🔒	🔒	🔒	🔒	🔒	-	-
AI literacy training	⚠️✓	-	✓	⚠️✓	✓	⚠️✓	⚠️✓	✓	-	-
Human oversight	🔒	🔒	-	🔒	🔒	-	🔒	🔒	🔒	🔒
Privacy and sensitive data	🔒	⚠️/🔒	⚠️	⚠️/🔒	🔒	⚠️	⚠️	⚠️/🔒	⚠️/🔒	-
Factual accuracy	⚠️	⚠️	⚠️	⚠️	⚠️	⚠️	⚠️	-	⚠️	⚠️
Declaration of use	-	🔒	⚠️/🔒	🔒	🔒	-	🔒	🔒	🔒	🔒
Copyright	⚠️/🔒	-	⚠️	⚠️/🔒	🔒	⚠️	⚠️/🔒	⚠️/🔒	⚠️	-
Bias in AI	-	⚠️	-	⚠️	⚠️	⚠️	-	-	⚠️	-
No prioritisation	⚠️	-	-	⚠️	-	⚠️	⚠️/🔒	-	-	⚠️
Digital inequity	⚠️	-	⚠️	⚠️	-	-	-	⚠️	-	-
Knowledge cut-off	⚠️	⚠️	⚠️	⚠️	-	⚠️	-	-	-	-
Persuasiveness	⚠️	⚠️	⚠️	-	-	⚠️	-	-	-	⚠️
Source attribution	-	⚠️	⚠️	-	⚠️	⚠️	⚠️	-	-	-
Skills assessment	⚠️	-	⚠️	-	⚠️	⚠️	-	-	-	-
Environment	⚠️	-	⚠️	⚠️	-	-	-	-	-	-
AI over-reliance	⚠️	-	-	-	-	-	⚠️	-	-	-
Teacher load	-	-	⚠️	-	-	-	-	-	⚠️	-

Table 2: Suggested uses and issued *warnings and rules* regarding AI in university teaching and learning. ✓= encouraged use, ⚠️= cautionary warning, 📋= formal rule, 🔒= restriction. creating questions, preparing courses, and even simulating a test student. Regarding assessment, ETH explicitly disallows the fully automated grading of student work, but most universities grant teachers the discretion to decide whether **AI use is restricted** in assignments and exams.

While many universities provide lists of potential AI applications in teaching and learning, some impose restrictions on those applications. For instance, KTH limits AI usage to predefined prompts and prohibits directly asking the system to generate specific answers or complete assignments. Similarly, KUL restricts the use of AI in coding tasks to generating components of larger assignments, and only if explicitly approved by the teacher.

5.2 Issued Warnings and Rules

The most common warnings and rules in university policies regarding AI include considerations of **privacy** and **sensitive data**, **copyright**, **factual accuracy**, and the **declaration of use**. While some universities encourage students and teachers to consider privacy and copyright concerns and warn of potential violations, others enforce strict rules regarding the types of data that can be input into AI systems to prevent such issues. For example, Aalto specifies that teachers may only submit student work to university-approved systems and prohibits entering other students' answers or personal information into external systems. To support these policies, Aalto, along with DTU, KUL, and ETH, provides access to Microsoft Copilot for both teachers and students, which is meant to ensure that submitted data is not stored or used for future model training. Regarding copyright, universities caution that AI can reproduce copyrighted material without proper acknowledgement. They also require users to avoid inputting proprietary information, such as the university's intellectual property, into AI tools.

Other warnings address risks associated with the quality of generated content, including **biases** in the content, **lack of prioritisation** of arguments, **absence of source attribution** (making verification

of accuracy, plagiarism, etc., difficult), **limited knowledge due to cut-off dates**, and a **persuasive tone** that can mislead users about the correctness of the information. Risks also arise in educational scenarios where AI integration might **necessitate course reorganisation or additional assessments** to ensure learning objectives are met and student skills are accurately evaluated. AI usage may also contribute to **digital inequity**, stemming from disparities in access to paid versus free tools and variations in the quality of generated content based on user skills. **Over-reliance on AI tools** is another identified risk.

KUL explicitly highlights the lack of reproducibility as a concern, noting that output can vary between attempts. UiO is unique in warning that AI can produce inappropriate or offensive content. KUL also advises against “humanising” AI, emphasising that it is merely a tool.

Many universities stress the **importance of asking the right questions** and not settling for the first answer provided by AI. To support this, they offer guides for crafting effective prompts, and some institutions even provide dedicated courses on this topic. Teachers are encouraged to **set clear restrictions on AI use** within their courses and must communicate allowed uses transparently. Finally, most guidelines underscore that both teachers and students remain **fully responsible** for the content they incorporate into their work, regardless of AI use.

6 Insights from Organisation Policies for the EU AI Act

We now put the above findings from organisational policies in the perspective of EU AI Act European Parliament [2024] (EU-AIA). We recognise that these efforts towards AI governance are fundamentally different in scope and process through which they were created, and they are complementary. However, given the ongoing effort⁵ to develop a more specific implementation guidelines for EU-AIA, we believe that the insights from the bottom-up policies could help to identify areas where more clarity would be appreciated. We relate these to known research challenges in Appendix Section ??

6.1 News Organisations’ Policies

Similarities. News organisations’ policies align with the provisions introduced by the EU-AIA for example on the emphasises on *human oversight* with the EU-AIA Article 14. Article 50 of the EU-AIA describes transparency obligations for providers and deployers, aligning with the requirements to *disclose AI-generated content* by news organisations. For high-risk AI systems, Article 10 of the EU-AIA regulates *data governance*, a question that also is relevant to downstream users such as journalists. In the context of the EU-AIA this is limited to training, validation, and test data, whereas for news organisations the question of input of sensitive data into AI systems is crucial to preserve privacy of possible sources, reflecting the broader GDPR compliance required under the EU-AIA.

Gaps. The news’ AI policies cover several points not covered by the EU-AIA. In particular, The Guardian emphasises *compensating those whose data is used for AI*, while the EU-AIA lacks explicit provisions for data creators’ compensation outside of existing copyright regulations. Financial Times and Mediahuis include *newsroom AI training* in their policies. The EU Act currently only requires AI literacy training for developers and deployers of AI systems. If news organisations as downstream users of these systems are not considered as deployers, this requirement will not cover this type of distribution of AI-generated content. Multiple policies require addressing *bias in the AI systems* used by journalists, a topic that is yet to be comprehensively covered by legislation. The *internal AI usage register policy* by Financial Times is an additional documentation practice not specified by the Act but useful for accountability. It could enable retroactive checks on which content was created with which AI system and where the systems were used, which would improve transparency and accountability of this outlet, and hence potentially increase trust in it.

6.2 University Education’s Policies

Similarities. University AI guidelines closely align with the EU AI Act’s provisions, particularly regarding transparency, human oversight, and data privacy. Universities’ emphasis on protecting personal data and advising against uploading sensitive information to AI tools reflects Article 10 of the AI Act’s data governance requirements and broader GDPR compliance. The requirement

⁵<https://artificialintelligenceact.eu/ai-act-implementation-next-steps/>

for human oversight in AI-driven assessments and exams mirrors Article 14's mandate for human monitoring in high-risk AI systems, with universities either prohibiting AI in exams entirely or implementing strict oversight to ensure AI doesn't replace independent student evaluation. Since the AI Act classifies education as a high-risk area (Article 6 Annex III), universities are addressing concerns about bias mitigation and fairness, particularly regarding potential grading biases and manipulation tactics in AI assessments, while also exploring applications like adaptive learning and dropout risk prediction—the latter presenting challenges in balancing improved performance with regulatory compliance requirements.

Gaps. University AI policies address critical issues absent from or not explicitly covered by the AIA, including the environmental impact and sustainability of AI use (highlighted by institutions like UiO, TUD, and KUL) and the risk of digital inequity among students arising from disparities in access to paid tools and variations in content quality based on user skills. While the AIA's Article 4 mandates AI literacy training for developers and deployers, university policies extend this responsibility to educators and students, encouraging critical evaluation of AI outputs and providing resources for effective AI interaction – a proactive approach that contrasts with the AIA's narrower focus on professional users. Overall, universities adopt a context-specific governance approach that addresses academic integrity, assessment reliability, and pedagogical challenges in ways that current EU regulation does not yet fully capture, complementing the AIA's legal framework for AI safety, transparency, and human oversight with education-specific considerations.

7 Policy Recommendations Based on Gaps Identified in This Work

To reiterate, according to the legal endogeneity theory, the local organisational practices and regulatory efforts are constantly impacting each other. The above practices in universities and news organisations highlight many themes, but of particular interest are the themes where the best practice recommendations for organisations depend on a higher transparency from the model providers. Since that currently goes against the market incentives⁶, we identify the following as the areas most in need of further research and consideration for top-down governance efforts.

Expanding AI literacy training. The EU-AIA mandates AI literacy training for developers and deployers (Article 4), but it does not mandate AI literacy for students, teachers, journalists, the general public who generate or interact with AI-generated content, or even the media professionals or other users of AI models distributing their outputs on a large scale. Universities integrate AI literacy into academic policies, requiring students and educators to develop critical engagement with AI tools. Institutions like CUNI make a proactive step in this direction emphasising the education in AI ethics and responsible use. Newsrooms such as Financial Times and Mediahuis provide AI training for journalists, ensuring that AI-generated content is fact-checked and responsibly handled. Such training should include also critical reflection on the real functionality of the current AI models vs the marketing hype. While it is important to keep responsibility with the AI developers and deployers, supporting users on how to approach AI will be critical.

Policies addressing Digital Inequity. The EU-AIA does not explicitly address digital inequity, despite its potential to exacerbate social and economic disparities (e.g. due to unequal access to AI and different quality of the models available for different socio-economic and linguistic groups). This is particularly relevant in education, where university AI policies have highlighted concerns about disparities in access to paid vs. free AI tools, as well as differences in the quality of AI-generated content based on user skills. Other concerns include the temptation to use AI 'education' as a low-cost substitute for human teachers for the already underprivileged groups, and siphoning of public resources to for-profit AI providers instead of building public AI infrastructure. All this requires more thought to develop more equitable education infrastructure and policies that consider socio-economic impact on various population groups.

Improved Transparency for Generated Content. While EU-AIA Article 52 mandates disclosure of AI-generated content, it does not specify how AI-assisted work should be attributed or audited by downstream users, or how the record of AI assistance should be kept. Universities enforce strict

⁶Some of these themes were part of AIA debates but got watered down by AI provider companies Wachter [2024]. However, the fundamental discrepancies in the organisational policies, such as whether or not the use of non-ethically-sourced model services is allowed.

AI citation rules, requiring students to disclose AI-generated content to uphold academic integrity. However, there is no standardised framework for disclosing AI use, which could aid AI literacy across sectors. For example, in student submissions (e.g. should it be a brief description, or a full prompt+output? How should the source system be specified?) An interesting practice is the internal AI usage registers in Financial Times, which allows editors to track which articles were AI-assisted.

Getting specific about ‘bias’. Both news and university policies sometimes warn about the possibility of ‘bias’, but it is not clear what kinds of bias should be addressed, or how. This is a gap legislation could address by providing guidance (e.g. based on existing human rights and non-discrimination laws) for model providers, deployers, as well as downstream users and content distributors.

Attribution and compensation of sources of AI training data. EU has copyright laws, but AI training data poses new challenges currently tested in both US Vynck [2023], Grynbaum and Mac [2023] and in Europe Smith [2024]. In our sample, only The Guardian advocates for compensation of content creators whose data is used as part of AI training. In education, an equally important factor is source attribution, without which the students could be unwittingly plagiarising existing scholarly work. The question of data governance and compensation should be further investigated, taking into account concepts such as data collectives Hsieh et al. [2024].

Disclosing Environmental Impact of AI. The Act does not explicitly address the carbon footprint of AI models besides documentation, despite researchers’ concerns about large-scale computational demands Dodge et al. [2022], Bouza et al. [2023], Luccioni and Hernandez-Garcia [2023], Li et al. [2023]. Some universities and news outlets highlight the environmental costs of training and running large models, yet there are no regulatory incentives to optimise for sustainability. One ongoing research direction is developing more efficient models Treviso et al. [2023], but if the more efficient models just get used more, this will not help. Mandating a visible disclosure to the users of how much water and energy each AI query costs, and where the resources come from, could help to discourage excessive use. Organisations could also have AI use by their employees as a part of their sustainability reporting.

Detection and enforceability. There are currently no reliable methods of detecting generated text, which makes any policies unenforceable. A promising solution is watermarking Jiang et al. [2024], Roman et al. [2024], but the providers of commercial LLMs have no incentive to provide a mechanism that could reduce the usage of their services Davis [2024], Gloaguen et al. [2024]. This is where the considerations of social impact Solaiman et al. [2023] should guide regulation mandating such transparency from the popular AI service providers.

Clarifying liability. In compliance with EU-AIA, providers of AI models may attempt to build in “safeguards” to avoid e.g. toxic outputs, and they will have to pass some evaluations to put the model on the market. But should something go wrong, e.g. seriously impacting the mental health of the user, it is currently not clear how much legal recourse the affected users would have. The question of AI liability European Commission [2025] will get more pressing with the amount of cases that pose the question of responsibility for the consequences of AI use Dao et al. [2022].

8 Conclusion

In conclusion, the rapid adoption of AI technologies across diverse domains has exposed significant gaps in governance, with multiple organisations scrambling to quickly develop their policies. Our comparative analysis of AI guidelines in universities and news organisations highlights both shared and domain-specific challenges, such as the need for clear accountability mechanisms, addressing biases, and managing domain-specific applications like personalised learning and content generation. We have also identified multiple challenges that are known in academic research, but not addressed by the current policies. These findings underscore the fragmented nature of current governance efforts and the critical need for cohesive policies that balance local organisational needs with broader societal and technological imperatives, while recognising and supporting areas where more research is needed for better policies. By identifying these gaps and challenges, this paper offers actionable insights for refining legislation and informs the critical future directions of research. Ultimately, bridging the disconnect between local practices, academic research, and global standards is essential for ensuring the safe, fair, and effective deployment of AI across diverse contexts.

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Appendix

Ethical Considerations Statement

This study analyses AI policies from ten news organisations and ten universities to identify gaps in the EU AI Act that could be clarified for its implementation and point out possible research directions. All data used in this research is derived from publicly available policy documents, ensuring transparency and compliance with ethical research standards. We strived to present any interpretations or critiques of the policies in a constructive manner to inform policymakers, AI practitioners, and institutional stakeholders.

This study strives to respect intellectual property rights by citing all sources and representing policy content appropriately. Since the analysis pertains to institutional policies rather than individual data, no personally identifiable information is processed or collected.

Finally, we acknowledge that AI governance is an evolving field. To the best of our knowledge, our findings reflect the state of AI policies at the time of analysis and should be interpreted in light of ongoing regulatory and institutional developments. We encourage further interdisciplinary dialogue to refine AI governance frameworks in alignment with ethical, legal, and societal expectations.

Known research challenges not covered in EU-AIA or organisational policies

Finally, let us consider the set of sociotechnical challenges that is more broadly known from the existing academic literature (App., Table 6), but that we have not found to be addressed in sufficient detail in either organisational policies we considered or EU-AIA:

- **Definition.** The organisational policies do not typically define what kind of ‘AI’ is being addressed, and the definition proposed in EU-AIA has been criticized by researchers Hooker [2024].
- **Enforceability.** Many policies we considered require **declaration of AI use**, yet there are no robust detection mechanisms to verify compliance for generated texts Puccetti et al. [2024].
- **Unsafe outputs.** Only one university in our sample (UiO) mentioned the possibility of exposing students to inappropriate outputs from AI models.
- **Misleading marketing claims.** AI providers are constantly advertising new models claimed to be ever better at ‘reasoning’, ‘understanding’ and other constructs of questionable validity for the current AI Mitchell [2021]. Many policies we examined seem to be influenced by ‘fear of missing out’, manufactured by such narratives. More stringent requirements of transparency for claimed benchmark results could alleviate this problem.
- **Explainability.** We saw no policies directly addressing the fact that the current AI systems are not interpretable, which has implications for their use (especially where decisions could have significant consequences, e.g. student grading or news fact-checking).
- **Un-equitable quality of service.** Some university policies mention the need for AI literacy training, but we did not find that in news, and EU-AIA also does not discuss that for the users of AI systems.
- **Risks to skills.** It is possible that over-reliance on AI systems could damage basic competences or creativity of its users, but most policies we examined do not seriously consider this factor.
- **Risks to workforce skills.** Only 3 universities and no news organisations considered this point, and it is not addressed in EU-AIA beside documentation.

Code	Description	News	Edu
Suggested Uses			
Illustrations/Graphics	Using AI to generate illustrations and graphics for publication.	✓	
Image generation	Creating photorealistic visuals, diagrams, or representations.	✓	✓
Article generation	Generating long texts for publication.	✓	
Data analysis	Processing and analysing large datasets.	✓	
Language tool	Grammar checks, proofreading, and rephrasing.	✓	✓
Transcription/Translation	Transcribing or translating content.	✓	✓
Ideas (Content)	Brainstorming story ideas, headlines, sources.	✓	
Ideas (Marketing)	Generating ideas for marketing campaigns.	✓	
Ideas (University)	Brainstorming project/curriculum planning.		✓
Content moderation	Filtering spam, hate speech, fake news.	✓	
Self-learning	Supporting independent learning with adaptive resources.		✓
Course design	Drafting rubrics, assignments, teaching materials.		✓
Personalisation	Tailoring content to learner needs/preferences.		✓
Coding	Debugging, code snippets, concept clarification.		✓
Topic knowledge	Explaining concepts, simulating discussion, suggesting readings.		✓
Feedback	Giving feedback on essays, projects, code.		✓
Summarisation	Condensing academic texts or lectures.		✓
Assessment	Assisting with assignment evaluation.		✓
Search	Guiding research or literature review.		✓
Issued Warning and Rules			
Human oversight	Require human review of AI output.	✓	✓
Declaration of use	Disclosure of AI tool use.	✓	✓
Document AI use	Internal tracking of AI experiments.	✓	
Factual accuracy	Encourage fact-checking of outputs.	✓	✓
Bias in AI	Mitigating biased or discriminatory content.	✓	✓
Privacy and sensitive data	Discouraging input of private or sensitive data.	✓	✓
Copyright	Awareness of content and input IP risks.	✓	✓
AI literacy training	Educating users on ethical/effective AI use.	✓	✓
No prioritisation	Preventing biased prioritisation of outputs.		✓
Knowledge cut-off	Warning about outdated training data.		✓
Persuasiveness	Warning about convincing but incorrect output.		✓
Source attribution	Lack of citations and plagiarism risk.		✓
Digital inequity	Unequal access and capabilities across users.		✓
Skills assessment	AI use may obscure student ability.		✓
Environment	Awareness of AI's environmental cost.		✓
Teacher load	Increased burden for educators monitoring AI.		✓

Table 3: Codes used for annotating the policies of news organisations (News) and universities (Edu).
✓ indicates that the code was present in that domain.

Name	Abbreviation	Country
The Guardian	Guardian	UK
ANP	ANP	Netherlands
Mediahuis	Mediahuis	Belgium / Netherlands
Norwegian Tabloid VG	VG	Norway
Le Parisien	Parisien	France
Financial Times	FT	UK
Süddeutsche Zeitung	SZ	Germany
Der Spiegel	Spiegel	Germany
Ringier	Ringier	Switzerland
BBC	BBC	UK

Table 4: Selected news organisations.

Name	Abbreviation	Country
Technical University of Munich	TUM	Germany
Delft University of Technology	TU Delft	Netherlands
KTH Royal Institute of Technology	KTH	Sweden
Aalto University	Aalto	Finland
Technical University of Denmark	DTU	Denmark
KU Leuven	KUL	Belgium
Swiss Federal Institute of Technology Zurich	ETH	Switzerland
Charles University	CUNI	Czech Republic
University of Vienna	Vie	Austria
University of Lisbon	UdL	Portugal
University of Oslo	UiO	Norway

Table 5: Selected universities.

Challenge & Summary	Risk for the org.
<p>What is regulated: what kind of models even fall under the policy? Definitions can be based on training compute European Parliament [2024], data Rogers and Luccioni [2024], performance Anderljung et al. [2023] etc.</p> <p>Detectability & enforceability: can we detect when AI models’ usage violates the policy? Particularly, when generated content is used without disclosure? At present, no Puccetti et al. [2024].</p> <p>Factual errors: the current models cannot reliably reject queries for which they do not have enough information Amayuelas et al. [2024], and may output plausible-sounding but false results that are hard to identify and check Zhang et al. [2023], Hicks et al. [2024]. Retrieval-augmented generation still has this problem Mehrotra [2024].</p> <p>Unsafe models: in spite of attempts to force the models to follow certain content policies Ouyang et al. [2022], the models can still violate them Derczynski et al. [2024], and this training can even decrease the quality in some aspects Judge et al. [2024], Casper et al. [2023].</p> <p>Privacy and security risks: employees using non-local generative AI models may expose sensitive data from themselves and their organizations to the entity controlling such models Kim [2023] or third-party attackers Wu et al. [2024]. Platform plugins may also increase vulnerabilities Iqbal et al. [2024].</p> <p>Misleading marketing claims: employees may believe the claims of AI model “capabilities” and trust the machine too much Khera et al. [2023], even though the benchmark results may be compromised by methodological problems and test set contamination Rogers and Luccioni [2024].</p> <p>Transparency & accountability: the social and legal norms on disclosing AI “assistance” and taking responsibility for the resulting text have not yet settled. The popular providers of these models do not accept responsibility for any faults in the output⁷.</p> <p>Bias & inequity: The social biases in AI systems are well-documented Bolukbasi et al. [2016], Nadeem et al. [2021], Marchiori Manerba et al. [2024], Stańczak et al. [2023], Hutchinson et al. [2020], Bender et al. [2021], Sharma et al. [2024], and the use of such models may reinforce misrepresentations in the society.</p> <p>Explainability: checking model outputs would be easier if they were accompanied by rationales, the current interpretability methods are not faithful to the model’s actual decision-making Lanham et al. [2023], Atanasova et al. [2023].</p> <p>Brittleness: Generative models perform worse outside of their training distribution McCoy et al. [2024a,b]. For language models, this includes changes in both language (idiolects, dialects, diachronic changes), content (e.g. evolving world knowledge), and slight variations in prompt formulation and examples Zhu et al. [2023], Lu et al. [2022].</p> <p>Risks to creativity: AI systems may generate unseen sequences of words, but their “creativity” is combinatorial, often lacking diversity, feasibility, and depth Si et al. [2024], Padmakumar and He [2024], and further degraded in languages other than English Marco et al. [2024]. Exposure to AI assistance could <i>decrease</i> human creativity and diversity of ideas in non-assisted tasks Kumar et al. [2024].</p> <p>Credit & Attribution: AI systems are commonly trained on copyrighted texts Gray [2024] without author consent. This practice triggered multiple lawsuits Brittain and Brittain [2023], Vynck [2023], Firm and Butterick [2022], Grynbaum and Mac [2023], Panwar [2025], protests from the creators Heikkilä [2022], Authors Guild Foundation [2025], and questions about the credit for the author of an “assisted” text Formosa et al. [2024].</p> <p>Carbon emissions: The current AI systems are environmentally costly for both training and inference Luccioni and Hernandez-Garcia [2023], Dodge et al. [2022], Bouza et al. [2023], Li et al. [2023], and workflows that significantly rely on them would have adverse effect on climate action.</p>	<p>Guidelines not scoped appropriately Guidelines not enforceable</p> <p>Losing credibility and reputation</p> <p>Exposing employees to toxic outputs</p> <p>Exposing sensitive data</p> <p>Degradation in the outputs of the organization</p> <p>Public blame for any missteps</p> <p>Discrimination, ethical code violation</p> <p>Trusting unreliable solutions</p> <p>Employees wasting time and/or getting poor results</p> <p>Degradation in the outputs of the organization and its existing human resources</p> <p>Legal exposure, violating plagiarism policies/principles</p> <p>Not meeting sustainability goals</p>

Table 6: Major sociotechnical challenges for organizations relying on the current AI technology

News Organisation	Policy Link	Version
Guardian	https://www.theguardian.com/help/insideguardian/2023/jun/16/the-guardians-approach-to-generative-ai	June 2023
ANP	https://drive.google.com/file/d/1-3sAJtk0JrdIGw-gZFqYDEGQQNw13e0U/view	April 2023
Mediahuis	https://www.independent.ie/editorial/editorial/aiframeworkguide140623.pdf	May 2023
VG	https://www.vg.no/informasjon/redaksjonelle-avgjorelser/188	April 2023
Parisien	https://www.cbnews.fr/medias/image-groupe-echos-parisien-s-engage-face-intelligence-artificielle-generative-76799	May 2023
FT	https://www.ft.com/content/18337836-7c5f-42bd-a57a-24cddb06ec51	May 2023
SZ	www.ethz.ch/en/the-eth-zurich/education/ai-in-education.html	Dec. 2024
Spiegel	https://www.sueddeutsche.de/projekte/artikel/kolumne/kuenstliche-intelligenz-ki-e903507/	June 2023
BBC	https://www.bbc.co.uk/supplying/working-with-us/ai-principles/	Feb. 2024
Ringier	https://www.ringier.com/ringier-introduce-s-clear-guidelines-for-the-use-of-artificial-intelligence/	May 2023

Table 7: Links to AI policies and their versions for each news organisation.

University	Guidelines Link	Version
TUM	www.prolehre.tum.de/fileadmin/w00btq/www/Angebot_e_Broschueren_Handreichungen/ProLehre_Handreichungen_ChatGPT_EN.pdf	Feb. 2023
TU Delft	www.tudelft.nl/teaching-support/educational-advice/assess/guidelines/ai-chatbots-in-unsupervised-assessment	June 2023
KTH	www.kth.se/profile/wouter/page/chatgpt-pragmatic-guidelines-for-students-september-2023	Sep. 2023
Aalto	www.aalto.fi/en/services/guidance-for-the-use-of-artificial-intelligence-in-teaching-and-learning-at-aalto-university	Aug. 2023
DTU	www.dtu.dk/english/newsarchive/2024/01/dtu-opens-up-for-the-use-of-artificial-intelligence-in-teaching	Jan. 2024
KUL	www.kuleuven.be/english/genai	-
ETH	www.ethz.ch/en/the-eth-zurich/education/ai-in-education.html	Dec. 2024
CUNI	www.ai.cuni.cz/AI-12-version1-ai_elearning_en.pdf	June 2023
Vie	www.studieren.univie.ac.at/en/studying-exams/ai-in-studies-and-teaching/	Sep. 2024
UdL	www.conselhopedagogico.tecnico.ulisboa.pt/files/sites/32/ferramentas-de-ai-no-ensino-v8-1.pdf	Nov. 2023
UiO	www.uio.no/english/services/ai/	-

Table 8: Links to AI guidelines and their versions for each university.

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Question: For crowdsourcing experiments and research with human subjects, does the paper include the full text of instructions given to participants and screenshots, if applicable, as well as details about compensation (if any)?

Answer: [NA]

Justification: The paper analyses publicly available policy documents and does not involve human subjects research.

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